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PUBLISHED IN LONDON AND FRANKFURT

Monday March 16 1981

***25p

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NEWS SUMMARY

GENERAL

Hijack
'was part
of plot'
says Zia

Pakistan's military ruler General Zia-ul-Haq said the hijacking of a Pakistani airliner in which more than 100 people were held hostage for 13 days was part of a conspiracy to turn the country from its chosen Islamic path.

His government would take immediate and harsh steps to weed out "antiseptic elements," he said in a television broadcast. "All elements behind the conspiracy must be exposed and punished."

In Damascus, passengers from the airliner were recovering in a Syrian military hospital after the surrender of their three captors. Syria offers freedom to hijackers. Page 2

Disruption plan

Civil service unions say their selective industrial action over a pay dispute will be intensified this week. Customs and excise staff at ports and airports are expected to walk out today. Back Page

Surcharge fear

Strength of the dollar, and rising costs are likely to cause a spike of package holiday surcharges this summer. These could be particularly noticeable on North Atlantic holidays. Page 4

Barrington dies

Ken Barrington, 50, one of England's greatest post-war cricketers, died of a heart attack in Barbados. He was England's assistant manager for the West Indies tour. Page 12

Hunger striker

A second H-block inmate at Ulster's Maze Prison began a hunger strike as part of the IRA campaign for political status for prisoners. Page 12

Salvador boost

The U.S. is to give £57m in emergency civilian aid to El Salvador in an effort to improve the country's deteriorating economic position. Back Page

Coluche quits

Coluche, the Parisian clown, has withdrawn from the French Presidential elections after failing to secure the backing from elected representatives required under election rules. Giscard's campaign hit. Page 2

Violence' move

Labour MP Michael Meacher has sent Home Secretary William Whitelaw details of 43 allegations of police violence against suspects in custody. Page 12

Food for thought

Five restaurants — the Connaught Hotel (London), Miller Home (Wimborne), Arbutus Lodge (Cork), White Moss House (Grasmere), and Gravetye Manor (East Grinstead) — have won the triple crown for cooking, wines and hotel-keeping in the latest Consumers' Association Good Food Guide. Men and Matters. Page 18

Fortune riddle

Pensioner George Pearson, 77, killed in a road accident near his Cambridgeshire home, secretly amassed a possible £100,000 through financial wizardry. But police said he lived in "absolute squalor" and burned roadside rubbish for fuel. Page 12

Briefly...

French film director René Clair, who specialised in comedies, died aged 82 in Paris. 22-month-old girl died after being trapped under a milk float outside her Derbyshire home. Page 12

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FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Monday March 16 1981

***25p

Total and Elf forced to change plans for North Sea field

BY RAY DAFTER, ENERGY EDITOR

FRANCE's two leading oil companies, Total and Elf, are being forced to change their \$1.5bn development plans for a North Sea field in order to win new exploration licences.

Their wrangle with the Department of Energy over plans for the Alwyn Field, north-east of Aberdeen, is one of the reasons for delay in the issue of over a dozen seventh-round drilling concessions.

British Petroleum, which has applied for some blocks in partnership with the two French companies, has also been hit by the delay. Shell and British National Oil Corporation, which had sought licences with Total, have also been affected.

INSURANCE market competition across EEC frontiers will be sought in a UK Government campaign. Back Page

RECOVERY in the UK economy will be delayed and consumer spending depressed by the Budget measures, according to a new analysis by Economic Models, part of the Data Resources forecasting group. Page 4

S. G. WARBURG, the leading London merchant bank, is to team up with the U.S. Astra Life and Casualty Company to provide investment management for American pension fund international portfolios. Page 4

SLADE, the print craft union, voted for amalgamation with the larger NGA at a special delegate conference. Page 5

BANK OF JAPAN is reported to be ready to reduce its official discount rate by 1 percentage point to 6.25 per cent. Page 2

MODO, Swedish timber and paper group, reported consolidated earnings for 1980 up at SKr 275m last year. Page 26

THE GOVERNMENT'S hardening attitude to public sector investment may provoke a row between Treasury Ministers and industrialists in both the public and the private sectors.

In the wake of the Budget, Treasury Ministers have strongly opposed increases in public investment which would boost the Public Sector Borrowing Requirement and, for the first time, apparently ruled out financial changes which would exclude some of the nationalised industries' financing from the PSR.

Meanwhile, among the nationalised industry chairmen who have been seeking such changes, attitudes have also hardened. Even in the Departments of Industry, Energy and Transport, the idea of relaxing FSBR constraints on potentially profitable investment programmes is said to have developed an "irresistible momentum."

The Confederation of British Industry is also still pressing the Government to allow higher public investment, which it believes could make a big contribution to economic recovery in the coming year.

In the Treasury itself, the issue may be causing a split. A month before the Budget

officials were showing flexibility in negotiations over a new type of Telecom bond, which would have allowed British Telecom to raise an additional £360m for investment and working capital in the coming financial year.

The Treasury's condition for permitting higher investment appeared to be that this should be financed by an instrument which did not compete with its own gilt-edged borrowings and

Budget reaction. Page 4
"Free lunch" budget critics. Page 16

which included a genuine element of risk in its rate of return.

However, since the Budget, this progress seems to have been abruptly reversed. Mr. Leon Brittan, the Chief Secretary to the Treasury, said in the Commons on Wednesday:

"Allowing nationalised industries to raise money would be substituting additional investment in railways or water for investment in, for example, engineering or agriculture and would delay the recovery of the private sector."

Mr. Brittan also made clear that however it is financed, nationalised industry invest-

ment additional to the provision made in the Public Expenditure White Paper could only be allowed if there are cuts in other spending programmes.

However, a softer line was put forward by Mr. Norman Fowler, Transport Minister, on Saturday.

Speaking in his constituency he said: "We should be seeking further ways of bringing private investment to some of our big nationalised industries and to any opportunity where it can earn a commercial return." This would "create more jobs and achieve more orders for industry without increasing public spending."

The idea that "privatisation" through joint ventures could reconcile these two positions is implausible because the management level for imports of Soviet gas is a matter of concern to the private sector, see no way of applying the joint venture solution to the ownership of their "core" capital: the railway tracks and the telephone lines.

"Privatising" whole industries such as the railways and telecommunications, even if it was under serious Cabinet consideration, would be a slow process. Thus it could provide no help with investment in the coming financial year.

Inquiry into

rising cost

of roads

By Peter Riddell and

Lynne McLain

A WHITEHALL inquiry into roadbuilding costs is being made because they have risen much, more rapidly than price generally in the past year. The cost of the M25 around London, in particular, has gone up sharply.

The focus of ministers' concern is the apparent contradiction between the sharp increase in the relative cost of building motorways and trunk roads, and the depressed state of the construction industry, which should be holding down the price of such work.

The Transport Department has set up a working party with the Treasury to find the cause.

The matter came to light

through a figure in last week's public expenditure White Paper. This showed the balance between the rise in the cost of capital spending and between price increases generally worsened by 6 per cent in 1980-81 compared with the previous financial year.

Part of this gap — equivalent to an extra £350m of spending at 1979-80 prices — can be explained by a more rapid rise in the relative cost of defence equipment.

The main explanation is the sharp rise in the cost of road building.

The department concedes that cost increases have been higher than allowed for when the 1980-81 cash limits were set. The limit is unlikely to

be growing.

He added later in an interview

on London Weekend Television: "We are still on course and the strategy is still intact."

"And there are a number of things that are going to make this second half of the Parliament easier — the fact is that inflation is coming down and interest rates are coming down

... on our best estimates we think that the downward movement

of the economy, the recess-

ion, is round about the bottom now and from now on we are going to see things turning up."

If he is right and economic

indications are more favourable

by the autumn, Mrs. Thatcher and her Government stand a good chance of weathering the crisis. But if he is wrong, Cabinet critics will find strong support at the Tory Party conference at Blackpool in October for an immediate change of policy to aid industry and secure more jobs.

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If he is right and economic

OVERSEAS NEWS

U.S. miners reach compromise at tense pay talks

BY IAN HARGREAVES IN NEW YORK

U.S. EAST COAST miners and mine owners held tense pay talks at the weekend in an attempt to get a settlement by the official strike deadline to-morrow.

Indications from the talks, which have produced a strike at every three-year bargaining session since 1964, are that one crucial breakthrough has been made, but that the sides are still deadlocked over the highly complex issue of pension funding.

Compromise has been reached. It is believed, upon the question of how miners' pay should be protected against inflation, with the United Mineworkers' Union now "unofficially prepared" to accept a deal without a formal cost-of-living indexed structure, settling instead for a series of pay reviews throughout the life of the three-year contract. The increase in basic pay is expected to be around 35 per cent.

In return, the negotiations of

Sharper Tokyo interest rate cut likely

By Richard C. Hanson

THE Bank of Japan is reported to be ready today to reduce its official discount rate by a sharper than expected 1 percentage point to 6.25 per cent, effective to-morrow.

The authorities, worried by recent signs of trouble for business, appear to be taking a much more inflationary line than earlier believed.

Along with across-the-board lowering of key loan interest rates—which normally follows a discount rate cut—the reserve requirement for banks is expected to fall. The Central Bank has also dropped hints that the volume of money banks have to lend will be further boosted by a substantial loosening of its "window guidance" bank loan ceilings set for the April-June quarter.

The miners are resisting this because they fear the principle of divide and rule, but also because they are worried about the fate of the huge component of the existing pensions programme (estimated at \$4bn), which is not funded and therefore represents a future liability for the mine owners.

If a satisfactory arrangement could be reached on this latter point, there appears to be scope for a settlement.

Iraq to provide arms to Iran's minority groups

BY IHSAN HUZZAZI IN BEIRUT

MR. SADDAM HUSSEIN, the Iraqi President, has announced that his country will provide military and other assistance to Iranian minorities in an apparent attempt to partition Iran.

In a speech on Saturday to new units of the Iraqi "People Army" leaving for the front with Iran, Mr. Hussein said Baghdad was no longer concerned about Iran's unity because Tehran had opted to take a hostile stand towards the Arabs.

He said Iran was more vulnerable to dismemberment than Iraq because of the numerous Iranian minorities.

He said the time had come for the Arab minority in Khuzestan to establish "its national rights on its soil."

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Strike postponed

Free trade union leaders in the Polish industrial city of Radom yesterday postponed a threatened strike tomorrow by 24 hours following the resignation of the local governor and an offer to resign by the regional party boss, Reuter reports from Warsaw.

Israel poll slip

Israel's opposition Labor Party has slipped in popularity although it remains favoured to win the election in June, according to an opinion poll published at the weekend, AP reports from Tel Aviv. The poll put Labor support at 43.5 per cent, compared with 43.6 two months ago.

CAR election

For the first time in 17 years, voters in the Central African Republic went to the polls to elect a president, AP reports from Bangui. President David Dacko is expected to win. His most serious opponent is M. Ange Patasse, a former premier under the dictator, Jean Bedel Bokassa.

President Bokassa's remarks were interpreted by observers here as suggesting that Iraq will help the Arab minority in Khuzestan to rule in areas of the province already captured by Iraqi troops.

Syria offers freedom to Pakistan hijackers

BY OUR FOREIGN STAFF

THREE hijackers and 54 political prisoners released in exchange for more than 100 hostages held aboard a Pakistani airliner for 13 days were yesterday given asylum in Syria and told they were "free to go wherever they wish."

Officials in Damascus refused to say whether the opponents of Pakistani President Zia ul-Haq would be granted political asylum and allowed to mount further operations from Syria, but it was clear that the 57 were receiving sympathetic treatment.

The hostages were yesterday

being examined by Syrian doctors after their 13-day ordeal. The hijacking—the longest ever—ended when the hijackers gave themselves up after the 54 political prisoners released by Pakistan landed at Damascus airport late on Saturday night.

Libya, which had originally offered to grant political asylum to the hijackers and their supporters, changed its mind minutes before the plane carrying the released prisoners was due to land in Tripoli.

Libyan officials said that the change of heart was due to the fact that "Libya opposes taking innocent people as hostage."

Pakistan officials have consistently maintained that

and wants to shed its image as a supporter of international terrorism.

In Islamabad, President Zia, trying to put a brave face on what amounts to a complete capitulation to the hijackers' demands, accused them of being part of a deep conspiracy aimed at turning the country from its chosen Islamic path.

While not mentioning by name the Pakistan's People's Party of executed Prime Minister Zulfikar Ali Bhutto, President Zia clearly implied that the banned party was behind the hijack.

Pakistan officials have

hijackers belong to the armed wing of the PPP and that the operation was planned by Mr. Murtaza Bhutto, the relatively unknown 26-year-old son of the former Prime Minister.

President Zia, in a national television broadcast said that his military government would take "immediate and harsh steps" to make the country safe and weed out "anti-state elements" in Pakistan.

The threat follows his present campaign of political repression in which hundreds of political activists have been detained, including the late Mr. Bhutto's widow and daughter.

President Zia said the decision to accept the hijackers' demands was taken to save the passengers' lives. Clearly at pains to stress that the Pakistani and Syrian Governments were acting in complete agreement, he said that Syria had requested permission to give the hijackers and prisoners temporary refuge.

However, President Hafez Assad of Syria repeatedly refused requests by President Zia to storm the plane. Instead, Syrian officials concentrated first on persuading the hijackers to scale down their original demands and secondly on pressuring President Zia to yield to a "reasonable package."

Bhutto's legacy and the Afghan problem haunt Zia

BY SIMON HENDERSON

THE conclusion of the hijack drama at Damascus on Saturday is the first political defeat that President Zia-ul-Haq has suffered since he seized power in a military coup in 1977.

This could well prove the key to the consequences for Pakistan of the 13-day drama which ended with the release of the 102 passengers in return for 54 political prisoners, with a young Pakistani diplomat passenger the only victim, shot in the first week of the affair.

President Zia's rule has often appeared uncertain but he has always survived his crises—the main one being the execution of the former Prime Minister Zulfikar Ali Bhutto in 1979.

But the hijack has reminded the people of Pakistan, along with the rest of the world, of his two main threats: Mr. Bhutto's Pakistan People's

Party, now under the leadership of his wife and eldest daughter, leads the opposition to military rule and neighbouring Afghanistan, with its Russian occupation forces is Zia's greatest foreign policy problem.

The hijacking may not necessarily have started as a national political protest. The three hijackers were wanted for the murder of a rival student leader and were on the run with some of their relatives under arrest. This was reason enough for the incident to occur.

Neither is it certain that this action is part of a much wider, well-organized strategy.

But it was small surprise that the hijacking should immediately be linked with the People's Party and the Bhutto family. The 26-year-old son, Murtaza, has been living off and on in Kabul for about a

year. Several months ago President Zia's government brought charges against him in absentia for plotting against the regime.

Bhutto supporters in London deny that Murtaza was involved. Reports say that he was at Kabul airport when the hijacked aircraft arrived. But those close to the family claim he was not even in Afghanistan.

With the tribal rebellion in Afghanistan, bolstered by the swelling Afghan refugee population in Pakistan, it was also small surprise that the Kabul authorities took advantage of the incident.

Whether or not the hijackers acted in collusion with the Afghan government, Kabul's attitude to the hijacking probably ends for a long time the possibility of even a partial settlement of the crisis in the region. Pakistan, a respect-

ant host to more than 3m refugees, has been seeking a formula by which talks could take place with the government of Mr. Rahbar Karim and the invading Soviet forces which keep him in power.

Instead, the border crisis could be stepped up. Pakistan's acquiescence to arms being transported across its territory to the rebels could provide the pretext for cross-border exchanges.

President Zia's most immediate problem is probably to stop domestic political protest from erupting into street protests, further acts of terrorism or sabotage. This is a job his military government has tackled adequately in the past. The question now is whether his brother generals still consider him the man for the job.

Turks assail 'negligence'

BY DAVID TONGE

ADMIRAL BULENT ULUSU, the Turkish Prime Minister, accused France on Saturday of failing sufficiently to protect Turkish diplomats against assassination attempts.

In a toughly worded statement to a Press conference in Ankara he underlined the grave pitch reached in Turkish-French relations because of this. Two Turkish representatives were murdered in Paris on March 4, bringing the total number of Turkish officials killed abroad since 1973 to 17.

Armenian groups have claimed responsibility for most of these murders. Admiral Ulusu accused "certain states" of "negligence" after referring to the murder of five Turks in France.

Last week, in the only mass demonstration allowed since the Turkish military takeover in September, several thousand Turks marched in Ankara in protest at French policies and in particular that reports that French officials expressed understanding of the Armenians' position.

In the early 70s Turkey with-drew its ambassador from France because of this issue.

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Cash and due from banks 704,857 735,361

Loans, discounts and overdrafts 743,326 749,606

Securities and permanent participations 428,545 147,228

Total assets 1,837,326 1,676,797

Deposits 1,450,713 1,245,565

Medium term notes 39,441 39,941

Bond issues 120,000 120,000

Capital 132,000 100,000

Statutory reserves 41,000 27,000

Other reserves 42,000 41,000

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Net earnings after taxes 13,037 11,843

Copies of the 1980 Annual Report will shortly be available upon request

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MULTIFIBRE ARRANGEMENT IN DISPUTE

Warring factions flex their muscles

BY GILES MERRITT IN BRUSSELS

NO-HOLDS-BARRED fight is pitting up between the "heavy-weight" might of the industrialised West and the gritty "antamweight" drive of the Third World.

The bout is set for Geneva later this year, and the prize is a deal on low-cost textile exports that only the winning combatant is likely to find acceptable.

The Multifibre Arrangement, the GATT international textile trade pact between developing producer countries and the industrialised ones that are their markets, is not normally the subject of passions or the object of widespread publicity. Since it was first negotiated in 1973 as a framework for trade liberalisation, it has been an important but, nevertheless, slightly arcane item on the agenda of world trade agreements. This year, though, things look different.

Caught between the rising protectionism of its own member governments and the demands for a fair deal from the low-cost producers, the European Commission of the EEC is labouring to bring forth a policy paper that will be the basis of the EEC's position at the MFA renewal talks. It is suffering labour pains, and the EEC has just postponed completion of its document until March 25. In addition there are doubts that member Governments will quickly agree a common stance.

The difficulty is that textiles and clothing are hot issues throughout Europe and North America. In the EEC alone half of the 4m people employed in the sector may lose their jobs by the mid-1980s. Low-cost imports probably account for no more than 10-15 per cent of

such losses, but that grim future, together with the stagnation of demand, means that the political climate in Europe for the MFA is exceptionally fragile.

Yet, the MFA exporting nations are also feeling the pinch and are set on rejecting any new four-year deal similar to that which expires at the end of 1981. The 1972 deal used the escape clauses of "reasonable departures" and "basket extactor" devices to reverse the accept the package on offer, give

"Remember Indonesia" has become a battle cry among Third World diplomats hoping for a better collective deal in their tough negotiations with the industrialised West on the renewal of the Multifibre Arrangement. Jakarta authorities, believing the MFA had been used against them, won trade concessions from Britain by holding up a range of unrelated capital projects undertaken by UK concerns

original aim of the MFA and turn it instead into a mechanism of import restraint.

The 24 or so developing countries that rely heavily on textile exports are now preparing their own common negotiating front. In a few weeks they will meet in Manila to refine the Bogota Paper that was agreed in the Colombian capital last November. The paper emphasised that only a return to textile trade liberalisation will be acceptable at the Geneva talks on a 1982-85 MFA that are due to start this summer.

The governments that are apparently determined to defy all attempts to divide and rule the textile exporting countries are those of Colombia, Brazil, Hong Kong and India. But the cohesion of the ringleaders, let alone of the rank-and-file less developed countries (LDCs), is

or take a few minor details. Basically, that is still the position, but their spines have been stiffened of late by the Indonesian Government's show of strength in dealing with the UK. The Jakarta authorities declared last year that the MFA restraints being brought into use by their industrialised client nations under the "reasonable departures" system were not what they had understood to be the deal they agreed and they retaliated in kind by holding up a range of unrelated capital projects being undertaken by British industrial groups.

While few Third World diplomats believe such a tactic could become widespread, "remember Indonesia" has become a battle cry.

So, when the Brussels Commission finishes straining in the run-up to the April 13-14 Coun-

cil of Ministers meeting that is to review its MFA negotiating mandate, the chances are that it will produce not a mouse but what most textile-producing LDCs will regard as a monster.

The external relations director general, responsible to West German Commissioner Herr Wilhelm Haferkamp, badly needs a victory. In the past 18 months it has achieved little in its efforts to stem Japanese motor car and electronics exports to the EEC. It has also appeared ineffectual in its dealings with the U.S. on a range of issues, the most notable of which is, indeed, man-made tex-

A tough MFA—and the stakes are, after all, textile imports from these producers now running at a yearly 11bn European Units of Account (£5.8bn)—would please most EEC member states.

How the Commission's basic position paper will look is still conjecture, and officials caution that, in any case, it is subject to revisions by member governments. But what it does appear to aim at is an apparently tautological distinction between linking imports to demand rather than to consumption. Instead of letting consumption levels set across-the-board quotas for the LDCs, the EEC will select categories where there is particularly high demand for low-cost textiles and restrain them accordingly.

Furthermore, there is some likelihood that the EEC may be tempted to fall back on the moral message of the 1973 MFA and use "fairness" as a way of discriminating against richer producers in favour of poorer ones, and so introduce a divide-and-rule effect into the forthcoming Geneva talks.

While few Third World diplomats believe such a tactic could become widespread, "remember Indonesia" has become a battle cry.

So, when the Brussels Commission finishes straining in the run-up to the April 13-14 Coun-

U.S. bides time on EEC cloth appeal

BY PAUL CHEERSIGHT IN WASHINGTON AND GILES MERRITT IN BRUSSELS

ALL THREE West German-owned car manufacturers—BMW, Mercedes-Benz and Volkswagen-Audi—expect to improve their export performances this year compared with 1980.

The major problem area for VW-Audi is Brazil where local production (no imports are allowed) will be hit by the tight credit squeeze now imposed.

Herr Schmidt, sales and marketing director, says: "The major problem area for VW-Audi is Brazil where local production (no imports are allowed) will be hit by the tight credit squeeze now imposed."

In all, VW-Audi is looking for sales in its home market and 11 major export territories of 1.32m cars and light commercial vehicles this year, up slightly on the 1.317m in 1980.

In the UK, VW-Audi dealers have contracted to take 6,000 more vehicles than the 68,300 sold last year. This would

improve the group's market share to 5.5 per cent from 4.51 per cent in 1980 but still leaves total sales below the peak 76,288 for 1979.

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Mercedes in the U.S. was thrown off course by the sharp

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But by the year-end it

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Herr Eberhard Herzog, director in charge of export sales,

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Mercedes in the States is that

in 1981 it expects 75 per cent

of its cars sold there to have

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68 per cent last year.

W. German car makers predict improvement in overseas sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

ALL THREE West German-owned car manufacturers—BMW, Mercedes-Benz and Volkswagen-Audi—expect to improve their export performances this year compared with 1980.

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UK NEWS

Surcharges predicted on summer holiday packages

BY ARTHUR SANDLES

THE STRENGTH of the dollar and continuing rises in flying costs are likely to produce a rash of package holiday surcharges this summer. These are likely to be particularly noticeable on flights to the North Atlantic, a boom area for British travel abroad.

Thomas Cook, Britain's biggest travel retailer and a major tour operator, this weekend announced a guarantee of its own tour prices—but only until August 1, which means the bulk of the school holiday season is outside the pledge, and only to the Continent.

Cook believes rival operator's Continental surcharges will be from £3 to £8 according to destination. The key factor is

the amount of flying involved. The dramatic rise in the value of the dollar in the early months of this year is causing concern to some companies. North Atlantic holidays are rarely offered with the same price guarantees as the Continental ones and customers could find themselves facing large additional charges.

Tour operators base their costings on the value of sterling on a specific date. For many of them the crucial period affecting the pricing of 1981 holidays was July 1980, when the pound was moving towards \$2.40. It closed in London on Friday night at \$2.2188.

Continental packages tend to have guarantees which limit surcharges to a specific amount—say £12 a week—or to a percentage—usually 10 per cent. This is not always the case on the North Atlantic.

In recent weeks major charter operators, such as Laker and Jetset, have been using a variety of marketing ploys to fill seats and get in cash. Money thus secured can be deposited in London or New York and earn interest until the holiday.

The problem over surcharging is another indication of what is likely to be a complex year in the holiday business. While there is still considerable surplus capacity among airlines, the rush for peak time holidays could mean a shortage in the high summer.

Mr. Lamb, chairman of Pearson's Doulton subsidiary, which operates Fairey, said yesterday that the company might even show a loss for 1980.

He doubted if Doulton could

Managers keep more pay than in Europe

By Arnold Kransoff

MANAGERS IN Britain keep a higher proportion of their gross pay than their counterparts in many Continental countries, according to a salary survey of senior managers in ten European countries.

The survey, by Management Centre Europe, covers 1980 and thus takes in the income tax concessions for top earners.

A married man with two children earning the equivalent of \$80,000, which is the median annual for a chief executive in the UK, takes away 57 per cent of his gross reward after tax and social security payments. The comparable percentage for Holland is 47, Austria 49, Belgium 50 and Ireland 52.

Nonetheless, the UK executive on \$80,000 still takes home a smaller percentage of his gross pay than his counterparts in France (73 per cent), Spain (79 per cent), Sweden (68 per cent), and West Germany (58 per cent).

Except in Italy, the survey shows top executives in Europe all received salary increases in excess of domestic inflation during 1980.

The survey shows that chief executives in the UK still earn substantially less than their Continental colleagues. Marketing rules, Page 15

S. G. Warburg in link with Aetna to manage U.S. investments

BY CHRISTINE MOIR

S. G. WARBURG, a leading London merchant bank, is to team up with Aetna Life and Casualty Company, the largest non-mutual insurance company in the U.S., to provide investment management for American pension funds and growing international portfolios.

Warburg manages investments for many of the UK's largest pension funds. In the past four years it has begun through its U.S. marketing subsidiary to manage \$200m (£90m) which ten U.S. pension funds decided to invest internationally. Management is carried out in London.

Morgan Grenfell, another merchant bank, has about \$220m of such funds under management. Ivory & Sime, the Scottish investment trust and management group, has about

\$100m. Other UK managers include Kleinwort Benson, Rothschild and GT Capital Management.

They face stiff competition from leading U.S. banks which manage most American pensions business.

Earlier this month Chase Manhattan, the third largest U.S. bank, transferred \$1bn of international institutional funds to London. Morgan Guaranty manages \$1.5bn from its London offices.

Mr. Martin Harrison, vice-president of Morgan's London operation, said recently that Aetna's marketing and sales net-work in the hope of expanding its international funds under management.

Aetna has assets of \$35bn and manages pension fund portfolios worth more than \$3bn.

The U.S. pensions industry is estimated to control funds of more than \$500bn. Many larger funds have recently begun to invest in international securities as a way of diversifying their traditionally U.S.-only portfolios.

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Ivory & Sime, the Scottish investment trust and management group, has about

Labour call for Scottish assembly

THE LABOUR Party in Scotland yesterday overwhelmingly backed a call urging the next Labour government to set up a Scottish assembly with tax raising powers "as a matter of priority."

The call came at the annual conference in Perth of the Labour Party in Scotland. Mr. Michael Foot, the Labour leader, has already committed the party to trying once again to set up a Scottish assembly when it returns to power.

Hotels campaign

THE HOTEL and Catering Industry Training Board is asking all the local hotel and catering associations in the UK to help in its campaign to cut down on the high failure rate of new businesses in the sector. Half the 25,000 hotel and catering ventures set up annually fail within two years, it is estimated.

NHS agency urged

AN EXPERIMENTAL development agency for the National Health Service should be set up to examine alternative ways of developing services and solving problems, a Royal Institute of Public Administration working group report urges today.

Builders' pressure

THE NATIONAL Federation of Building Trades Employers is making a last ditch attempt to delay Government plans to opt out of the operating costs of the Construction Industry Training Board. Alternatively, it wants the industry to have control over the board, and to have the board's scope widened and its catchment areas increased.

BA loses contract

BRITISH AIRWAYS has lost a firm contract to ferry workers by helicopter to British Petroleum's oil platforms in the Magnox field in the North Sea. BA said yesterday that the contract had gone to British Caledonian because its tender for the daily round trip was more competitive.

Fewer tourists

THE NUMBER of visitors to England's top 2,000 tourist attractions was 4 per cent down in 1979 compared with a year before, according to the English Tourist Board's latest statistics. The fall was blamed on the petro crisis of that year. The board expects that figures for 1980 will be roughly the same as 1979.

Critical year

THIS WILL be a critical year for the agricultural machinery industry, says ICC Business Ratios, market analysts, in its latest report published today. The report says few of the large manufacturers in the industry are expected to "return to profitability" this year, and the main hope comes from smaller companies.

Old age problems

AGE CONCERN, the charity, says the Government has failed to take seriously the growing problem of Britain's ageing population, and has been slow to respond to United Nations initiatives on a conference on the problems of old age planned next year.

Fairey profit below £4m forecast

FINANCIAL TIMES REPORTER

LAST YEAR'S profits of Fairey Holdings, the engineering group acquired by S. Pearson and Son last June from the National Enterprise Board, were substantially below the forecast £4m on which the £22 sale price was based.

Mr. R. H. Lamb, chairman of Pearson's Doulton subsidiary, which operates Fairey, said yesterday that the company might even show a loss for 1980.

He doubted if Doulton could

claim against the NEE and its advisers on the forecast, made last June.

The Fairey accounts were not yet completed. "Until one has seen a comparison of the result with the forecast, we originally got, I think it is impossible to see how much was due to the recession and other factors that have hit the industry as a whole, and how much might be for other reasons."

Fairey was a company depending on large orders, and timing of these, particularly in the nuclear field, had been "a bit delayed."

Mr. Lamb said that whatever the 1980 outcome Fairey's operations were sound.

Doulton was changing Fairey's accounting practice so as to write off more overhead and direct costs on contracts when they occurred.

Marketing rules, Page 15

Television contracts in balance

By Arthur Sandles

TRIDENT TELEVISION will see officials and members of the Independent Broadcasting Authority this week in an attempt to settle finally the dispute between the two over the future of the Trident subsidiaries Yorkshire Television and Tyne-Tees Television.

If Trident tows the IBA line there should be a fairly early peace announcement. If not, the Authority, at a full meeting later in the week, could "consider afresh the offer of the contracts" for the two areas.

Trident's two offshoots won contracts in the New Year franchise allocations to start on January 1 next year on condition that the parent company shed control of them. It is understood that the IBA's interpretation of this was that Trident's holding became very small ("minuscule" was a word used by one IBA official) or disappear.

The company was given till the end of last month to produce a scheme. It met this deadline with 48 hours to go and after much hard negotiation.

IBA refused to accept the proposals and demanded further concessions. This second round of talks has proved equally tough.

Waiting in the Yorkshire wings is the worker-supported consortium headed by Mr. Austin Mitchell, journalist and Labour MP for Grimsby.

In reaching its New Year decisions the IBA showed no great enthusiasm for the worker bid.

Perkins to lay off 800 workers

PERKINS Diesel Engine Company, at Peterborough, the world's biggest manufacturer of diesel engines, is laying off 800 workers this week because of a slump in overseas sales.

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A SHARP rise in consumer confidence in recent weeks is likely to have been wiped out by last week's tough Budget, which hit consumers' disposable income.

The latest Financial Times Survey of Consumer Confidence, published today, shows confidence at its highest level since the Chancellor's first Budget in 1978. But work on the survey was carried out before the Budget and, on past performance, signs of a recovery in confidence have probably been more than eliminated by the

Budget.

The Chancellor's first Budget, which increased the rate of Value Added Tax to 15 per cent, led to a drop of 38 percentage points in the index of consumer confidence—the highest fall in a single month in the 10-year history of the index.

The FT survey for March

found that 21 per cent expected conditions to improve while 38 per cent expected them to worsen. This gave an index of minus 17 per cent, eight percentage points higher than the minus 25 per cent recorded

last month.

Surprisingly the survey shows that the improvement in the survey came from consumers being less concerned about unemployment than before. Among the pessimistic consumers, unemployment was given as a reason this month by only 39 per cent, compared with 51 per cent in the previous two months. Pessimistic consumers were also less worried about rising prices.

The general pre-Budget feel-

ing of buoyancy among consumers was also reflected in the

question about buying consumer durables. The survey revealed that 46 per cent thought it a good time to buy, while 35 per cent thought it a bad time, giving an index of plus 11 per cent. Last month the index stood at plus 12 per cent.

The March survey also

showed a small rise in the proportion of consumers feeling better off than a year ago. Some 21 per cent felt better off, while 45 per cent felt worse off, giving an index of minus 24 per cent, compared with minus 25 per cent last month.

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Seminar focuses on protecting industry in nuclear attack

By DAVID FISHLOCK, SCIENCE EDITOR

THE HOME Office is advising industry what it can do to protect essential services and employees from nuclear attack.

Two senior Home Office scientists will speak in London this week at a seminar organised by the Nuclear Protection Advisory Group, at the Royal Institute of British Architects.

The group, a privately funded organisation which carries out research into civil defence, says the Central Electricity Generating Board, ICI, Shell, Unilever and the Co-op are among companies expected to attend.

It coincides with the publication in the U.S. of a book alleging that power stations, overhead transmission lines, refineries and pipelines are all highly vulnerable to nuclear weapons.

The book accuses U.S. industry of failing to protect its investments against the electromagnetic pulse (EMP), which can easily upset electronic controls and communications and failing to "harden" military electronics against EMP from nuclear weapons.

The official Home Office view is that, while electronic systems which have not been "hardened" will be vulnerable to EMP, the threat is being exaggerated.

Overseas sterling bonds in default total £64m

By TIM DICKSON

LAST YEAR'S controversial debt settlement with Zimbabwe has reduced the capital value of overseas sterling bonds in default to about £64m, the Council of the Corporation of Foreign Bondholders says in its annual report.

Most of this—some £61m—is accounted for by outstanding Imperialist Chinese Bonds, with smaller amounts owed by the German Democratic Republic and Bulgaria. The report says there are also UK holdings of Bulgarian bonds issued in gold francs and Tsarist Bonds issued in sterling and other currencies, estimated years ago to amount to 20m gold francs and 250m respectively.

The principal object of the council is to protect the interests of holders of sterling bonds issued in the UK on behalf of overseas governments, states and municipalities.

In particular, protracted negotiations with the new Zimbabwe Government led in September to a settlement for holders of the 12 Southern Rhodesia sterling bonds issued before Mr. Ian Smith's Unilateral Declaration of Independence in 1965.

None of the bonds was serviced in the subsequent 15 years—eight have already matured, while the remaining four have yet to reach their

The threat is usually presented as the explosion of a nuclear weapon outside the earth's atmosphere, 100 miles or more above the target. At this range there would be virtually no damage from heat or blast, and no radioactive fall-out. But EMP could still knock out a nation's civil electronics and communications.

The Home Office says such an attack is not credible in military terms for Britain because it would also blind the early warning radar. If this happened, Britain, believing in the principle of nuclear deterrence, would automatically assume the worst and unleash its own nuclear weapons at the aggressor.

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POLITICAL REALIGNMENT

By RAY PERMAN

Japan blamed for British jobs loss

By ALAN PIKE

Japan is exporting unemployment as well as goods to Britain. Sir Raymond Pennock, president of the Confederation of British Industry, said yesterday in the latest issue of CBI News.

Sir Raymond said he had put this argument during recent trade talks in Tokyo. He had told Japanese industrialists the strategy of concentrating their export drive on a limited number of sectors and countries put jobs at risk in "target" markets like the United Kingdom.

"I went determined to make sure they understood that our

SOCIAL DEMOCRATS north of the border? They are as rare as Penny Blacks, according to Mrs. Helen Liddell, the Labour Party's Scottish Secretary.

She does not say what value this places on Mr. Robert MacLennan, who has represented Caithness and Sutherland at Westminster since 1966. He is the only Scottish MP to resign the Labour whip and throw in his lot with the Council for Social Democracy.

Nonetheless, it is true that the embryo party has made little impact in Scotland, where Labour Party loyalty runs deep.

Party Right-wingers have preferred to stay and fight from within. Mr. George Robertson, MP for Hamilton, and the Right's most articulate spokesman in Scotland, believes there will be no further defections, no matter

what disappointments the Party's annual conference in October may bring.

"The further north you get, the stronger the old loyalties become. Therefore, our responsibilities are to make sure Labour represents what the people want," he says.

For those who think life is a constant struggle against gains of the Left wing, The victories may be small, but may exist.

At the Scottish party's weekend conference in Perth, a Left-wing resolution which would have extended party power over local councillors was defeated. The Left also failed to get trade union support for a motion which would have pushed party policy a long way on support for the Palestine Liberation Organisation.

Mr. MacLennan believes these

are Pyrrhic victories. The Left's resurgence in the Scottish Labour Party will force more and more people to his view that progress against it is possible only outside the party.

When he announced his decision to leave, he was followed by a handful of constituency activists, including Mr. Rod Houston, the secretary.

He says, however, he has had hundreds of letters of support from Scotland. At a recent meeting at Edinburgh University, there was an audience of several hundred, and the immediate formation of a Social Democratic Club.

Unlike some fellow defectors, Mr. MacLennan was not under pressure from his constituency Labour Party. This still regards him as a first-class representative.

"We have stressed all along that he was not forced out of the party," says Mr. Alan Byron, one of Caithness and Sutherland's delegates to the Perth conference.

The MP has rejected a call from the constituency chairman to resign and fight an election. Some observers believe his high standing in the north Highlands could enable him to win back the seat, which was Liberal until he took it 15 years ago.

Mr. MacLennan says: "We (the 12 Social Democratic MPs) are intending to change the face of British politics. And we will make our stand together at the next General Election."

"Although it might be quite nice to call the Labour Party's bluff and fight a by-election now, the fact is I was elected for the life of this Parliament."

The Social Democrats know they have a long fight ahead if they are to make any impression on Labour's dominance of the Scottish political scene.

A recent opinion poll by Market Opinion Research International for the Scotsman showed that only 5 per cent of the electorate would vote for a Social Democratic candidate. The figure would rise to 19 per cent if there were no Liberal standing, but even that is a long way short of poll results in England.

Scotland has a tradition of appearing to encourage new radical parties in mid-term, when voters are not faced with real choices. Neither the Liberals nor the Scottish Nationalists, however, have been able to make much permanent headway.

MPs try to reverse brewery closure

By LORNE BARLING

MIDLANDS MPs will today meet the management of Ansell's Brewery in Birmingham to try to reverse the decision to close it with the loss of 600 jobs.

The MPs, led by Mr. Julian Silverman, (Lab., Erdington), are unlikely to change the company's decision.

The brewery, at Aston Cross, has not operated since mid-January, initially due to a strike over short-time working and overtime pay. Hourly-paid workers were dismissed on January 30 and Ansell's and its

parent company, Allied Breweries, agreed on the closure early last month.

Mr. Silverman said the loss of so many jobs in Birmingham was a serious matter. "The company has insisted it will not change its mind, but we want to get the parties involved round the negotiating table before it is too late," he said.

"The most we can do is offer the 400 men on strike at our two distribution depots their jobs back if they return to work, and redundancy payments to the 600 who worked at the brewery."

The most stable export markets can still have periods of turbulence.



Many exporters still cling to the belief that the world is only volatile in parts.

But even the most powerful countries in the world have no defence against the tornado or the volcano. And by the same token, some of the most recent economic and political upheavals have taken place in Europe.

Unfortunately, the result can often be the same in the West as anywhere else in the world. Namely that the overseas customer, through no fault of his own, cannot meet his commitments.

This is not to say that exporters can no longer do well for themselves—far from it. Nevertheless, in the last year alone, ECGD paid out over £260 million to British business for losses sustained overseas, often in "safe" countries.

The causes were anything from the default or

insolvency of individual buyers to a country's political or economic collapse.

In other words, buyers' companies can fail in stable countries as easily as governments in shaky ones.

Even so, many British exporters still have their heads firmly in the sand, thinking it could never happen to us.

But some 12,000 more prudent firms have chosen to insure with ECGD, a government department with over 60 years' experience in helping the exporter.

ECGD offers the only credit insurance available which covers you for non-payment on export of goods or services, world-wide. Irrespective of whether it's the customer or the country that fails.

Moreover, ECGD can also benefit the exporter in many other ways. Opening doors to cheap finance, for instance, by giving cover direct to the financing bank.

Or providing cover for sales from stock held overseas, land for the stock itself. And cover for contracts financed or invoiced in foreign currencies.

But above all, ECGD offers an invaluable shelter in these unsettled times. The knowledge that, whether the danger is a cyclone, economic depression or political storm, you will always have a safe harbour.

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UK NEWS—LABOUR

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NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Indenture dated as of April 15, 1975 providing for the above Notes, \$3,048,000 principal amount of said Notes have been selected for redemption on April 15, 1981, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon, to said date each in the denomination of \$1,000 bearing serial numbers as follows:

OUTSTANDING NOTES BEARING SERIAL NUMBERS ENDING IN ANY ONE OF THE FOLLOWING TWO DIGITS:

02	05	12	21	23	30	34	35	41	48	54	58	71	73	77	81	85	94	98
04	10	15	22	28	32	34	36	42	49	52	55	70	72	74	80	85	92	95

ALSO NOTES BEARING THE FOLLOWING SERIAL NUMBERS:

2	1782	3192	6952	11232	14192	15192	17492	21092	23092	23882	25292	27192	27892	28292	28492	28592	28692	28892
5	2122	3382	7952	10332	13192	14192	15192	20092	21192	23292	25292	27192	27892	28292	28492	28592	28692	28892
29	2332	3482	5952	10322	13422	15892	16592	20092	21192	23292	25292	27192	27892	28292	28492	28592	28692	28892
33	2392	3652	5952	11092	13632	17192	18092	20492	22292	23892	25492	27192	27892	28292	28492	28592	28692	28892

On April 15, 1981, the Notes designated above will become due and payable in such coin or currency of the United States of America as at the time of payment, shall be legal tender for the payment of public and private debts. Said Notes will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan County Trust Company of New York, 13th Floor, 30 West Broadway, New York, N.Y. 10013, or (b) subject to any laws or regulations applicable thereto, at the main offices of Morgan County Trust Company of New York in Brussels, Frankfurt/Main, London or Paris, at the main offices of Banque Générale du Luxembourg, S.A. in Luxembourg, the head offices of Skandinaviska Enskilda Banken, Post- och Kreditbanken, PKbanken or Svenska Handelsbanken in Stockholm or the head office of Götabanken in Göteborg, Payment at the offices referred to in (b) above will be made by check drawn on a dollar account, or by transfer to a dollar account maintained in the paper, with a bank in New York City.

Coupons due April 15, 1981, will be detached and collected in the usual manner. On and after April 15, 1981 interest shall cease to accrue on the Notes herein designated for redemption.

Following the aforesaid redemption, \$4,000,000 principal amount of the Notes will remain outstanding.

AKTIEBOLAGET SVENSK EXPORTKREDIT

(Swedish Export Credit Corporation)

Dated: March 16, 1981

NOTICE

The following Notes previously called for redemption have not as yet been presented for payment:

196	201	386	399	2779	2806	2817	2851	2888	29243	29417
199	278	336	2764	2788	2837	2842	2879	2895	29263	29507

Printers' union vote brings merger near

BY JOHN LLOYD, LABOUR CORRESPONDENT

AN AMALGAMATION between the two print craft unions is almost certain, following a large vote in favour at a special delegate conference at the weekend.

Delegates from the Society of Lithographic Artists, Designers, Engravers and Process Workers (SLADE) voted 66-13 in favour of an amalgamation with the main craft union, the National Graphical Association (NGA).

The issue now goes out to ballot, and a result from SLADE's 25,000 members is expected in July or August. SLADE members voted against a merger two years ago but union officials are confident that the delegate vote represents members' feelings.

The NGA will also hold a ballot. Its result is expected to repeat the large majority in favour obtained two years ago.

The new union, which will have a membership of 136,000, will take the larger union's name, and is expected to come into existence on March 29, 1982. Mr. John Jackson, SLADE's general secretary, who will become assistant general secretary of the new union, said yesterday he was "very pleased" with the result of the conference.

Rationalisation of the print union structure was needed in order to meet competition from abroad. "We are really talking about the survival of the British printing industry," Mr. Jackson said.

The move will assist the print unions to agree on manning cuts by Wednesday.

The three-month-old occupation by 65 journalists at BPC's publishing division ended last week when the company agreed to revoke their dismissals, made last November in a dispute over redundancies.

Water offer decision today

By Our Labour Correspondent

UNION OFFICIALS representing the water industry's 32,000 manual workers meet today to decide on the National Water Council's 12.3 per cent pay offer.

Voting in the three largest unions has been finely balanced. Only the Farmworkers' Union, with less than 1,000 members in the industry, has been firmly in favour.

The Transport and General Workers' Union awaits final voting from its large Southern region. This is expected to be in favour by the narrowest of margins. Other regions are thought to have voted against, equally narrowly.

The two large unions—the General and Municipal Workers' Union and the National Union of Public Employees—are also close. NUPE's executive discussed the issue on Saturday, but refused to comment.

It is thought likely the decision today will be for acceptance because of the narrowness of the margin, and national officials' recommendation to accept the offer—the third made by the council.

Import ban on French cars 'will go ahead'

BY OUR LABOUR CORRESPONDENT

A BAN by dockers and drivers on imports of Peugeot and Citroën cars from France will operate as soon as it becomes clear that pressure being mounted to keep open Talbot's Linwood plant on Clydeside has failed.

Last week, the Linwood shop stewards' committee produced figures which they claimed showed that the plant could have made a profit of £8m-£12m in the present financial year, rather than the attributed loss of £20m.

Mr. Alex Kitson, deputy general secretary of the Transport and General Workers' Union, told the Scottish Labour Party conference in Perth this weekend that the ban approved by the TGWU executive, would be carried out "to the letter".

This follows the failure of senior TGWU officials last week to persuade Mr. George Turnbull, managing director of Talbot UK, to join with them in seeking financial aid from the Government to keep the plant open.

Peugeot SA, which owns Talbot UK, said last month that

Mersey dockers reject improved severance pay

FINANCIAL TIMES REPORTER

The men voted at a mass meeting in Liverpool Boxing Stadium to support the Transport and General Workers' Union recommendation that the increased Government offer of a minimum of £5,500 be made to men in all ports. It is restricted to Mersey and Port of London dockers.

The decision came as no surprise on the waterfront, with unemployment on Merseyside at 13.8 per cent and few jobs on offer.

'Stay-open' steel picket

REDUNDANT STEELMEN at the weekend began picketing the privately-owned Duropt Steelworks, Llanelli, South Wales, due for closure at the end of the month. The men's aim is to ensure that equipment is not dismantled and removed.

About 1,700 have been made redundant. The company

blames competition from the British Steel Corporation for the closure. BSC will take over parts of the Duropt operation in the Midlands.

About 500 workers from Duropt will lobby MPs at Westminster tomorrow in protest at lack of Government action.

INSURANCE

Bitter protest over plan to tax sick pay scheme

BY ERIC SHORT

THE GOVERNMENT'S clampdown on fringe benefits this year is not confined to free petrol and travel. It is proposing to end the tax advantages of certain insured sick pay schemes, though Sir Geoffrey Howe did not refer to this subject in his Budget speech.

These schemes offered employers an opportunity to support their employees while sick without imposing too great a financial strain during a period while the employee is non-productive.

In many cases, provision of sick pay is in the contract of employment and has been agreed in the negotiations between employer and trade unions.

Mr. Tim Mitchell, of Godwins, a leading firm of employee benefit consultants, said his company has always pointed out that the glorious edifice of trustee sick pay schemes rested on a foundation of sand, relying as it did on a tax anomaly.

Other consultants have assumed that they had tacit Revenue approval since it had taken no action, and advised clients to proceed.

However, the proposal is going to hit employer/employee relations.

The letter from Crown Life points out that to replace trustee schemes by replacing employees on the payroll would add between 1 and 2% to salary costs. This comes at a time when employers are under cost pressures and Crown Life points out that this proposal is not consistent with Government's policy of helping business.

Secondly, the Government has already postponed until the autumn its sick pay proposals to make employers take over from the Social Security system the payment of sickness benefit in the early weeks of sickness. Until the final version of the scheme is agreed, it is going to be difficult for employers to understand schemes.

The Confederation of British Industry is studying the proposals, but is not yet prepared to comment. It has publicly supported bringing State sickness payments into the tax system, so it is awkward to ask for private sick pay schemes to be excluded.

But it would be reasonable to ask for implementation of this latest proposal to be delayed until the situation is clear. Employers need time to make the necessary rearrangements. This would mean renegotiating agreements with the trade unions.

A strong case can be made for waiving NI contributions when an employee is sick. These contributions are effectively payroll tax. Why should employers be penalised for being generous in supporting employees during sickness?

If employers adopt a hard-hearted attitude and lay off the employee when sick, the employer has to struggle on inadequate State benefits, while the employer does not pay NI contributions.

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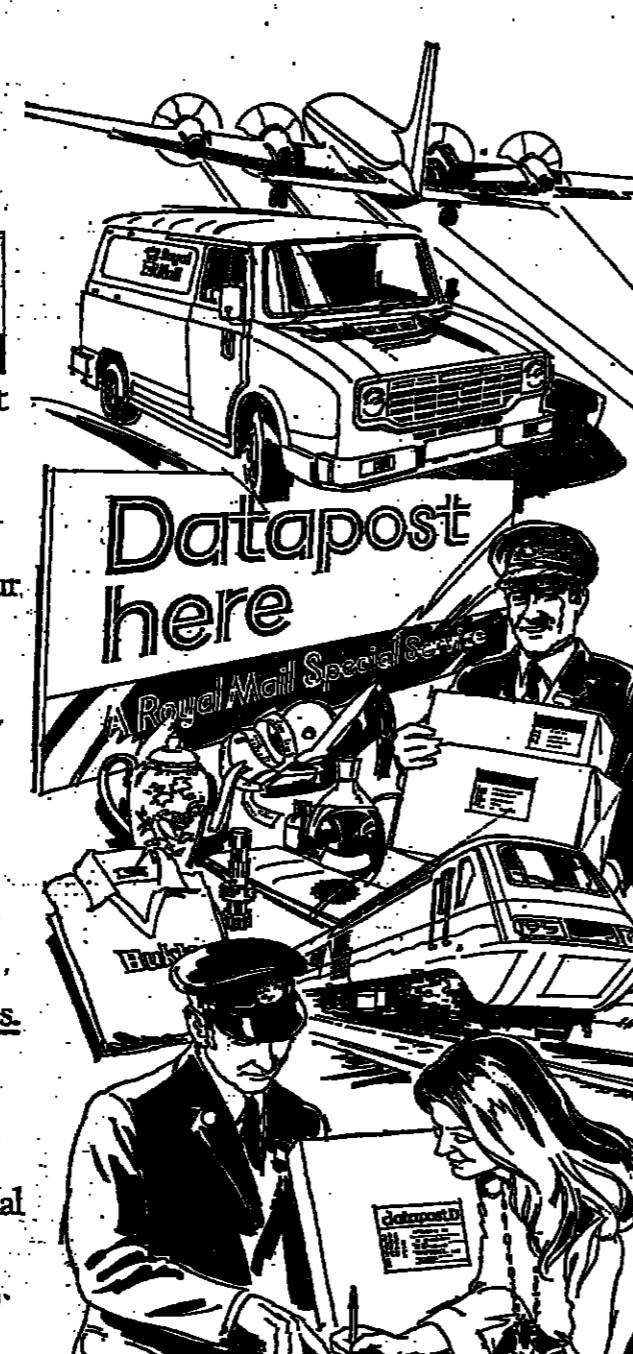
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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

Money machines on the shop floor

NCR DIRECTOR responsible for financial systems Mr. Sean Dixon-Child reviewing growth in public financial terminal field last week told the Financial Times that his company was in detailed discussion with a "large UK company" with a view to the installation of automatic teller machines (ATMs) for the convenience of the workforce.

The move is not unexpected in view of the resistance of about half the UK working population to having a bank account (only 1 per cent of working people are paid by cash in the U.S., 5 per cent in West Germany).

The idea would be to issue the workforce with cards that would enable wages (or part thereof) to be withdrawn as cash virtually on the shop floor.

But Dixon-Child admits that the extent to which the clearing banks would become involved is "not yet clear." The installation might be completely in-house, supplied and maintained by a firm such as NCR.

Alternatively, one or more clearing banks might also install ATMs with a view to serving existing customers and perhaps even winning some new ones from the ranks of the "great unbanked."

According to NCR, by the middle of the decade 90 per cent of all personal cash withdrawals will be from ATMs. The company will of course, be in stiff competition with such companies as IBM, Burroughs, Chubb and, as of a few weeks ago, Philips with its offering of the American Diebold machine. NCR claims to have a world lead with 7,000 installations of which 1,600 are installed or on order in the UK.

These machines, originally designed basically as cash dispensers to combat reduced opening hours of the banks, nowadays not only allow withdrawal of banknotes but also permit deposits to be made, statements to be printed out, balances to be checked and transfers to be made between accounts—all by observing instructions on a small screen and pressing some buttons. The ATM can be "through the wall" of the bank and used.

PERIPHERALS

MAKING AN entry into the fast-growing computer graphics market is Data General with its Trendview Dasher G300 display terminal and chart generation software.

The unit is claimed to be more intelligent than most other raster graphics display terminals and is able to accept English-like graphics commands which enable programs to be written in any computer programming language and make the command functions easily understood.

Facilities provided include

THE WATCHWORD in the computer business these days is networking. The literature teems with proprietary networking products—Ethernet, Decnet, Prismnet, Wangnet, IBM's Systems Network Architecture, the Datapoint ARC... and now from Computer and Systems Engineering in the UK, Casenet.

Another UK company, Networking Technology, has been set up entirely to deal with, in the words of its managing director John Newman: "the efficient movement of digital information from point to point."

This flurry of activity is both

trendy and timely. Trendy because almost everybody in the computers and communications business is trying to get into what they see as the lucrative business of data networking—especially local data networks.

And timely because the technology is now mature enough to support the dream of the networking engineer. (As a bonus, local networking is the cornerstone of the "electronic office" of the future.)

The dream is the open interconnection of all manner of office equipment—business computers, word processors, telephones and facsimile machines—in a single organisation or on a single site.

Their bigger dream is the open connection of any of these pieces of equipment to any other piece of equipment on any other site or in any other organisation.

It may be some years before that dream is realised completely, but already the first pieces of the jigsaw are ready to be put in position.

Of major importance is the local area network. This is simply a compromise between the very slow or very expensive techniques used to send data very long distances—the conventional packet switching



Mr. Charles Bass, above: convinced Ethernet will become the local standard. Right, NTL's view of developments in office technology to 1984.

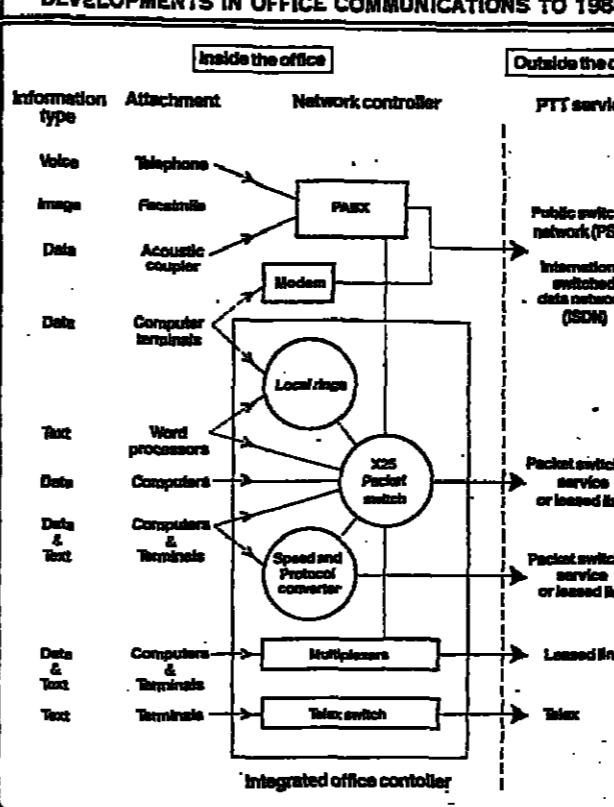
technologies such as the British Telecoms Packet Switched Service (PSS)—and the complex and somewhat inflexible techniques used to link computers and terminals for multi-purpose working.

The aim of a local area network is to facilitate the movement of information cheaply, but at high speed within a fairly limited range—say, 100 metres to 10 kilometres.

There is an almost limitless number of ways this can be achieved—each with its own clutch of advantages and disadvantages—and there is fierce controversy over which, if any, should become the international standard.

One of the chief contenders is Ethernet—a method pioneered by Xerox and now jointly endorsed by Digital Equipment, which is building the necessary transceivers, Intel which is making the logic chips and Xerox which is putting together whole systems.

DEVELOPMENTS IN OFFICE COMMUNICATIONS TO 1984



it, together with interest from Hewlett Packard, Olivetti, Nixdorf and Zilog.

The chief advantages were that it was a baseband technology which could transmit up to ten million bits of information a second and with 48-bit addressing capability "which should keep us going for a bit," Mr. Bass said.

The system prevents packets of information crashing into each other through a system called CSMA/CA where the transmitting device "listens" for traffic before sending.

Casenet takes Net One as its starting point, and provides methods of sending and receiving messages to and from other networks using its message switch MSX and its data concentrator exchange DCX.

According to Mr. Michael Hafferty, Case marketing manager, the demand for these products should come into its own in 1983. Case has been preparing for these developments in networking for some years now. Networking Technology, however, is a brand new member of the Information Technology group (which includes Iann Barron's old company Computer Technology and Office Technology).

The group is masterminded by Mr. Tony Davies, who founded the highly successful Membrain equipment testing company and sold it to Schlumberger.

He is at present welding the "Technologies" to attack the different areas of what he sees as the most exciting market at present—the integration of the electronic office.

Mr. Charles Bass, in London last week for the launch of Casenet, said Net One was modelled on Ethernet because he was sure it would become the *de facto* local networking standard with Digital, Intel and Xerox (the DIX group) behind

to manufacture—a range of products from multiplexers and protocol converters through message switches and local area networks to private packet switched networks.

NTL's first suppliers include Digital Communications Corporation which supplies packet switch node computers to the value added data carrier Telenet in the U.S. It will be emphasising the DCC statistical multiplexer which can switch information within the office or outside.

It has also concluded a contract with SIT-INTEL for devices to assemble and disassemble packets of information for transmission on the network.

NTL expects to be able to announce the names of suppliers for the other parts of its systems armoury as soon as deals at present in negotiation are concluded.

Synchronous connectivity, base band, broad band, point to point, broadcast, ring main, other topology, mesh, line fan, star fan, circle. These are the words the modern network designer plays with as he or she considers how best to move millions of pieces of information from one place to another.

He and John Newman argue that customers are looking for independent vendors for the "electronic glue" they need to bind their communications together. They intend to sell—but not

at Joong Rang Cheon, South Korea, by Simon-Hartley, Stoke-on-Trent, has already generated about 2.5m kWh of electricity and saved about 4,000 barrels of Bunker C furnace oil, the company claims. The plant, commissioned in 1979, was erected by local labour under Simon-Hartley supervision. It has been commended by the South Korean Ministry of Energy and Resources as the country's most efficient energy saver in 1980.

The £3.5m plant was designed to process sewage and industrial effluent from a community of about 1m people near Seoul.

NEWS IN BRIEF

WIRE WRAPPING

MORE SPEED and versatility in Gypglas range of glass-fibre materials are available in thicknesses of 120 mm, 140 mm and 160 mm in as well as the previously standard 60 mm, 80 mm and 100 mm. The widths are 370 mm or 370 mm.

The two materials, Gypglas 1012 and 1022, are both supplied in rolls with flanged facings. There is a choice of either a kraft paper facing (1012) or an aluminium/kraft facing claimed to provide a full vapour barrier (1022). Details from Gyproc Glass Fibre Insulation, Runcorn, Cheshire WA7 (0928 712627).

Usually these machines (the Contact Systems range for example) are controlled by paper tape which has to be produced off line and has to be rewound at the end of each job.

But the floppy disc approach means that immediate on-line correction and editing of controller programs becomes possible.

Called CS-150FD, the controller uses a 5 1/4 inch mini-diskette which accommodates both wirelistings and machine drive data. Immediate design changes are implemented simply by "jogging" the machine pointer to the required new wrap terminal and pressing the "add" button. To delete a wire, the operator presses the "delete" button at the relevant point in the wrapping sequence. A display shows actual pin name to assist operation and setting up.

ENERGY

METHANE GAS produced by sludge digestion units installed

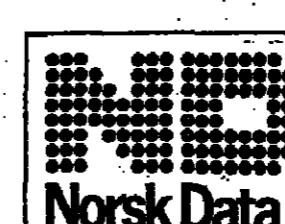
Those damned Norwegians!

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Building and Civil Engineering

Big Thailand bridge project

PREPARATIONS FOR a big overseas project, which will interest bridge builders and the steel industry, are under way.

The project is a 3.5 km section of the Bangkok expressway which will cross the 500 metres wide Chao Phya River via a cable-stayed bridge.

Design is being undertaken for the Expressway and Rapid Transit Authority of Thailand by an international consortium of consulting engineers led by Peter Fraenkel and Partners. Other members include Parsons Brinckerhoff International Inc of New York and Dr Ing Hellmut Hornberg of Hagen and

National Engineering Consultants Company of Bangkok.

The river crossing will be a cable-stayed bridge, and Peter Fraenkel says navigation requirements dictate a main span of 450 metres with a minimum clearance of 41 metres above the river. This, together with three short flanking spans, will give a total bridge length of 512 metres.

Single steel pylons rising 125 metres on either side will carry the cables which fan out in a single plane along the axis of the bridge to support the deck girder, a steel box section with an aerodynamic shape in the

main span. The massive concrete piers of the bridge are to be founded on large diameter bored piles reaching to a depth of 45 metres.

The approach bridges will consist of a series of 50-metre spans which at a gradient of 4% per cent give an overall bridge length of 2,250 metres.

It is expected that the crossing will require a minimum of three years to construct and together with the associated toll plazas and interchanges, will cost, at 1980 prices, some £50m. When completed the main span of this bridge will be the longest of its kind in the world, says Peter Fraenkel.

The building will occupy a commanding position at the north-west corner of the new civic plaza which is to form the main centre of Ruwi near to the headquarters of the central bank of Oman.

BRITISH ARCHITECTS Jefferson Sheard and Partners in association with Ayoub Oghanna Associates have won a competition for the design of the Chamber of Commerce and Industry headquarters building in Ruwi, in the Sultanate of Oman.

The building will be a two-storey structure with a ground and a half-hour fire resistance.

Since the site is in a previously mixed area the ground has needed to be stabilised. The basement has required a deep excavation, for which a ground retention scheme is to be provided. The architects and consulting engineers are Norman and Dawbarn, Wolverhampton.

Bovis has also been awarded a contract valued at £480,000 to refurbish an office block in Great Portland Street, London W1, for the Royal Liver Building Society, which plans to

lease the building. Comprising four floors of about 200 sq metres and a basement, the refurbished building will provide accommodation suitable for open-plan offices or for sub-division into cellular offices.

Offices in Swindon

THE SECOND phase of an office block complex in Swindon is to be built by Sir Robert McAlpine and Sons under a £3.5m contract awarded by Holloway Properties. It follows the recent completion by McAlpine of Phase 1 in Gloucester Street. The L-shaped structure will be of reinforced concrete frame construction, brick-clad and with a degree of lead on the walls and roof.

Rising 18.25 metres above a small basement, the building will provide 5,400 sq metres of floor space. It will be air-conditioned throughout and have two passenger lifts. Completion is due in mid-1982. The architects are the Alec French Partnership.

THE THIRD and final phase of the new Royal Victoria Hospital, Edinburgh, will be carried out by Henry Boot Construction under a £4.4m three-year contract awarded by the Lothian Health Board. It includes the building of a three-storey ward block; a single-storey psychiatric day hospital; a teachers' study accommodation building; a two-storey stores department and laundry; and a three-storey staff residence block.

Boot's work will include the demolition of existing buildings and extensive alterations to others. It covers the installation of lifts, plant rooms, a boiler house and other mechanical and electrical services. External works include roadways, car parks, paths and drainage. The architects are Alan Riach, Eric Hall and Partners, Edinburgh.

Dr Rina T. Nealon, chairman of the Lothian Health Board, will inaugurate the building of the new hospital by cutting the first sod on the site tomorrow.

Jefferson Sheard says it is expected instructions to proceed with the detail design with a view to construction starting in mid-1982.

The work, which is to be phased, will include a single-storey 1,260 sq metre abattoir and larder to replace the existing abattoir, a two-storey butchery and despatch block with a floor area of 2,880 sq metres, and a three-storey office block with 725 sq metres of floor space.

Each unit will be steel-framed with blockwork and metal cladding. The work also

involves the installation of electrical and mechanical services, including refrigeration and air-conditioning. The architects are Forgan and Stewart and the consulting engineers H. L. Waterman and Partners.

In Sheffield the County Court Hall is to be refurbished by Laing under a contract, worth nearly £700,000 awarded by the Property Services Agency. The internal layout of the court house, in Bank Street, will be restructured and converted into new service areas and offices to accommodate Civil and Crown Court sittings.

There will be two extensions, four storeys and two storeys respectively of traditional brick and block construction. The work includes a steel-framed plant room on the roof and the installation of new heating, plumbing, wiring and air-con-

ditioning throughout the court house. Laing is scheduled to hand over the building to the PSA in two phases at the end of this year and early next year.

The work involves clearing the right of way and then constructing, erecting, testing and commissioning the line. The river crossings consist of spans of 2,550 ft and 580 ft at heights of 220 ft and 120 ft above the water. The project is expected to take about 20 months. Consulting engineers are Shawinigan Engineering, Montreal.

The smaller contract in Guyana, valued at £1.1m, has been awarded by the Guyanese Ministry of Health, Housing and Labour for work at the West Demerara Regional Hospital compound. It involves the demolition of existing buildings and the construction of a service building, an outpatients building, a paediatric unit, and an apartment building. Completion is due in June next year.

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The work involves clearing

FINLAND II



President Urho Kekkonen, now in his 81st year.



Mr. Mauno Koivisto, the Prime Minister.



Mr. Ahti Karjalainen, Deputy Governor, Bank of Finland.



Mr. Arne Saarinen, the Communist leader.

Envy of the Nordic nations

CONTINUED FROM PREVIOUS PAGE

Recent Finnish political history suggests, however, that when Communist behaviour reaches a high level of irritation within a coalition, that particular Government will only survive a few months more. If the alternative then is a minority Government not anchored in the Left-wing parties, both the political and economic outlook would be more overcast.

The survival or fall of the Koivisto Government has other implications. The major subject

of Finnish political gossip and machination remains the future of the presidency and Mr. Koivisto is one of the leading candidates for the 1984 presidential election.

This month, Dr. Urho Kekkonen, now in his 81st year,

celebrated a quarter of a century as Finland's president. He has used his constitutional authority to control foreign policy and for the greater part of the period he has dominated domestic politics.

His interventions have become less frequent and reports that his powers were declining recently prompted renewed political effervescence and mud-slinging against possible successors, including Mr. Koivisto and Mr. Ahti Karjalainen, former Prime Minister and Foreign Minister, now acting governor of the Bank of Finland and a potential Centre Party candidate.

The leading organs of several political parties have tried to lower the temperature by announcing formally that, as long as President Kekkonen wishes to continue in office (even after 1984), they will not seek to replace him. But the jockeying for position in the next presidential run-off, even though it is more than two years away, will continue to modulate the course of Finnish politics.

President Kekkonen's visit to Moscow last November was unexpected and confirmed the present good relations between Finland and its powerful neighbour. The practical benefits of the relationship have recently been shown in the increase of Finnish industrial exports to the Soviet Union, which have helped maintain output.

On the foreign policy side, the Finns are currently concerned most about the situation in Europe and the possibility that hostility to the Soviet Union from the Reagan Administration could exacerbate the strategic and political balance in Europe. Finland's interests and the preservation of its neutrality and independence would be best served by a resumption of the process of detente between the superpowers.

More specifically, the Finns have been worried about Norway's decision to store on its territory heavy equipment for a U.S. Marine brigade which could reinforce Norwegian defences in a crisis, although Helsinki has been extremely restrained in public pronouncements on this development.

The Finns are also disappointed over the follow-up meeting in Madrid of the Conference on Security and Cooperation in Europe, whose final document was signed in Helsinki in 1975. The proposals for disarmament which they submitted have been blocked by the impasse into which the meeting has drifted.

The possibility of Soviet intervention in Poland, despite that country's geographical proximity, is taken fairly coolly in Helsinki. In the past, it is pointed out, trouble with the Poles has led Russia to reinforce its friendly attitude to Finland.

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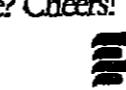
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Need we say more? Cheers!

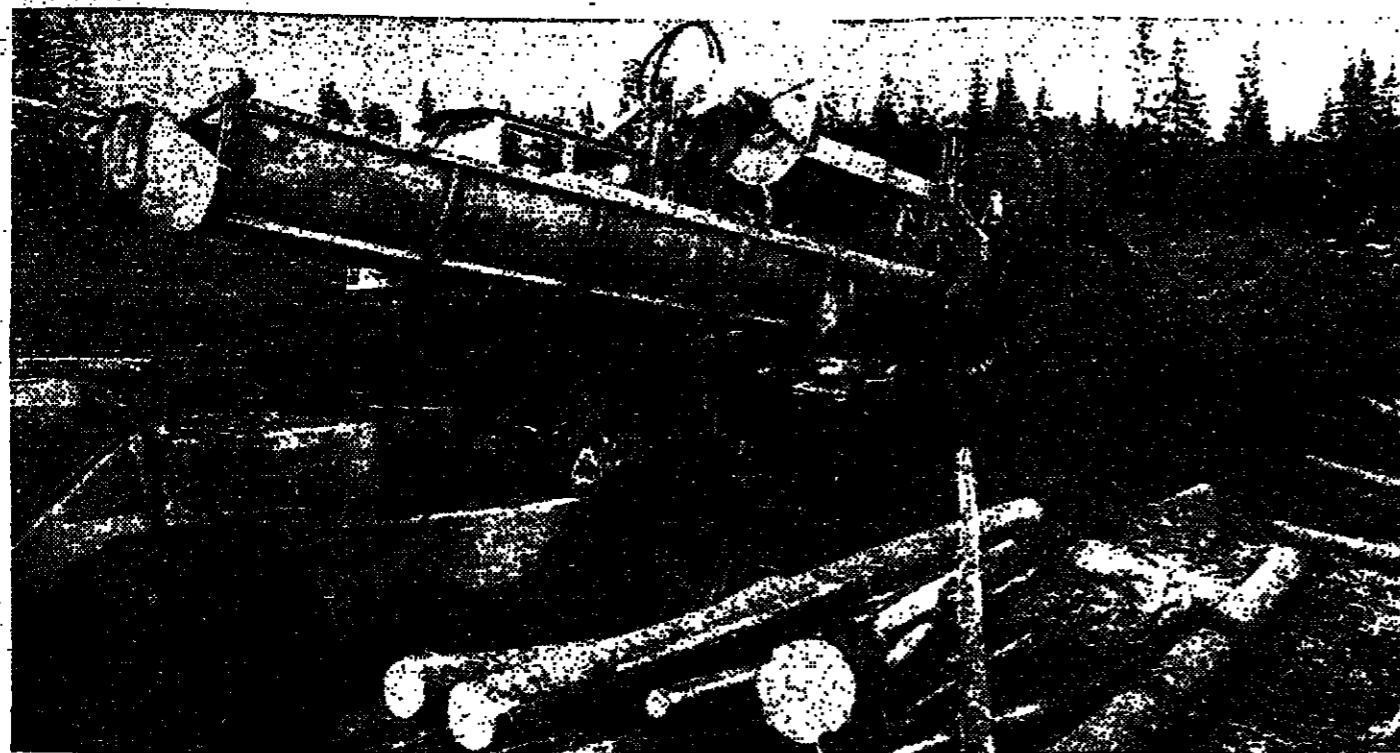
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FINLAND III



The start and finish. Left: Finnish-built logging machine harvests the timber. Right: Wood pulp plant of Sunila Oy at Kotka.

Trade barometer set fair for forest products

PULP AND PAPER INDUSTRY

WILLIAM DULLFORCE

THREE YEARS AGO the Finnish pulp and paper companies were still reeling from a recession which had seen them working at 65 to 75 per cent capacity and had left most of them with debts considerably in excess of their annual turnovers. "How are we to find the capital for maintenance and replacement, let alone for expansion?" company chief executives lamented.

Today, the situation is transformed. The mills have just experienced two years of strong export demand, good price development and near-capacity utilisation. On the paper front alone companies have announced firm plans to invest well over FM 4bn (\$1bn) in new capacity over the four years to the end of 1983.

Nine major projects will raise paper capacity by 900,000 tonnes, bringing an extra 465,000 tonnes of newsprint production on stream, and adding 185,000 tonnes to magazine printing paper capacity. The industry's resilience has been demonstrated once again.

What has brought about this fast recovery? In part it has come from the delayed but rapid swing of the pendulum from 1978 in demand for pulp and paper from the Finns' main market in Western Europe. But there have also been political reasons.

Incentives

The industry has received incentives in the form of tax concessions. It has been able to lay off workers and slim overheads. Wood supplies have been assured — again through tax incentives — and the possibility even of an increase in the wood available has been opened up.

Most important, perhaps, has been the attitude of the last two coalition governments, both of which have given priority to in-

dustry expansion. It took time for the psychological impact of this change in official policy to take effect but, in combination with the strong market demand of the last two years, it has now boosted business confidence and prompted a new wave of investment.

Are the Finns overdoing it? Some economists fear that the mills may be repeating the "mad" rush to invest in new plant of 1973 and 1974, which left the industry with too great a production capacity when the downturn came in 1975.

Modernisation

The companies see it differently, although one has decided after all postpone an investment in capacity to produce more wood-free paper. After being unable to invest at all for three years, most company boards feel the need to spend on both modernisation and some expansion, in order to remain competitive.

They can find arguments. Demand for pulp and paper remained unexpectedly firm during 1980, the decline in orders coming later than anticipated. The present market weakness is not this time accompanied by heavy stocks at either the producer or consumer ends and could pass more quickly than the deep recession of the mid-1970s.

The need to meet the increased bill for oil imports from the Soviet Union has led to higher exports of paper, board and pulp to that country. The value of forest industry exports to the Soviet Union almost doubled last year and, although they still make up only 13.6 per cent of the industry's total exports, they help to stabilise the fluctuations from the main market.

Finally, when surprise is expressed that companies whose profit levels are still modest and debt gearing high — at least by American standards — can invest so strongly, the Finns disarmingly reply: "We have no choice." An industry which still provides over 40 per cent of the country's export income has to remain effective and competitive.

they argue.

The expansion of Finnish paper capacity has raised the eyebrows of some EEC paper makers, notably the French. They fear that the Finns will be processing more of their wood pulp, leaving less for exports to their Continental customers and that Finland's new highly-efficient paper plants will make life even more difficult for hard-pressed European paper makers.

The main thrust of the Finnish expansion is into newsprint and other wood-containing papers — a logical development in making the most efficient use of the country's limited wood resources. More doubtful from the Continental and British point of view is the investment in wood-free grades, which will move into a more sensitive market.

Finnpap, the paper mills' association, assuming that there will be a slight decline in exports this year but prices should remain firm. The development in wood-free papers is expected to give the first indication of the way the market is moving; demand has been weak but there

growth in Western Europe and adduce that the tight monetary policies being pursued in those countries will slow down the growth in paper consumption.

The order inflow for all grades has been lower this year but the market has not slumped as deeply as most companies had anticipated and there have been no signs of "hoarding" by customers, a phenomenon which appeared in 1976 when users sought lower grammages and trimmed paper sizes.

Finnpap, the paper mills' association, assuming that there will be a slight decline in exports this year but prices should remain firm. The development in wood-free papers is expected to give the first indication of the way the market is moving; demand has been weak but there

have been some hints that a recovery is on the way and that prices may move up.

The forest industry as a whole continued to perform strongly for the second year in a row in 1980 and companies have been reporting further profit growth.

Output of sawn goods reached 9,800 cubic metres, an advance of just under 7 per cent from the top annual figure reached in the previous year, according to preliminary statistics from the Central Association of Finnish Forest Industries.

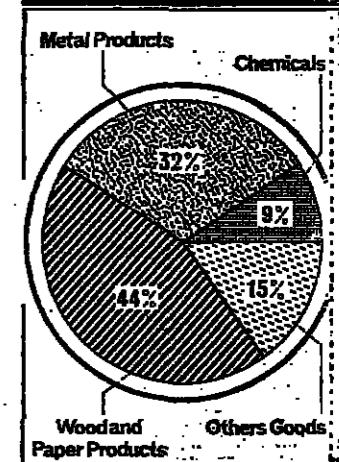
Exports of timber and other wood products brought in a revenue of FM 7.64bn, or 22 per cent more than in 1979. The value of pulp, paper and board exports climbed by almost 21 per cent to FM 15.3bn. Pulp exports grew by 3.7 per cent and

paper exports by 4.7 per cent in volume. The volume of paper-board sales slipped by 5 per cent but these comparisons are with the very high level reached in 1979.

The state of the Finnish forest industry is thus fairly satisfactory. The volume of exports may decrease in 1981 but the indications are that the downturn may prove to be neither prolonged nor deep. Much depends on developments beyond the Finns' control, in particular on the North American pulp and paper market.

The anxiety with which Finnish executives watch developments in the U.S. and Canada is due not only to these countries' dominance of world trade in pulp and paper but also to the knowledge of the financial

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PAPER AND BOARD EXPORTS

	1979	1980		
	Volume (tonnes)	Value (FIMm)	Volume (tonnes)	Value (FIMm)
Paper, of which:				
Newspaper	3,521,166	6,611	3,687,789	7,656
Printing and writing paper	1,393,103	2,200	1,431,925	2,420
Kraft paper	1,616,506	3,229	1,750,319	3,363
Other paper	320,354	613	314,125	720
Paperboard	191,461	570	191,401	658
	1,163,465	2,091	1,104,496	2,373

Source: Central Association of Finnish Forest Industries.

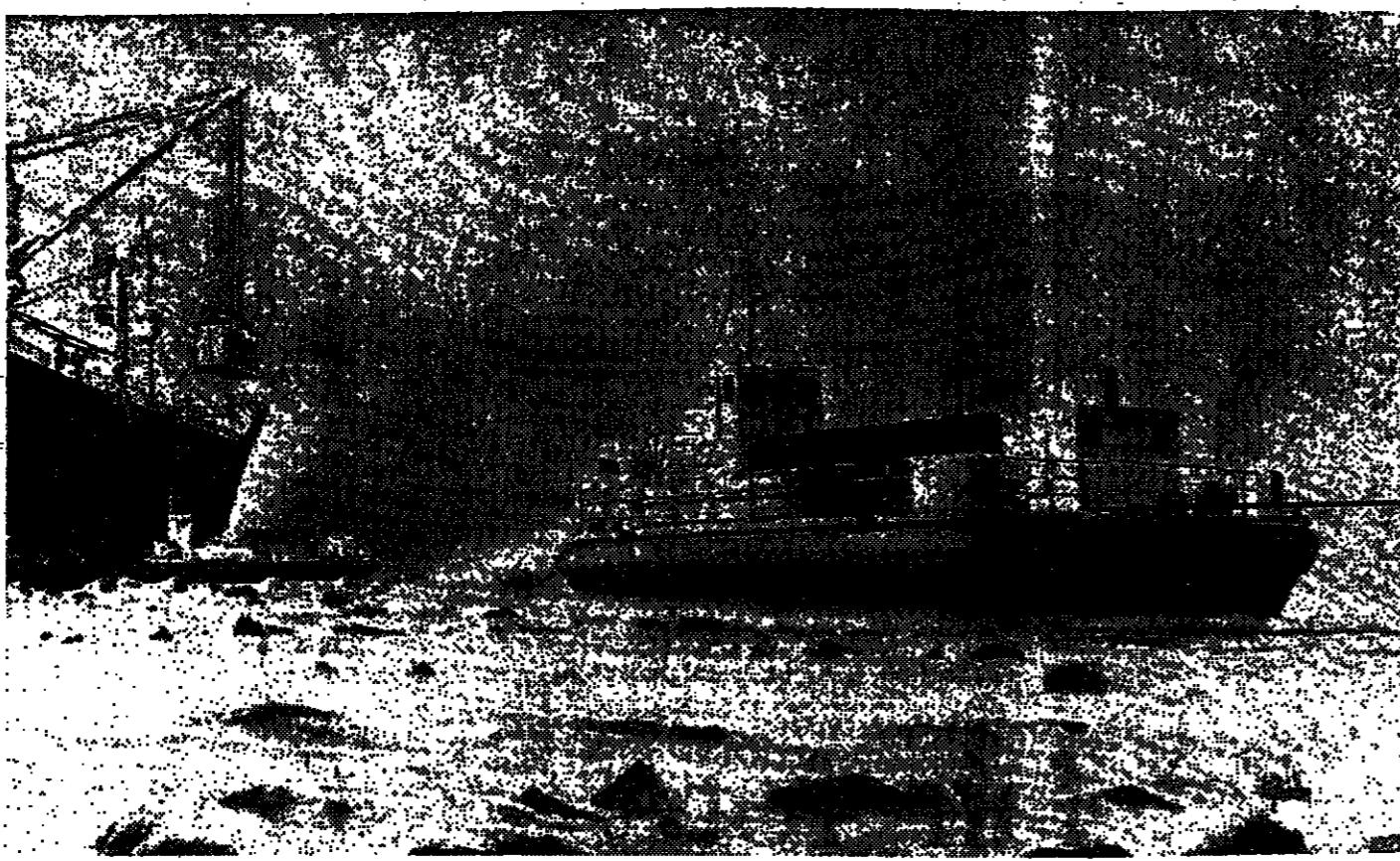
FINLAND IV

Soviet order for nine air-cushion vehicles

A CONTRACT for nine air-cushion vehicles (as indicated, right) has been signed in Moscow between V.O. Sudeimport and Wärtsilä, the Helsinki shipyard. Deliveries are to take place in 1982 and 1983.

The air-cushion vehicles, which represent a new line of production for the builders, are based on a Soviet licence. The vessels are designed for cargo transfer in Arctic regions, where they will operate with nine ice-breaking multi-purpose ships which were ordered earlier from Finnish yards.

Wärtsilä began investigations in 1976 into the difficulties of cargo transfer in the Arctic. These problems are created by lack of harbour facilities, difficult ice conditions and shallow coastal waters.



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	Market shares of total deposits 1974	1979	1980	September
	%	%	%	%
The Skopbank Group*	29.6	31.1	31.6	
The cooperative banking system	22.4	24.1	24.6	
Biggest commercial bank	16.8	15.8	15.2	
Second biggest commercial bank	14.6	13.9	13.9	
Others	16.6	15.1	14.7	

* Skopbank with shareholder banks.

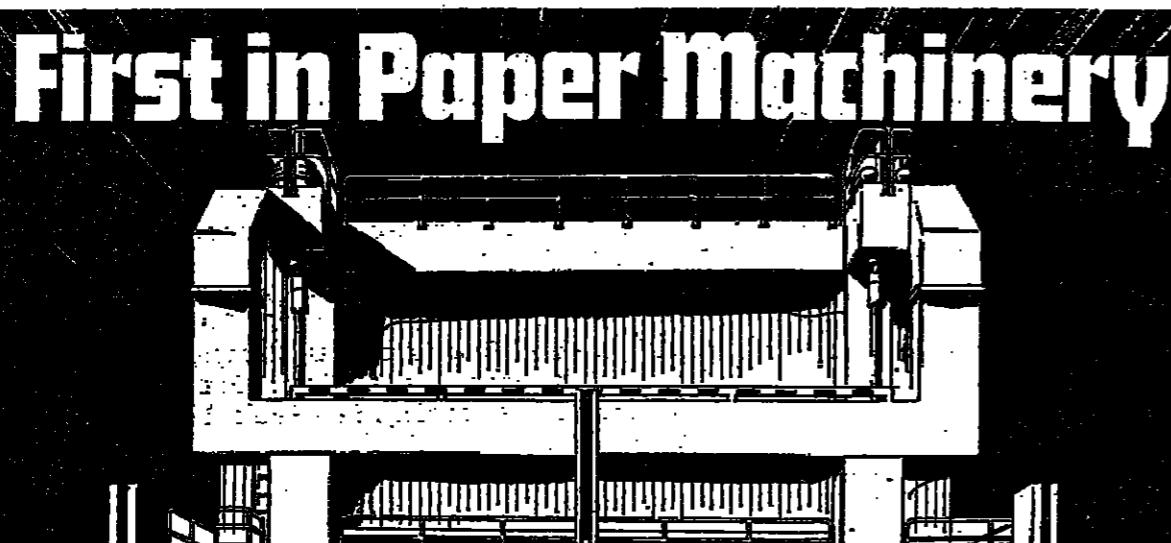
As you can see the Skopbank Group is the largest banking organisation in Finland with a share of over 30% of all Finnish savings.

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TVW PAPER MACHINE GROUP

مختبر التكنولوجيا

Facing up to a severe squeeze

BANKING

HILARY BARNES

THERE ARE Finnish bankers

who suspect that the Bank of Finland, the central bank, takes a sadistic pleasure in inventing new tricks with which to tease the banks each time a credit squeeze comes around. This time the banks feel that they are being squeezed as never before, although the Bank of Finland says this is not true. The 1975 squeeze was not only tougher but more sudden. However, a few small local banks may at present be experiencing losses as a direct result of the squeeze. At the moment 1981 looks like being one of the years the banks will wish to forget.

In Finland the central bank plays a very independent role. It is not even banker to the Government and because of the political set-up, with short-lived governments and broad coalitions where the decision-making process is cumbersome, the bank has a vital stabilising role to play in the conduct of economic policy.

It began to change its monetary policy 15 months ago in the face of accelerating inflation and the deterioration in the current balance of payments position. The discount rate was raised by 4 per cent to 9.4 per cent in February last year. Cash reserve deposit ratios were raised over the year from 3.2 per cent to 4.6 per cent and penalty rates were introduced for banks exceeding central bank credit quotas in the call money market. The Bank of Finland's main instrument for controlling credit expansion. At the upper limit the penalty rates are now 23% per cent. Penalty borrowing cost Kansallis-Osake-Pankki about FM 38m last year and Union Bank, the other main commercial bank, even more.

Precaution

Two additional measures are complicating bankers' lives. The Bank of Finland has placed ceilings on foreign currency trade credits awarded by the banks. The measure was a precautionary one against a possible Swedish devaluation and in case of a devaluation would have limited pressure on the Finmark. It was not intended to have macro-economic effects but has caused a limited increase in demand for FM credits, which under present conditions the banks would rather be without.

The Bank of Finland has also presented the banks with a medium-term schedule for reducing the average rate of interest charged on lending. The motive for this is that margins between rates on lending and deposits have crept up over recent years and the central bank wishes to restore the pre-verdict which is expected to be favourable to the foreign banks.

But at a time when profits are being squeezed, the banks are unhappy although the amounts of money involved in 1981 will be relatively small. The major reductions differ from bank to bank but Skopbank's end-1980 ceiling was 10.3 per cent on advances and by June 1982 it has to be reduced to 10.1 per cent. The maximum rate which banks may provide on deposits is 12.4 per cent.

The three biggest commercial banks - Kansallis and Union, each with assets in the region of FM 24bn and Helsinki Bank, with assets of about FM 4.3bn - and the State-owned Postipankki (which is banker to the Government), with assets of over FM 15bn, are less exposed to the effects of the squeeze than the savings and co-operative banks as they earn only about half their income from interest payments. The savings and co-operative banks earn about 80 per cent of their income from interest and it is some of these which are feeling the pinch and reportedly even making losses.

Mr. Christopher Wegelin, general manager of Skopbank, the central bank of the savings banks, said that the situation could lead to an acceleration in the structural rationalisation of the savings and co-operative banks. There are about 275 savings banks and 370 co-operative banks and although there have been regional mergers over the past 10 years there is still plenty of room for further rationalisation.

The tight monetary policy affected bank results last year.

Union Bank, which declined by 30 per cent to FM 172m, KOP reported an increase of FM 16m to FM 161m, but the 1979 figure had been held down by an exceptional pension fund allocation.

Finnish capital markets have some curious features but seem to work reasonably well. It is characteristic for the system that the banks play a major role in industrial financing.

There is virtually no market for corporate bonds (the last one was issued in 1974) because the interest rate on bonds is 11.4 per cent. Bank lending rates are lower at around 10 per cent.

The share market, though not entirely moribund, is discriminated against because dividends are taxed at the standard rate of income tax (except for a tax deductible dividend income of a maximum of FM 1,700), while interest on bank savings deposits and bonds are not taxed.

The result of this system is that bank savings accounts are popular, and as banks also provide mortgage finance, savings accounts are virtually obligatory for Finnish would-be home buyers. The level of savings as a proportion of the Gross Domestic Product is high, at around 26-27 per cent, and the corporate sector relies heavily on the banks for medium-term finance.

Over 50 per cent of commercial bank credits go to the corporate sector and in Postipankki's case about 70 per cent. Much the bigger part of this is medium-term finance and only 5.6 per cent consists of overdrafts. Long-term finance for the corporate sector is obtained from insurance companies, pension funds and mortgage credit institutes.

While the system of monetary control is effective, there is a debate going on as to whether the authorities could maintain similar stringent controls if foreign banks are allowed to set up in Finland. One suspects that this is all part of a propaganda barrage put up by the Finnish banks, supported by bank employees to persuade the authorities not to allow foreign banks into Finland (at present Citibank and Hamburg have representative offices in Helsinki).

Under the Banking Act which came into effect on January 1 1980 the authorities may permit foreign banks to set up. Several banks, among them Citibank, have suggested that the authorities should activate the option which the law has made available to the Government, which is now working out the conditions under which foreign banks should be allowed to establish subsidiaries. By the time this survey is in print, the Government may have given the verdict which is expected to be favourable to the foreign banks.

The Finnish banks, busily setting up abroad themselves, would rather be without the foreign competition, although opposition is not uniform. Mr. Gustav Mattson, of Helsinki Bank, said that although there is no immediate advantage to the Finnish banks in increasing the competition, the foreign banks could bring innovations which would be of long-term benefit.

Donkey work

Other bankers feel that foreign banks will cream off the most lucrative business but leave the essential donkey work to the Finnish banks, which pride themselves on their sense of social responsibility to clients and clients' employees in times of trouble. They ask whether foreign banks would be either able or willing to accept their share of the burden.

The Finnish banks also have to provide mortgage credit and student loans, with the latter especially not always good business. These are fields in which small foreign banks neither could nor would participate and this, the Finnish bankers feel, would give the foreign banks an unfair advantage.

The question of how the presence of foreign banks might affect the conduct of monetary policy is rather esoteric, but a common assumption among the doubters seems to be that the Bank of Finland would be less able to put the screws on a foreign bank than on a domestic bank because the foreign bank would not have quotas in the central bank's money market. The Bank of Finland, however,

has considered the matter carefully and does not have any reservations on this score.

The Finnish banks, meanwhile, are internationalising rapidly.

Jostipankki, together with the insurance company Pohjola, with a 16 per cent stake, and Bank of Åland (2.5 per cent), have just opened a subsidiary bank, PSP & Co., in London. It received its licence as a deposit-taking institution at the end of last year and opened its doors for business in January. It is the first wholly-owned Finnish subsidiary in London.

Helsinki Bank is in the process of entering into a joint venture by which it and Sundeval Bank, the Swedish regional bank, will each acquire 20 per cent and Dow Banking Corporation the remaining 60 per cent in a bank formed on the basis of Dow's London branch.

Skopbank has a representative office in London and is also looking at a joint venture arrangement with a U.S. or UK company, said Mr. Wegelin.

The Finnish banks are moving abroad in order to follow Finnish companies, which rather later than their Nordic counterparts are also internationalising rapidly and in sufficient numbers to make it worthwhile for the banks to go it alone rather than to follow the consortium pattern. But Union Bank and KOP, of course, participate in the established Nordic consortium banks and also have their own subsidiaries in Luxembourg. Union Bank also has a subsidiary in Singapore.

Services

As Finnish banks cannot compete on interest rates, they compete on services and image-building. Competition is aggressive and intense. Union Bank stole a march on KOP when it signed up the great Olympic runner Lasse Viren to run the bank's sports training programme, a move which has left KOP still smarting. It is true that KOP sponsored the Finnish winter Olympic team, but no other sportsman has Viren's star quality.

The intensity of competition was reflected last year in the rush to introduce bank cards. The object of the exercise is to reduce the number of cheques and the quantity of paper going through the system, but the fierce competition prevented sensible co-ordination of efforts among the banks, which all rushed out with their own cards, several of them for each bank, and these cards could not be used at other banks or in other banks' cash dispensers.

The customers were irritated, justly, said Mr. Mattson. "If the banks had taken it more easily we could have been more organised and saved ourselves a lot of money."

The cards were issued in such a rush that the stores where the cards were supposed to be used were not properly informed about them and did not always know what the bits of plastic were supposed to signify, a confusion which was understandable with the multitude of cards which suddenly appeared. Each bank seems to have at least four cards, including a card for use in cash dispensers, one for use in banks, one for specific stores and one for use in hotels and restaurants.

The charge cards are not credit cards as bills must be fully paid as soon as they are presented, which is usually within two to four weeks. Credit cards proper, such as American Express, are, however, now usable by Finns in Finland, although until 1979 their use was restricted to Finns abroad and foreign visitors in Finland.

The big three commercial banks have arranged that from this month on each other's cards can be used interchangeably between the banks and in each other's cash dispensers. The savings banks and co-operative banks also have a co-operation agreement. "Every sensible person believes that we should arrive at a situation where the cards can be used universally," said Mr. Wegelin, "but it will take time to agree."

There are now over 200 cash dispensers in place, 100 of them established by Union Bank, about 60 by KOP and 46 by Skopbank. They are also known as electronic tellers, because they check an account before issuing the cash required. In future the tellers will be able to handle transfers from one account to another.

SALARY EARNINGS AND LABOUR COSTS PER UNIT OF OUTPUT

	1977	1978	Percentage change		
			1979	1980	1981
Index of negotiated wage rates	5.3	4.4	9.8	9.4	-
Wage drift, etc.	3.2	2.3	1.6	2.4	-
Index of earnings level*	8.5	6.7	12.2	11.8	12
Real earnings*	-2.7	-0.8	3.3	0.2	14
Average earnings*	7.9	7.1	12.2	11.9	12
Labour costs per unit of output whole economy*	7.5	2.3	6.9	11.4	10
of which: manufacturing	7.5	-0.4	4.3	101	54
Households' real disposable income	-14	-41	8.1	21	2

* Not including the post-vacation return-to-work benefits; † The index of earnings level divided by the consumer price index; ‡ Computed by dividing the average weekly wage by the number of employed wage and salary earners. The figures are affected by all permanent changes in the economy, and the influence of the post-vacation return-to-work benefits is also reflected by them; § The index of wages, salaries and employers' contributions to social security divided by the volume index of production.

Source: Ministry of Finance.

FINLAND V

Long-term prospects look good

THE METAL INDUSTRY

HILARY BARNES

THE FINNISH metalworks have enjoyed two good years. As Mr. Lauri Poyhonen, managing director of the private steel-maker Ovaco, has said, this was

not enough to provide the funds required for future investment at the level really required, but the Finnish metals industry is nevertheless confident that it will be able to do very well in the future.

The industry has several advantages over many of its European rivals. An important one is its integral structure through from ore mining to production of the metal and metal products and the high degree of engineering know-how which the industry thus possesses at all stages of production. This forms the basis of an important know-how export business.

Another point is that the industry made important investments in the 1970s, which means that plant is modern and ranking with the best in Europe. As there is so much old and uneconomical plant in the steel business in Europe, the Finnish steel producers believe that when demand recovers they will be very well placed to take advantage of the recovery.

Products

The Finnish metal industry is centred around three companies, the State-owned Rautaruukki, which produces steel plates, sheets, pipes and beams; Outokumpu, also State-owned, which is an important stainless steel producer but is best known for its copper production and is associated with pioneering developments in copper production technology; and finally Ovaco, privately owned, which produces long steel products and special steels.

Total steel production in Finland last year was about 21m tonnes, of which about two-thirds was produced by Rautaruukki. The company sells about 85-90 per cent of its products to the domestic market, notably the shipbuilding industry — which alone in Europe is now working at full capacity, assuring Rautaruukki of a good market.

With falling steel prices, however, the company's 1980 results, so far unpublished, were below those of 1979 — although they are described as "satisfactory".

In 1981 steel consumption in Finland is expected to flatten out and Rautaruukki's financial results to deteriorate.

Proof of Rautaruukki's efficiency is its export success. Exports account for about 35 per cent of the FM 2.3bn turnover and one of the more remarkable features is the company's ability in recent years to penetrate the Swedish market, where its sales last year were about FM 150m.

An important development of the private steel industry was carried out in 1979 when Ovaco acquired the steel-making interests of three other producers — Fiskars, Wartsila and Lohja. "The new combination was successful. We have gone a long way to reorganising and rationalising the branch and made a good start," says Mr. Poyhonen.

The past two years have satisfactory results; though in 1980 they were below 1979. But after maximum depreciation and allocations to reserves there was still a net profit — which is not common in the European steel industry," notes Mr. Poyhonen.

This year is expected to be a difficult one, and a point which is worrying Mr. Poyhonen is dumping on the Finnish market by European producers.

While Finnish producers are subject to minimum price restrictions in the EEC market, there are no similar rules for exports to the Finnish market.

This announcement appears as a matter of record only.

KONE

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Finland

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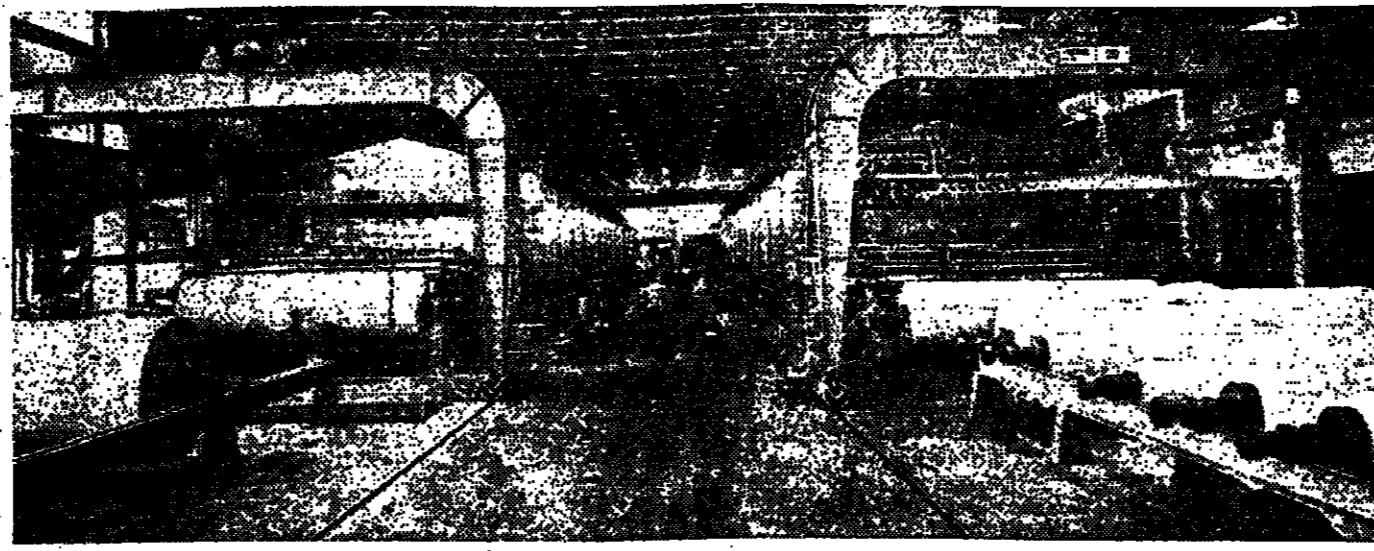
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January 1981



Exports of pulp and paper machinery earn Finland about \$250m a year. Machine manufacturers are emphasising the improvements in efficiency and profitability which can be obtained by rebuilding and renovating older plant

Engineering sector escapes recession

THE FINNISH metals and engineering industry is not expecting to suffer a recession, except in one or two individual branches. That is as expected and planned. It was hoped that this sector of Finland's dominating, but cyclically very sensitive, products sector.

The market for sown goods, pulp, paper and board seems to be slackening, but for the metal sector prospects are still bright. Coin, however, is that lack of investment in production capacity increases may tend to retard growth over the next couple of years.

Because of limited productive and economic resources, the problem for the metal sector has been its inability to compete over the whole range of the industry. But this negative feature has also yielded a positive advantage. The sector has had to concentrate on specialities with a high input of technological know-how, high quality, reliable deliveries and modern production methods — the last-mentioned being no particular problem.

because the sector is, so-to-speak, a "Johnny come lately." Alongside that the sector has in some branches — for instance machinery for the pulp and paper industry, ships for navigation in ice, electrotechnics and transport — long been among world

market leaders.

Another branch that has

shown strong expansion is materials handling equipment, lifts, cranes, harbour trucks, etc. In this category might be included farm and

forest machines and equipment for the mining industry.

The biggest branch on the transport side is shipbuilding, again in highly specialised and sophisticated vessels. Over half the icebreakers now

in use in the world were built in Finland. The country has also built oil-drilling ships and hovercraft for Arctic conditions. Whether oil-drilling rigs are ships or not is a moot point, but Finland has

already delivered about 10 units, mainly for the North

Sea area. Luxury cruise liners also deserve special mention as Finland seems to be leading the world in building this type of vessel.

The transport branch, together with machinery and basic metals, has accounted in the past few years for approximately three-quarters of the value of Finnish metal and engineering exports. The remaining quarter has come from other metal products.

Exports are distributed fairly evenly between the trading areas, with EFTA taking some 30 per cent, the EEC 24 per cent, Comecon (mainly the Soviet Union) 26 per cent, and other countries 20 per cent. The leading individual buyer countries are the Soviet Union, Sweden, West Germany, Norway and Britain. These are all fairly close to Finland. But the Finns are now actively seeking trading in more distant countries and report promising results in North and South America and the OPEC countries of the Middle East.

LANCE KEYWORTH

MAIN FINNISH INDUSTRIES

	Gross value of production (Fim)	%	Labour force	%
Metal and engineering	27,536	24	175,000*	34
Wood and paper	24,426	22	98,700	19
Textiles	6,114	5	62,800	12
Food	18,665	16	52,500	10
Chemicals	14,034	12	36,200	7
Others	23,075	21	89,100	18
Total	113,850	100	514,800	100

* Includes mining, electrical and transport equipment sectors. Source: Federation of Finnish Metal and Engineering Industries; 1978 figures.

Welcome for foreign investors

FINNLAND'S RAPID growth in the past two years has made the country an interesting proposition for foreigners wishing to do business there — although it must be noted that in 1979, the last year for which figures are available, direct foreign investment in Finland actually decreased by about FM 40m to FM 106m, the lowest level since 1973.

Finland welcomes foreign direct investment — but with the reservation that it cannot be made in the raw material-using industries such as mining, forestry, and wood-processing. Most of the companies setting up in Finland are sales rather than manufacturing operations.

For all practical purposes, setting up in Finland for a foreigner involves establishing a limited liability company, a process which requires the permission of the Ministry of Trade and Industry and normally takes three to four months.

The minimum share capital is FM 15,000 and further financing by parent company loans or parent company guarantees for Finnish finance is available with the permission of the Bank of Finland.

Requirements

Finnish company law requires that the board of a foreign-owned company must contain a majority of Finnish nationals, usually in the ratio of 3-to-1, and that the manager must be a Finnish national living in Finland. But with the permission of the Ministry of Trade exemptions to both these requirements are possible and are given fairly freely. Ministry of Trade permission is also required, and usually given, for foreigners to own all the share capital in their company.

With its long tradition of technological advance and several new products coming to the market, it is not surprising that Outokumpu is a company which exudes confidence. "We are confident and expanding and our long-term prospects are very good," marketing developments manager Onni Malmi puts it — perhaps a trifle immodestly.

Finnish corporate taxation policy is a complex subject with rules governing depreciation and undervaluation of stocks which make comparisons with other countries extremely difficult. But a Parliamentary committee which examined the problem in the mid-1970s concluded that Finnish companies pay tax at about the average rate among comparable countries.

The basic rate of corporate income tax is 45 per cent (in the case of Helsinki) to local government, with 1 per cent going to the church, but this is made after deduction of 60 per cent for distributed dividends.

HILARY BARNES

Big orders for paper machines

FINNLAND'S PULP and paper machinery manufacturers have recently been emphasising their ability to rebuild and modernise existing plants. Their order books are still good, their work load substantial and there has been some investment in expanding production capacity, but in the past few months the number of customers enquiring about new machines has fallen.

The TVW Paper Machine Group — jointly owned by Tamppila, Valmet and Wartsila — estimates, for instance, that its order book is currently worth about \$500m, or the same as in June last year. It has about 20 major projects on order for delivery over the next two years. These include some big orders from North America and the FM 300m contract obtained by Valmet last August to deliver equipment for the third stage of the giant Soviet pulp and paper combine at Svetogorsk. This comprises one of the fastest and widest fine paper machines in the world, with a wire width of 9,250 mm for a mill which is planned to produce 160,000 tonnes a year of wood-free printing paper.

Markets

Exports of pulp and paper machinery currently earn Finland about \$250m a year, to which can be added orders for logging and other forestry equipment. The principal markets are the Nordic area, North America and the Soviet Union, but Finnish manufacturers have been trying to launch their products in other areas with varying success.

The project by the TVW Group to start an engineering workshop at Campinas in Brazil along with local investors has not yet materialised although the Finns are "continuing talks." The Kymri Company, jointly owned by Ahlstrom, Sweden's Johnson Group and the Kvaerner concern of Norway, operates a pulp machinery plant near Sao Paolo; Rauma Repola under a co-operation agreement with Beloit of the U.S. has established a pulp machinery manufacturing base with a Brazilian partner.

In Australia the TVW Group has delivered a new machine to Australian Newsprint Mills, has completed some rebuilding jobs and is at present negotiating others. Efforts by both the TVW Group and Ahlstrom to open up the Japanese market have still to be consolidated.

WILLIAM DULLFORCE

Earnings

Price levels and earnings have been "satisfactory" according to the TVW Group but the investment boom which got under way in the domestic paper industry in 1979 is slowing down and the hopes for new machinery orders from the West European market have been disappointing.

In this situation the Finnish manufacturers have shifted their approach to stressing the improvements in efficiency and profitability which can be obtained by rebuilding and modernising plant. This strategy is regarded as particu-



It is the symbol of Outokumpu Oy — one of Europe's leading metal producers.

Outokumpu mines at numerous locations and refines the ores into copper, zinc, nickel, cobalt, ferro chrome, etc. which are then processed further into copper-based and stainless steel semis, using the most modern technology.

As a result of its vigorous research and development programmes, Outokumpu has developed many advanced metallurgical processes, automated

equipment and sophisticated analysers, principally for the mining and metallurgical industries. Export of engineering know-how has become an important part of Outokumpu's activities.

Reynolds European (London) Ltd. is responsible for the marketing and distribution of all Outokumpu products in the U.K. Other subsidiary companies are located in Düsseldorf, Paris, Oslo, Gothenburg, Denver, Toronto, Mexico City, São Paulo, Lima and Manila.

From mines to metals

OK OUTOKUMPU

knows how

Outokumpu Oy Reynolds European (London) Ltd.
POB 280, SF-00101 Helsinki 10 10 Grosvenor Gardens, London SW1W 0DH
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MINING ■ MINERAL PROCESSING ■ PYROMETALLURGY ■ HYDROMETALLURGY ■ METALWORKING ■ PROCESS AUTOMATION

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

INVITE hundreds of European chairmen and chief executives to a top Swiss ski resort, offer them a wide choice of activities, and the last thing you would expect them to do is spend hours being briefed on the potential impact on business of micro-processors, robotics, biotechnology and other wonders of new technology.

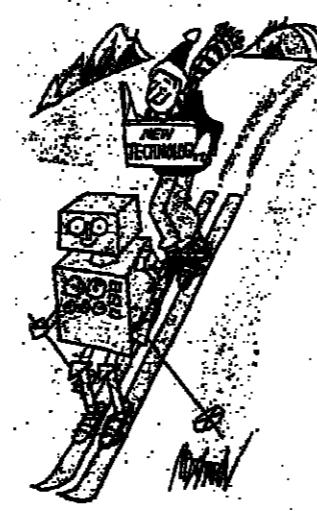
It would seem equally foolhardy to ask hordes of senior general managers to spend the best part of a week at a meeting, set in the rolling English countryside, for an intensive practical briefing about new technology, rather than for the usual wide-ranging "intellectual sabbatical" at which such institutions excel.

Yet, in both cases, the unlikely has happened. In Davos last month six sessions on "technological pioneering" proved by far the most popular of a series of varied seminars offered by the European Management Forum within its annual nine-day Symposium. Good two-thirds of the 450 symposium participants attended the technology sessions, persuading them either to alternative meetings or to an extra hour on the ski slopes.

Revolution

And on the banks of the River Thames, the Administrative Staff College at Henley reports a rapid rate of enrolment for an unusual four-day briefing on "new technology and the management revolution," to be held at the end of this month. It will combine presentations, workshops and syndicate meetings with a practical exhibition which will allow managers to play around with the technology itself: programmable micro-computers, robots, various aspects of the "electronic office," and so forth.

The popularity of the two events raises three basic questions about the way top managers do—or should—spend their time. Why, after nearly five years of new technology mania in the media, should it be necessary for them to travel



to, or hundreds of miles to, hear still more about it? Are these briefings a sign of a shift by business schools and organisers of exclusive conferences away from extremely cathodic "serendipity" sessions for senior managers, and towards far more specific, in-depth events? And would such a trend increase the practical value of top level short courses and conferences?

Sceptics will greet all three questions with the usual jibe, that all such meetings are merely an excuse for the bosses to have a good time out of the office on expenses. For the professional conference-goer this may be true.

But the vast majority of participants at Davos and Henley's senior management programmes appear to be hard-working, frequently over-working, executives for whom attendance is one of their only chances in the year to examine their companies' external environment in person and at length through direct contact with policy-makers in international politics, society, finance or even business itself. Just as important as the formal sessions is the opportunity to have a sustained exchange of experience and ideas with their peers in other companies; the bars at such events do a roaring trade.

This is part of the answer to the first question: that the average top manager does not have—or make—sufficient time in his normal working week to assess events and trends outside his company in sufficient depth to help his strategic thinking.

To the sceptic who retorts that managers should simply read more, one can only reply that most people find it difficult to clarify their minds just by reading

and thinking on a complex subject which may be new to them; some form of personal debate is necessary.

But even if reading were an adequate substitute for direct discussion, the average top manager would not find enough time for it. A recently completed study of managerial and professional productivity carried out by Booz-Allen and Hamilton, the US consultancy, showed that only about 8 per cent of senior managers' time is spent reading, and little over half as much again on what the consultants called "analysing."

What is more, most of this activity was apparently directed at internal company documents rather than at material originating outside.

So the average top manager will not have read enough about the various new technologies. Those who have read extensively will have had insufficient stimulus to digest their potential

In both cases, a number of participants felt frustration at being unable to probe more deeply into certain topics before the next one came along. At Henley, the prime example was a glimpse of how Philips, the Dutch multinational, is trying to reconcile conflicting worldwide pressures for centralisation and decentralisation. Many participants feel the session was tantalisingly short.

The staff of the European Management Forum have responded to such pressures by turning part of the Davos conference centre into an "initiative centre" for participants who want at short notice to convene small, informal discussions on specific topics; at least 30 a day were held this year.

This seems an ideal way of combining the serendipity element offered by a broad-ranging programme—the breadth of the Davos symposium is unrivalled—with the urge of many participants to take home more than just a few outline thoughts or sketchy pieces of information.

Pressures

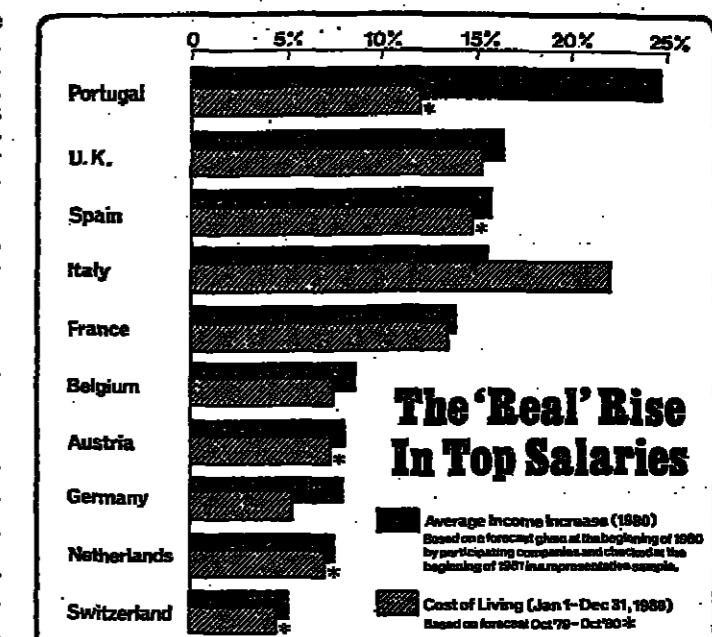
This view has certainly been reflected over the years in the breadth of events as dissimilar in size and precise purpose as Henley's regular three-day programme for European chief executives and directors, and the Davos Symposium.

Under the title of "The changing role of the chief executive," last July's Henley programme, for example, offered its 40 participants a relatively integrated programme, but the sessions were still as diverse as "Scenario Planning in Shell," "Management Development for the 21st Century," "The Future Role of the Board," and "The Management of Innovation."

Similarly, this year's Davos Symposium presented, in separate sessions, the head of the International Monetary Fund with the Saudi Arabian Finance Minister, the EEC Commissioner for Industry, the writer and academic Ivan Illich on the growth of "shadow work," and clergymen of several faiths on "World Religions and Business Ethics."

Christopher Lorenz

Marketing rules the roost



The 'Real' Rise In Top Salaries

out that the responsibilities of different positions varied widely from company to company.

As with all surveys, unusual factors can distort the facts. Because much of the information is based on job descriptions, there is likely to be some mismatching between different companies and centres.

But in France and Germany, for example, the marketing director is paid 64 per cent of his boss's pay, while in Portugal—which is consistently higher in all top management functions—the figure is 75 per cent.

A UK director of engineering gets only about 50 per cent of his chief executive's salary compared with about 60 per cent in Germany, Italy, Holland and Sweden. Other technical functions suffer less severely in Britain, though they are all paid far less than the chief executive.

The survey notes that, in each country, the relationship of the remuneration for each management function to that of the chief executive generally did not vary with company size.

MCE surveyed a "representative" sample of 968 companies in Europe, including 97 in the UK, but it points

out that the cost of living in Italy was 15.5 per cent, compared with a jump in the cost of living of around 22 per cent.

MCE also finds that British managers now keep a higher proportion of gross pay than many of their European counterparts.

For example, a married man with two children earning the equivalent of around U.S.\$80,000, which is the median salary for a chief executive in the UK—using January 7, 1980 exchange rates—takes away 57 per cent of his gross reward after tax and social security payments.

*Top Management Remuneration, Europe '81, Management Centre Europe, Avenue des Arts 4, B-1040 Brussels, Belgium.

Arnold Kransdorff

NOTICE OF REDEMPTION

U.S. Rubber Uniroyal Holdings Société Anonyme

6% Guaranteed Sinking Fund Debentures due 1982

Notice is hereby given that, pursuant to the provisions of the indenture dated as of April 1, 1967, providing for the above Debentures, there will be redeemed for account of the Sinking Fund on April 1, 1981 (the "Redemption Date") \$358,000 principal amount of the 6% Guaranteed Sinking Fund Debentures due 1982 (the "Debentures"), at the redemption price of 100% of the principal amount thereof plus accrued interest to the Redemption Date.

The serial numbers of the Debentures which have been selected for redemption (each bearing the prefix letter "M") are:

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M-347 3471 4531 5158 5948 11185 12030 13202 13943 15484 16120 17131 18076
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The 'free lunch' Budget critics

BY SAMUEL BRITTON

WHEN I heard the Chancellor's Speech on Tuesday, I thought it was a bad Budget. What I meant by this was that if it was necessary to raise an extra £4.3m in revenue (and this is the true amount of a non-inflation distorted calculation as explained in Part 1, Paragraph 4 of the Financial Statement), this was quite the wrong way to do it. But when I heard the main grounds of Conservatives' criticism (easy, of course, to guess)—which amounted to denying that it was necessary to raise this revenue at all, nor to cut spending—I felt like cheering the Prime Minister's "provocative" attack on her (Cabinet?) critics again and again, and again and again, and wished that she would repeat it (a wish which will probably be granted).

Let me try to explain the issues in a way which makes as little reliance as possible on economic theory or fiscal or monetary technicalities. The rampant political disease of our time is the Good King Wenceslas syndrome. The disease consists of the attempts of rival groups, competing for shares in a limited national product, to pretend that a modern Government can act like King Wenceslas, who had his own personal resources, and could send food and fuel to poor men without necessarily taxing his

trend of short-term and long-term interest rates would have been up rather than down. We might then have had the unforgettable spectacle of a CBI march on Whitehall—something I have been waiting all my life to see.

We then come to the final resort of those exhibiting the Wenceslas syndrome: the retreat into spurious technicalities, e.g. the assertion that the borrowing-interest rate trade-off has been wrongly estimated, that the Borrowing Requirement or the money supply is measured in the wrong way, or that we really can have a free lunch—tax less, spend more and "print" the difference.

The Government is not exactly like a family and there are rare occasions when financing a larger Budget deficit from the banking system may actually stimulate the economy—the Depression of the early 1930s may have been such an occasion. The question is whether the differences between now and the 1930s—when prices were falling not rising—are more or less important than the similarities.

Resources

What is the rational response for those who admit that they do not know the answers to all the theoretical questions—or who are well aware that having studied them to the best of their ability, they have been wrong in the past and could be wrong again? Occasions when one can have a free lunch are by their nature rare and exceptional. The odds against this being one of them are high.

People throughout the world are not poor and hungry because of a shortage of paper money but because of a shortage of resources and other "real" problems such as market-rigging by producer groups, whose activities people like Mr. Peter Shore and Mr. Peter Walker are in politics to rationalise. The supposition that, whenever we are faced with an unpopular—even misjudged—Budget we are in the type of financial crisis calling for an injection of more money is an example of ordinary wishful thinking and normal inglorious concern for one's pocket posing as moral indignation.

A DOUBLE filip to the campaign for sex equality in employment was delivered last week from home and abroad.

In the Employment Appeal Tribunal an employer's crude policy of not employing married women with dependent children, on the unproven assertion that they are always unreliable, was smirched struck down.

In Luxembourg the European Court of Justice snapped its judicial fingers at UK legislation that exempts pension schemes from the equal pay provisions, and held that in one important respect Lloyds' occupational pensions scheme fell foul of law.²

Mr. Mustoe owns a restaurant in Kentish Town. In August 1979 he advertised in the window of "Edward's Bistro":

"Waitresses wanted for day or night time" (itself probably an unlawful advertisement).

He had, however, consistently pursued a policy of not employing women with young children, so that when Mrs. Hurley, who had four children under the age of 11, was provisionally hired by the restaurant manager, that hiring was speedily countermanded.

Mrs. Hurley had for the past ten years worked four nights a week as a waitress at a dance hall, often working until the early hours of the morning. Unreliability was certainly not her line, but she had decided to find a job which did not demand such long and awkward hours of work.

Since Mr. Mustoe did not pursue the same policy against men with dependent children, there was little difficulty in upholding Mrs. Hurley's claim of unfair dismissal on the ground of sexual discrimination.

Mr. Mustoe had admitted in answer to a questionnaire submitted to him that "it is very difficult for married women with children to get to evening work".

The fascinating legal question was the alternative ground of Mrs. Hurley's claim. Section 3(1)(b) of the Sex Discrimination Act 1975 prohibits indirect discrimination against either men or women on the basis of their married status. (Section 3(1)(a) prohibits direct discrimination, which was not in point in this case.)

The argument for Mrs. Hurley was that, since substantially more married women than unmarried women have dependent children, Mr. Mustoe's policy had the effect that proportionately fewer married persons could comply with the condition than unmarried persons.

But was the policy nevertheless "justifiable"? Mr. Justice Brown-Wilkinson, who recently was seconded from the Chancery Division of the High Court to become chairman of the Employment Appeal Tribunal, held that there was no evidence that parents with young children are unreliable. "Not even popular prejudice suggests" that men are unreliable, what-

ever might be claimed in respect of women.

In any event, to justify a discriminatory condition, the employer must show that such a condition is necessary and not merely convenient. On this point the judge had some important observations to make.

Even if it were conceded that some women with small children are less reliable than those without, it does not follow that it is necessary in order to achieve reliability to exclude all

employers more competent in the management of labour.

Lloyds' Bank is anything but incompetent. It proves elaborately for all permanent staff two separate retirement benefit schemes—one for men, the other for women.

Membership of both schemes, which are contracted-on pension schemes, is compulsory from the moment that employment begins. The schemes have parallel provisions, save in one important respect.

Financial Times Monday March 16 1981

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schemes, is compulsory

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ment begins. The schemes have

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important respect.

If the contributions paid by

the employer to the scheme of

the right and benefits of

the worker, were "pay" within

Article 118 of the Rome Treaty,

there was an inequality between

the sexes.

Last December the Advocate

General, Mr. Jean-Pierre Warner

(who is now back in this

country as a Chancery Judge)

gave his opinion supporting

Lloyds' in its contention that

payments were not "pay".

But the Court has firmly

rejected that view. Article 118

(2) says that "pay" means

"the ordinary basic or minimum

wage or salary and any other

consideration, whether in cash

or in kind, which the worker

receives, directly or indirectly,

in respect of his employment

from his employer."

The Court said that, while

conscious of the implications of

any judicial decision it makes,

it would be impossible to

diminish the objectivity of the

law and compromise its future

application on the ground of

repercussions which might

result, as regards the past, from

such a judicial decision.

Harley v. Mustoe. *Times Law Report*, March 13, 1981.

2 Worringham and Humphreys v. Lloyds Bank Ltd. [1980] 1 CMLR 293.

Ekbalco aims for the top

ROGER FISHER has his sights set firmly on next year's Champion Hurdle with Ekbalco, and no one who saw the five-year-old demolish the opposition in Saturday's William Hill Imperial Cup is likely to dismiss him.

Although Fisher's immediate post-race remark to Ekbalco's

now for next year's Champion Hurdle—Sea Pigeon had better watch out—"may seem a little

premature, there is little doubt that given ornal improvement Ekbalco could be among the best in 1982.

The youngest member of Saturday's 14-runner field for a race which until 1989 had far more status than the Champion Hurdle, Ekbalco proved himself head and shoulders above his rivals, pulling away after the final flight to win as he pleased.

There is no doubt that as far as Cheltenham goes it is very much in Ekbalco's favour that he gets two miles better than

most and is at his most formidable in testing conditions.

A tenuous line to Ekbalco's

1982 pretensions may be seen on Wednesday when Badsworth Boy is pitted against the best on level terms.

If Badsworth Boy, a year the senior of Ekbalco, can make his presence felt in the company

RACING

BY DOMINIC WIGAN

of Sea Pigeon and Heighlin, there will be many watching Ekbalco's preparation for the 1982 race with the keenest interest.

Following Saturday's six lengths success over Rimondo, Fisher's winner (who goes next to Aintree) was backed at 33-1 and 25-1 for 1982 glory at Cheltenham.

Turning to today's Ayr card,

Fisher, responsible for the final winner at Sandown in Kilroy, will be attempting to win a third consecutive race. This time his hopes will be pinned on a somewhat less illustrious representative in Simbad.

A winner as a juvenile in Belmont, Simbad has proved something of a disappointment since outclassing Berilla in a juvenile handicap at Stratford last term.

However, he is sure to be all the better for a much-needed recent outing after a long lay off and looks worthy of support in the Caricatuire Opportunity Handicap.

Simbad's

2.15 Simbad***

2.45 Gallic-Saint

3.15 Palace Guard*

3.45 Caroline Lamb**

4.15 Cinschid

4.45 High Diver

5.15 Joe Sunlight

10.00 News.

10.30 Lou Grant.

12.25 am Close: "Sit up and Listen," with Johnny Morris.

All IBA Regions as London except the following times:

1.20 pm News.

2.00 Money-Go-Round.

2.30 Monday Film Matinee.

3.45 Money-Go-Round.

5.15 Mr. and Mrs. 6.30

7.30 Mr. and Mrs. 8.00

9.00 Mr. and Mrs. 10.30

11.15 Rockhouse 12.15 am

1.00 pm News.

2.00 News.

3.00 News.

4.00 News.

5.00 News.

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3.00 pm News.</

New Vic, Bristol

The Father

by B. A. YOUNG

The Father is the first play of a trilogy by Ian Sinclair that won the Harris Trust play-writing competition, and I must declare an interest, as I was one of the judges in that competition. The trilogy deals with the life of Dostoevsky, but it does not pretend to be entirely true. Instead, it deals with events that illustrate the characteristics Dostoevsky displayed in his writing. All three plays are scored for three players, 'two men' and one woman.

In this first one, Dostoevsky is in Petersburg, about 25 years old, awaiting the publication of *Poor Folk* and *The Double*, but already a star, feted by literary society for his genius. Being feted is something he has taken to readily, and in the meagre garret which he shares with his elder brother Mikhail there is always a bottle of wine, usually champagne. Dostoevsky is being torn two ways, however, for he and his brother belong to the nihilist Petrashevsky circle, a bunch of amateur terrorists such as you read about in *The Devils*, who are determined to better the lot of the poor by liquidating the bureaucracy.

More than that, he is haunted by the memory of his father, a retired military surgeon, who debruched small girls and was ultimately murdered by his peasants, yet who had treated his children with military discipline. His portrait looms over the scene all the evening.

In summary, the plot tells how Dostoevsky has an affair with an actress with a wealthy but rustic husband and a lover who is Dostoevsky's publisher Nekrasov. When Dostoevsky urges her to divorce and then



The Guildway energy saving home

Bouffes du Nord, Paris

The Cherry Orchard

by MICHAEL COVENNEY

The crumbling splendour of Peter Brooks' theatre near the Gare du Nord is an evocative setting for *The Cherry Orchard*—*La Céruse* in Jean-Claude Carrère's supple translation. Recent productions by Strehler and Serban have been characterised by spectacular scenography, whereas our own Peter Gill upstaged the National Theatre version in 1978 with a visually austere but emotionally highly charged reading at the Riverside Studios.

Brook's production is closest in spirit to the later. His brilliantly uncluttered approach, stage hardware reduced to an absolute minimum, pays remarkable dividends. The peeling back walls convey everything the estate manager Lopakhine dislikes about the country retreat. On the floor, we see several huge, worn carpets. One of these, rolled up, gives an effective scene change when the company totter along it for the open air second act.

As the family move out, the new owner sits centre stage in a white-draped chair. The same chair is occupied by the old servant Firs, mistakenly locked in to die at the end. The company sit busily about in the theatre's upper circle on the morning of departure. In the first act, they returned to the dacha through the stalls (sorry the banqueting).

For the interior scenes, there are a couple of standing screens. When Lopakhine (a ferociously sweaty and single-minded performance by Niels Arestrup) reveals he is the new owner,

he falls against one of the screens, pinning it to the door, in a state of drunken relief. Gav's speech to the favourite old cupboard is delivered after a single white sheet has been brusquely whipped away.

What I have never seen before is a production where all the parts seem to carry equal weight. The fumbling, tumultuously embarrassed Epikovod of Claude Evrard, with his squeaky boots, is a memorable as the decrepit but resolutely disciplinarian Firs of Robert Murzak; the spry, amusingly athletic little Yasha of Maurice Benichou; the unusually beautiful, wound-up Varya of Nathalie Nell; the ebulliently

ridiculous Pischik of Jacques Debary.

But of course the crucial test of any production is how successfully the characters are interlocked. A production that fails, such as Peter Hall's at the National, ends up as a disconnected series of star turns. Brook's company, however, evinces a rhythm and poise that is truly breathtaking. Crucial to this is the playing of Natasha Parry as Ranevskaya (referred to throughout by her other name, Lioubov) and Michael Piccoli as her brother Gav.

M. Piccoli, veteran of many of the best French films in recent years, gets away completely from the usual whimpering nanny, while Natasha Parry is vain without being silly, the two of them dissolving in outbursts of incredulous laughter at Lopakhine's warning shots.

The English actor Joseph Blatchley makes of Trofimov a touchingly callow ignoramus. Michael Frayn argued in his NT version that Trofimov is less an eternal student than a wandering Jew, muttering dark precepts to an unheeding salon. Another English playwright, Trevor Griffiths, made Trofimov the conscience of the play, an impassioned left-wing polemicist. It only goes to show the room for manoeuvre allowed by a great play. When Brook's Trofimov sounds off about the new life and all Russia being his garden, the young idea comes across as winsomely attractive but not half as feasible as either the old order's resigned wisdom or Lopakhine's practical enthusiasm.



Natasha Parry and Michael Piccoli

Wigmore Hall

Richard Stoltzman

by DAVID MURRAY

The decision is due to be taken today by a group of London Borough of Camden councillors on the future of the large site at Swiss Cottage which was, in more affluent days, to have been the great Civic Centre for Camden. The council has four schemes in front of it from architects and developers. All four were shown as a public meeting when the brief was explained. It is gratifying that on this four-acre site behind Sir Basil Spence's library and swimming pool the public neglects to tell us that the house is designed by architect Martin Richardson and is the flagship of a portfolio of newly-designed two-storey

* * *

Mr. Stoltzman's clarinet recital on Saturday was *formidably* accompanied by Emanuel Ax who also contributed a strong if dryish account of Chopin's 2nd Scherzo to the programme. Mr. Ax is a familiar visitor to London, however, whereas Stoltzman is not—though he is a member of Peter Serkin's much-admired ensemble Tashi—and deserves special notice. He is in fact a remarkable musician.

He played three staples of the repertoire as well as Weber's exuberant Grand Duo Concertante (which hasn't acquired the same status simply because

the piano part needs someone with Ax's technical powers).

Stoltzman makes free use of a rather wider range of tones than is usual among British clarinetists, especially at the quiet end: in the op. 73 *Fantasiestücke* of Schumann and in much of the F minor Sonata of Brahms, he sustained a fragile pianissimo line on the merest of breaths.

The effect escaped sounding maimed by virtue of acutely expressive phrasing—and the famous Andante *un poco adagio* of the Sonata, memorably lovely, was neither whispered nor halting but quite firmly shaped.

The richly eloquent performance

ance of the Brahms was matched by Stoltzman's no less searching exposition of Stravinsky's three solo pieces, each made formally lucid, all vividly contrasted by tone and address: grave warmth in the first, liquid arabesques in the second, jazzy stridency in the last. And in the Weber Duo Stoltzman proved that he also commands the bubbling, cheerful forthrightness of mainstream clarinet-style (and virtuous breath control too). The narrow limits of the solo repertoire seem particularly unjust when there is a performer so superbly equipped to honour it.

With Boulez's Structures in particular.

Two sections of book I of Structures began the concert, and Miss Bradshaw played "Trope" from the third piano sonata later in the programme. But Boulez's music here only had talismanic significance: there was more emphasis laid on demonstrating Bennett's early attempt at grasping the serial nettle in the *Music for two pianos* (written in 1957, after the first year of his study with Boulez) and on Cardew's almost immediate and characteristically imaginative reaction against it in the *February Pieces* and his *Music for two pianos*. On Bennett also the idiom lay stiff and awkward, and the gradual finding of an identity was demonstrated by the piano studies of 1962-64 (two of them excellently played by Miss Bradshaw) and the assumption of an "easy" almost painless technique by the

Kandinsky Variations. Cardew's recent work was represented by the first performance of his *Boolerogue* for two pianos, commissioned by New MacNaughton Concerts. After Boulez, Stockhausen and Cage political engagement interceded for Cardew and the new three-movement work was couched in the now all-too-familiar subfusc romantic terms, rather as if Rakhmaninov had wandered into the folksong revival and lost his harmonic sense as a consequence. The problem in regretting Cardew's stylistic *volte face* is that by implication one is criticising his politics at the same time. He was, however, one of the most talented and original British composers of his generation; he is not that any longer and I for one cannot see why a rags-and-fumbled 19th-century gesture should have more political purity than the poised and beautiful music he once wrote.

The Boulez Connection

by ANDREW CLEMENTS

"The Boulez Connection" may not be any more real than any of the other connections established in this wayward New MacNaughton Concerts series, but at least this time it did prompt a programme of a rarely illuminated corner of post-war British music. For Friday's concert the performers were Susan Bradshaw and John Tilbury, and they played works with which they have long and close connections by Richard Rodney Bennett and Cornelius Cardew. Bradshaw, Bennett and Cardew were contemporaries at the Royal Academy of Music in the mid 1950s; Boulez must have been a pressing influence on any young creative musicians at the time, and one imagines the MacNaughton programme stemmed from that, as from the attempts of the two composers to come to terms with the implications of total serialism and in works for two pianos.

The Boulez Connection with Boulez's Structures in particular.

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Middlesex, a talented contemporary of Boulez who had no points and no capital to invest in the gamble of satellite circuits, the only solution seemed to be an American university.

To his credit, he earned an invitation to the University of Alabama by qualifying for the Orange Bowl and then reaching the last 16 in a self-financed tour last December.

The breakthrough for Bates occurred last September, when he earned two ranking points by qualifying for the British Hard Court Championships at Bournemouth. He was then sent to the Dutch satellite circuit, where he finished in fourth place, and the Swedish circuit, where he was ninth, and these two results added to his tally.

This year, there are 95 Grand Prix tournaments in 31 countries, offering \$14m in prize money. Each tournament must run a qualifying unit equivalent in size to the main draw, but there, too, entries are based on computer rankings.

The satellite circuits do at least in theory offer a pathway to paradise. There are now 24 circuits in 16 countries, but the two results added to his tally.

There followed a trip to America for the Sunshine Cup team competition and the

problem is that only in the play-offs at the end of the three or four weeks of point-linked tournaments are ranking points awarded.

Computer points, then, are the beginning of an end of a player's career. No points means no tournaments, which means no income.

For a boy like Stephen Shaw of Middlesex, a talented contemporary of Bates who had no points and no capital to invest in the gamble of satellite circuits, the only solution seemed to be an American university.

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There followed a trip to America for the Sunshine Cup team competition and the

Orange Bowl Tournament, and then came King's Cup duty for Britain in January. Four more points came from the recent French satellite circuit, so that now Jeremy stands at about number 350 in the world rankings.

With competition as intense as it is, even this modestly successful progress will not gain him entry to the main stream of Grand Prix tournaments.

For every spectacular success, like 20-year-old Ivan Lendl's progress last year from 20th in the world to sixth, there are dozens of Jeremy Bates' vying for entry into the charmed circle of regular Grand Prix competitors.

From the British point of view, it is said that there is no one challenging Bates and no prospect that so good a prospect as Andrew Jarrett, who, with Jonathan Smith, earned the vital doubles point against Italy, should have taken the soft option of lucrative club play in Holland, rather than the tough grind of Grand Prix qualifying.

Until we have the numbers which means more indoor facilities—we will not produce the quality.

THE ARTS

New Vic, Bristol

The Father

by B. A. YOUNG

The Father is the first play of a trilogy by Ian Sinclair that won the Harris Trust play-writing competition, and I must declare an interest, as I was one of the judges in that competition. The trilogy deals with the life of Dostoevsky, but it does not pretend to be entirely true. Instead, it deals with events that illustrate the characteristics Dostoevsky displayed in his writing. All three plays are scored for three players, 'two men' and one woman.

In this first one, Dostoevsky is in Petersburg, about 25 years old, awaiting the publication of *Poor Folk* and *The Double*, but already a star, feted by literary society for his genius. Being feted is something he has taken to readily, and in the meagre garret which he shares with his elder brother Mikhail there is always a bottle of wine, usually champagne. Dostoevsky is being torn two ways, however, for he and his brother belong to the nihilist Petrashevsky circle, a bunch of amateur terrorists such as you read about in *The Devils*, who are determined to better the lot of the poor by liquidating the bureaucracy.

More than that, he is haunted by the memory of his father, a retired military surgeon, who debruched small girls and was ultimately murdered by his peasants, yet who had treated his children with military discipline. His portrait looms over the scene all the evening.

In summary, the plot tells how Dostoevsky has an affair with an actress with a wealthy but rustic husband and a lover who is Dostoevsky's publisher Nekrasov. When Dostoevsky urges her to divorce and then



The Guildway energy saving home

Architecture

No place like Earls Court

by COLIN AMERY

It is where charity begins, where the hunter comes back to, where we try to keep the fire burning. There are sweet ones, little grey ones in the West, eternal ones and even old Kentucky ones. Wherever and whatever it is we all have to do to return to a more conventional life. It is here that Dostoevsky, chucked by his girl, and deserted by his brother, feels the dreaded hardness of his authoritarian father.

The play is well directed by Patrick Law, the atmospheric set is the work of John McMurray. The second piece, *The Governess* (a macabre one, this, based on Stavrogin's confession in *The Devils*) opens on March 24; the third, *The Brother*, on April 7. On Saturday, May 2, all the plays will be done in one day.

Greenwich

The Golden Age

by ANTHONY CURTIS

It is remarkable how closely in outline A. R. Gurney, Jr.'s *The Golden Age* follows *The Aspern Papers*. The fact even strikes the author, who writes in the programme, "I became a thief, stealing the Aspern papers from Henry James. Actually, I imagine the story goes way back."

Well, maybe it does, but not in this form. True, the action has been brought nearer in time, and the setting changed from a Venetian palazzo to a brown-stone house on the upper east side of New York. But here, as in James, live two eccentric ladies. The elder of them can remember the Jazz Age, when she was the toast of the town and, she claims, the mistress of Scott Fitzgerald, who became the original of Daisy in *The Great Gatsby*. Now a parchment-faced sharp-tongued old woman, she lives among a household of treasures and reliques, guarded from the world outside by the other lady.

This woman, inaptly named Virginia, played by Angela Thorne, is her grand-daughter and is fond of cats and alcohol, in equal quantities. She makes the initial mistake of allowing a college professor (*Vincent Morozzo*) into the house. He gains entry on the pretence that he wants to write a book about the ancient building. He is soon reaching for his cassette for much of the time.

Union dispute hits Stockhausen premiere

Because of a last-minute union dispute Karlheinz Stockhausen's new opera *Dornröschen*, which was to have had its world premiere at La Scala in Milan yesterday, was given there only in truncated form without its third and last act.

Three days before the premiere the opera-house chorus of 80 singers refused to continue rehearsals unless each member

was paid an additional "soloist" fee of approximately £80 per performance.

A spokesman for the chorus said that at one point during their eight-minute contribution to the opera (which lasts altogether more than three hours) the singers were required to sing two solo notes in turn for a few seconds each, and that this fully justified their claim.

One mystery remains about

the estimated gate on each day was between 12,000 and 14,000, of whom more than 2,000 came from the UK.

Although some of the visitors did experience seating problems, one must compliment the Barbados Cricket Association for their efforts to cater for crowds of this size and also to entertain almost as many officials, both from England and the other West Indian islands, as at a Lord's test, because they did it all without any paid administrators.

There has been a great atmosphere throughout the first three days. The cricket has been full of interest, with the ball tending to dominate the bat because the pitch has not been quite up to Test standard.

The highlight of the West Indies' first innings was a fine century from Clive Lloyd, who rescued his side from near disaster.

Although English supporters were reasonably satisfied to have dismissed the West Indies for 265, it would have been well under 200 if Birstow had not missed three chances, one of which was very easy.

England's reply was like the

Budget, predictable, painful and disappointing.

Holding produced two deva-

ting overs. In his first he knocked out Boy

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Monday March 16 1981

The Thatcher Cabinet

MRS. THATCHER clearly does not like Cabinet changes. Ever since she became leader of the Conservative Party in 1975, she has basically accepted the team she inherited from Mr. Heath. There have been only two notable dismissals over the whole period—that of the late Mr. Maudling as shadow spokesman on foreign affairs in 1976 and that of Mr. St. John-Stevens as Leader of the House early this year. Other opportunities for change have never been taken, even though the Prime Minister has been strong enough at times to have formed an entire Cabinet after her own image.

Damaging

Yet Mrs. Thatcher does not seem to like Cabinet government either. Her decisions are rarely reached after discussions involving the Cabinet as a whole. Sometimes there might be a Cabinet committee, at others an *ad hoc* group, but not at stage during her leadership has there been an impression of a Cabinet working together. Mrs. Thatcher, for instance, has never invited the Cabinet to a weekend at Chequers to review the Government's progress and to consider what to do next. She prefers to rely on her own instinct, on her appeal to backbenchers and to the Party in the country rather than on the collective advice of her most senior Ministers.

Some of the reasons for this are obvious enough. The Conservative Party is divided. It is especially divided on matters economic and these divisions are at their sharpest inside the Cabinet itself. If last week's budget proposals had been put to the Cabinet in time for discussions and revision, it is quite likely that some of them would have been rejected. Thus Mrs. Thatcher has chosen so far to govern over the Cabinet's head.

The time has come, however, when the divisions are damaging both to the Government and to the country. When it emerges on budget night that perhaps half a dozen members of the Cabinet are opposed to the Government's economic policies, it becomes very difficult for those outside to believe that the policies will be sustained. You can only ignore your senior colleagues if you are very powerful; Mrs.

Resignations

It might be said that this is precisely what some of his critics want in order to help overcome the recession. The trouble is that few of them seem to have heard of it. Yet here is an instance where the Cabinet could perhaps be brought together and the sceptics shown that there is more to Government policy than the pursuit of monetary targets. Sir Geoffrey should try it, the Prime Minister permitting.

That would be one attempt at reconciliation. If the factions cannot be united, however, there may soon have to be more drastic action. The choice lies between sackings and resignations.

Oil companies' spending spree

IT IS NOT only Arab oil producing countries which have difficulty deciding what to do with new-found wealth. In recent days there has been an eye-catching series of takeover bids for U.S. mining and mineral resource companies by U.S. oil corporations. Sohio, a subsidiary of British Petroleum, is to buy Kennecott, the copper producer, for \$1.77bn and Sohio has offered \$4.8bn for Amax. Meanwhile Seagram, the drinks company, has bid \$2bn for St. Joe Minerals Corporation, thus deploying cash which it raised through the sale of an oil and gas business last year.

These bids reflect the boost to oil company income caused by the second wave of OPEC oil price rises in 1979-80 and by the move towards price deregulation on petroleum products in the U.S. Sohio provides an extreme example. Having stretched itself financially in the early 1970s to exploit its Alaskan oil, it was able to build up its Alaskan production just as the world oil price surged upwards for the second time.

Wider base

The source of sudden wealth is clear, but why the sudden rush to buy large mining concerns? The most obvious thing an oil company can do with its cash flow is to assure itself of more oil and gas for the future. Spending here does indeed predominate. The U.S. oil industry will invest a total of about \$70bn in 1981 and of this at least \$60bn will be spent on oil and gas exploration and another \$10bn on other aspects of the business like refining and marketing.

These sizeable bids are thus only the tailings of the oil industry's investment strategy. They are the latest examples of a desire, long established among oil company executives, to widen the business base for some future moment when oil reserves become hard to find. This diversification has taken the oil majors into different sources of power, such as nuclear energy and coal, into a spread of completely unrelated businesses—retailing and office equipment—and, as is now fashionable, into the business of mining other natural resources.

It appears that the election of President Reagan has prompted a scramble to get on with this diversification. A

Thatcher at the moment is not all that powerful.

There are faults on all sides. It was a curious act on the part of the Prime Minister to make Mr. Francis Pym responsible for the coordination of Government policy, and then to do very little in the way of consulting him over what Government policy is, or should be. You cannot co-ordinate if you are kept in the dark. Mr. Pym would be a considerable ally for Mrs. Thatcher to lose.

Equally, those Cabinet critics of the Government's economic policies have been singularly deficient in coming up with an alternative strategy. Instead they have been engaged in rather sterile arguments about the true nature of Conservatism. They appear to regard economic indicators with the same sort of distaste as the old English upper classes used to show towards anyone involved in trade. It is not clear that they have any ideas about how to run the economy without a return to accelerating inflation and without attempting to spend the same money several times over.

There is also a peculiarity about Sir Geoffrey Howe. The Chancellor of the Exchequer claims to be looking for a way of encouraging private investment in the public sector that would bring about a measure of denationalisation at the same time. The necessary capital expenditure would be counted outside the conventional definition of the public sector borrowing requirement.

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general perception that a Republican Administration may be lenient in its anti-trust and environmental policies has apparently spurred the oil companies to get their bids in while the obvious target companies are still on offer.

These bids may revive criticisms in the U.S. of the conglomerate type of merger, which does not create dominance in a particular business sector but which uses influence and financial resources gained in one area to establish influence in another. After many years of experiment, the economic benefits of the conglomerate remain unproven.

Disappointing

The anti-trust division of the Justice Department has been prompted by the size of the three deals to investigate them. But Mr. William Baxter, the new U.S. President's nominee as head of the division, has already said that he opposes legislation to limit the diversification of oil companies.

Apart from misgivings about concentration of economic power, there remains the question whether this diversification is good business.

By and large, the fruits of it have so far proved disappointing. The unexpected results of widespread moves into coal-mining may be justifiable on a long-term view—coal lays claim to be the feedstock of the future. But Mobil's sortie into retailing has so far proved a loss.

BP's expansion into petrochemicals has been a drain on profits. There is now a question marks over Exxon's assault on the office equipment market.

The boom in oil profits represents another case where a sudden cash surplus could well be returned to shareholders rather than be invested on their behalf by oil company management moving outside the area of their expertise. There is no reason to believe that oil companies allocate capital more efficiently or far-sightedly than the broad spread of their investors working through the stock market. Large take-over bids provide the shareholders with an involuntary stake in another business, at a price much higher than they would pay themselves and usually lowering the stock market valuation of their oil company in the process.

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spurts for his entrance do not deter the sprightly 73-year-old "villain" of the piece. Sir Charles has played the scene before in Paris where they took to the streets in 1968 to defend the virtues of the George V and Plaza Athenee from the designs of this "upstart milkbar operator." He triumphed there, of course.

If he does so again, Sir Charles plans to tackle his alleged down-market image by setting up a new division of THF to manage the luxury hotels separately.

Deputy chairman, Dame Bridget D'Oyley Carte shrinks from the Forte's £58m bid for the Savoy Hotel group.

"This really is a move to satisfy its vanity," quoth Savoy chairman Sir Hugh Wontner, rejecting the suit with aristocratic disdain for a man getting above his service stations.

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The tinplate buyers who won't come back

By Hazel Duffy, Industrial Correspondent

IN THE next few months, Mr. Ian MacGregor, British Steel Corporation's chairman, must return to the Government with evidence that he has succeeded in recapturing the markets lost after the steel strike of last winter. If he cannot produce such evidence, there will be no alternative to more savage cutbacks in capacity, reducing still further the core of the British steel industry.

The enormity of the task can be judged by looking at just one product, tinplate, which used to be one of BSC's most consistently profitable activities. BSC is Britain's sole producer of tinplate (the thin sheets of steel coated with tin used in most cans) and has now only supplied between 80 and 90 per cent of the country's requirements, as well as exporting about a quarter of its production.

Yet last year—the year of the steel strike—the UK imported 306,000 tonnes of tinplate, against 131,000 tonnes in the previous year. In 1974 imports were only 53,000 tonnes.

Mr. John Sowerbutts, BSC Tinplate director, admits that the division is losing money which is substantial in relation to the size of our operation.

His economies plan—which formed part of the BSC corporate plan submitted to the Government last December—is to reduce costs throughout the division by cutting staffing and manning levels so that BSC can compete with imports. The plan has yet to be accepted by the workforce at Velindre, near Swansea, which BSC wants to cut back by two thirds.

BSC has three tinplate works, at Ebbw Vale, Trostle (near Llanelli) and Velindre, which have a total capacity of around 1.5m tonnes. According to BSC

IMPORTS OF TINPLATE	
1980	Thousand tonnes
U.S.	100
Netherlands	76
West Germany	59
France	35
Norway	23
Singapore	13.5
Irish Republic	12
Source: Hansard, 13.2.81	1.4

TINPLATE MARKETS	
UK production	%
Beverage cans	16
Food	37
Perfume	10
General line (paint cans, tobacco tins, etc.)	25
Others	12
Source: BSC	

forecasts, however, tinplate sales will be running at some 350,000 tonnes in 1981/82, and only a little more the following year. Yet up until the beginning of the steel strike in the winter of 1980, tinplate had been one of the few steel products to be increasing its sales.

There are a number of reasons for the slump in tinplate sales in the past year, some of which are peculiar to this specialised and high value product, but others are repeated throughout BSC.

● First, the recession. Consumption of canned foods and beverages has dropped in the past 12 months, the fall being particularly dramatic for canned drinks. More than 90 per cent of tinplate sales are to the packaging industry—to canmakers like Metal Box, Heinz, American Can and Nestle—for instance, which is the biggest single customer of BSC Tin-

plate. BSC's share of the tinplate market dropped to little more than half after the strike. It has since recovered some of its market share, but Mr. Sowerbutts agrees "we still have quite some way to go before we regain our past share."

The price of imported tinplate does not appear to be the biggest reason for the imports surge.

Far more important is the declining confidence of customers in BSC. Metal Box, for instance, which is the biggest

single customer of BSC Tin-



Ebbw Vale tinplate works

makers, is clearly determined that it will never again have to shut down some of its own factories for lack of tinplate because of picketing by steel union members.

Mr. MacGregor's team of salesmen throughout BSC is finding that it is very much more difficult to get back customers than it is to lose them. Unless they can do just that, the future for BSC is grim.

● The third important factor for tinplate is quality. The cost of tinplate is a significant

element in the final cost of a can, and the canmakers are always looking for ways of reducing the amount of tinplate used.

The most successful alternative to the traditional can is the so-called two-piece can, which is now being used widely for beverages (beer and carbonated soft drinks) and increasingly for the growing petfood market. The quality of tinplate needed for these cans is more exacting than for the traditional can, requiring a "cleaner" steel for the thinner tinplate.

As a supplier of a primary material, BSC's future depends to a great extent on the recovery of activity among its customers, and that depends on the future competitiveness of British industry. The lessons to be learned from tinplate, however, are that too little attention was paid to quality until too late in the day. The problems were intensified by the strike and the recession, and now BSC is providing its own trying to repel the foreign hordes—but with insufficient armour with which to protect itself.

VELINDE'S ANGER

INVESTMENT in equipment is one part of the formula that leads to a quality product, but the workforce at Velindre is arguing that investment in people is just as important. It was early in December that the 2,200 plus workforce at Velindre was told that BSC planned to reduce the number of shifts worked to six a week against 20 when fully loaded. It would retain sufficient manpower, however, to go up to 10 shifts in order to preserve

tinplate production.

Mr. Dai Davies, secretary of the trade unions' tinplate board and a member of the TUC steel committee, admits

"I could not believe it when

I was told that Velindre

would be the works to suffer

most in this plan. BSC has

always extolled the virtues of

Velindre." He proposed a

plan for working between

all three plants.

The proposals have been

rejected by BSC, however.

BSC says that it does not have enough orders for even two of the three works at present, but it wants to preserve a sufficient capacity margin at

Velindre so that it can respond to seasonal variations in demand. BSC was caught

on the hop by the blistering

summer of 1976 when it could

not provide enough tinplate

for the thirsty canmakers, but

Mr. Sowerbutts is convinced

that even if those balmy days

should return, he will have

sufficient capacity to respond.

He emphasises that it is not

BSC's intention to close

Velindre but to build it up

again when the market justifies

this course. Mr. Dennis Jenkins, chairman of the

works council, fears that there

will be little chance of a

partially loaded works sur-

viving the re-appraisal to be

conducted throughout BSC in

the summer.

William Whitelaw, the Home Secretary, Room 8, 4.30 pm.

OFFICIAL STATISTICS

January provisional index of industrial production, Balance of payments current account and overseas trade figures for February.

February provisional figures for retail sales.

COMPANY MEETINGS

See Financial Diary on page 25.

COMPANY RESULTS

Final dividends: W. Canning

James Fisher and Sons Metalrax

(Holdings). Relyon PBWS. Trade

Indemnity. Waterford Glass.

H. Woodward and Son. Interim

dividend: Victor Products (Wallend).

Today's Events

unit at Animal Health Trust laboratories, Newmarket.

Overseas: EEC Foreign Ministers start two-day meeting to plan agenda for European Council on March 23-24.

House of Lords: House of Commons Members' Fund and Parliamentary Pensions Bill, committee stage. Wildlife and Countryside Bill, report stage.

EEC Agriculture Council meets in Brussels to consider Commission's farm price proposals for 1981-82.

Balding workers' pay talks.

International Engineering Inspection and Quality Control

Exhibition opens, NEC, Birmingham (to March 20).

PARLIAMENTARY BUSINESS

House of Commons: Conclusion of Budget debate. Motions

relating to the Town and Country Planning (National Parks) and General Development (Amendment) Orders.

House of Lords: House of Commons Members' Fund and Parliamentary Pensions Bill, committee stage. Wildlife and Countryside Bill, report stage.

European Assembly Elections Bill, third reading. Trees (Replanting and Replacement) Bill, third reading.

EEC Finance Ministers discuss farm price package, Brussels.

Select Committee: Home Affairs on Administration of the Prison Service. Witness: Mr. Whitelaw.

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Parliamentary Business

UK COMPANY NEWS

● AVANA'S £17.5m BID FOR ROBERTSON FOODS

A shortage of ammunition for the defence

BY TERRY GARRETT

Shareholders in Robertson Foods have had a long wait. As far back as 1969 Mr. Charles Robertson, the then chairman, said "Approaches to our company are the rule rather than the exception." At the time the shares were changing hands at over £10. Ever since Robertson's share price has come in for occasional bouts of speculation but not until now have shareholders been able to savour a firm offer.

Avana, another food group, is using its own highly rated paper to launch an attack on the "Golly" jam manufacturer whose shares were languishing at 97p.

The bid is three Avana shares for every four Robertson, valuing the whole group around £74m and putting a price of about 180p a share on Robertson.

Friday is the first closing date for the offer which is being vigorously opposed by the directors.

They control less than 2 per cent of the equity but widely spread members of the Robertson family are thought to hold perhaps half the company, and

the directors say they have already gained the backing of 29 per cent of the equity.

But the defence—expected to launch another document today—is short of ammunition.

The records of the two companies are as different as chalk and cheese.

In 1972-73 Robertson made profits of £2m pre-tax. Since then it has once climbed as high as 52.73p but for the year ending this month it is forecasting just £2.4m, a fall of £150,000.

Yet Robertson has intangible "goodwill" locked up in its brands—"Golly" jams, "Golden Shred" and "Silver Shred" marmalade and "Viota" cake mixes—household names throughout the country.

Its overriding problem has been the steady erosion of the jam and marmalade market. UK production has collapsed from 250,000 tons annually to 150,000 tons over the last couple of decades with jam accounting for the bulk of the fall.

For Robertson—with 17 per cent of the jam market and 37 per cent of the marmalade market—the trend was alarming.

In response the company has drastically cut its manufacturing

capacity. Three out of four factories have been closed, Catford in 1970, Paisley in 1974 and Bristol last year. Now there is just Manchester operating five production lines against a peak of nearly 20.

At the same time Robertson has been expanding in other directions. Viota moved into own-brand breakfast cereal for the likes of Sainsbury, Tesco and Asda. Other additions included processed fruits, canned vegetables and home brewing products.

A couple of the diversification moves have not worked out—last summer Quantock processing and the fruit juice operations were sold for a song—but overall the track record in new areas is good.

In the year to March 1980 its other interests contributed 57 per cent of turnover and over four-fifths of trading profits. Preserves produced trading profits of just £851,000 from sales of £37m.

Avana in sharp contrast has been a highly successful company since 1974. In the six years to March 1980, profits jumped from £128,000 pre-tax to £4.15m

and this year it has forecast a rise of a quarter to £5.15m after employee profit-sharing of £1m.

Trading margins over the same period have widened sharply.

There are three main operating divisions, bakery, meat pies and preserves, including the fast growing De Pora fruit juice range. Avana has concentrated at the top end of the market and has valuable links with Marks and Spencer which takes about a third of sales.

The fundamental difference between the two groups is that Robertson has sacrificed margins for market share while Avana will turn away orders rather than let its profit return slip.

The Robertson directors' defence rests on four main planks. One is that Avana's share price is "speculative" and as there is no cash alternative, accepting shareholders could see an erosion of the true price they get for their Robertson shares.

Certainly Avana's shares have risen sharply in recent months and at 204p the fully taxed p/e is 20. Yet it is one of the few growth stocks in the sector and

itself is subject to occasional bid speculation.

If the deal goes through another 8.7m Avana shares will be issued and it would be unrealistic to suppose that the price will not come under pressure. On a sixth month view the shares could well underperform.

The second line of defence is income. Shareholders who accept Avana paper will suffer an annualised income fall of 40 per cent based on the forecast.

Finally Robertson disputes the commercial logic. This is hard for outside shareholders to assess, but City analysts seem to think the companies could dovetail fairly nicely.

On the face of it shareholders should accept Avana's bid. But are they getting as good a deal as they might?

Taking the combined group, Robertson will be putting in 50 per cent of assets and 30 per cent of profits, yet Robertson shareholders will only get 26 per cent of the enlarged equity.

Robertson then argues that Avana is stepping in before shareholders can get a chance to reap the benefits of the reorganisation of the preserves division.

With the aid of HB Samuel, Robertson has managed to take a very unexciting profit record and produce figures showing a

compound growth rate of 5.7 per cent over the past five years.

This has been achieved by

taking pre-interest profits

(financing charges ate into wo-

Financial Times Monday March 16, 1981



THE KYOWA BANK LIMITED

London Branch

US \$15,000,000

NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT DUE SEPTEMBER 12, 1984

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six month interest period from March 16, 1981 to September 16, 1981 the Certificates will carry an interest rate of 15.9375% per annum.

Agent

FIRST CHICAGO

LIMITED

U.S.\$25,000,000

SUMITOMO HEAVY INDUSTRIES, LTD.

(Incorporated with limited liability in Japan)

Guaranteed Floating Rate Notes Due 1983

Unconditionally guaranteed as to payment of principal and interest by

THE SUMITOMO BANK, LIMITED

(Incorporated with limited liability in Japan)

In accordance with the provisions of the Notes and Agent Bank Agreement between Sumitomo Heavy Industries Ltd., The Sumitomo Bank Ltd. and Citibank, N.A. dated March 7, 1978, notice is hereby given that the Rate of Interest has been fixed at 15.14% p.a. and that the Interest payable on the relevant Interest Payment Date, September 16, 1981 against Coupon No. 7 will be U.S.\$1.46.

March 16, 1981

By: Citibank, N.A., London, Agent Bank

CITIBANK

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

EDDY's capitalisation	Company	Last price on week	Change	Gross Div (p)	Yield %	P/E
3,700	Airsprung	64	-1	8.7	10.5	5.8
1,260	Armitage and Rhodes	50	+3	1.4	2.8	20.6
1,100	Associated British	182	-1	1.8	9.9	7.1
7,306	Debosh Services	25	+2	5.5	22.0	3.3
3,974	Frank Horsell	108	-1	6.8	6.0	3.3
5,923	Frederick Parker	41	+1	1.7	4.1	17.8
1,576	George Blaikie	74	-1	3.1	4.2	—
2,405	Jackson Group	107	-1	6.9	6.4	4.1
1,143	James Burroughs	17	+2	0.8	4.6	9.8
3,335	Robert Janice	227	-6	31.3	9.5	—
2,468	Scrutons "A"	51	-1	5.3	10.4	3.7
3,323	Torday	216	-1	16.1	7.0	3.7
2,405	Twinlock Ord.	115	+4	—	—	—
1,363	Unilever Holdings	22	+2	15.0	20.8	7.2
7,171	Unilever Holdings	108	+1	2.2	2.0	5.5
12,853	Walter Alexander	100	-2	5.7	5.7	4.3
6,138	W. S. Yeates	263	+3	12.1	4.6	4.3

FINANCE FOR INDUSTRY TERM DEPOSITS.

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 2/3/81

TERMS (years)	3	4	5	6	7	8	9	10
INTEREST %	13	13	13	13	13	13	13	14

Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Rd, London SE1 8KP (01-928 7822, Ext. 367).

FFI Cheques payable to "Bank of England, a/c FFI FCI" is the holding company for ICFC and RCI.

Munton coming to the market

Munton Brothers, the Belfast shirtmakers for Marks and Spencer, is coming to the market by way of a placing of 1.7m shares, about 30 per cent of the equity, at 18p a share.

Munton, which was acquired by Mr. Michael Carlton's Taddie Investments in December, 1979, recently made a reverse takeover of a small, failing quoted company, Monument Securities, by way of an exchange of shares.

The group's policy is to expand its textile interests both by internal growth and by acquisition. The directors do not intend to diversify outside the textile industry.

The reverse takeover of Monument is being made by way of an offer for all the Monument capital on the basis of one Munton share for every 20 Monument shares tendered, or £56.808 at the placing price.

As at March 10, 18 per cent of the Monument shares had been tendered. The offer closes on March 24 and Munton does not intend to call in the remainder if it receives more than 90 per cent.

Munton's pre-tax profits grew from £63,000 in 1975 to £38,000 in 1977. In 1978, after it ceased to sell through its ultimate holding company, profits jumped to £226,000. In the 16 months to April 30, 1980, the surplus was £233,000 and in the first half of the current year, £115,000.

The directors are forecasting



Meet Britain's biggest financial name dropper

For the past 37 years it has taken 37 letters to address us properly. Now we're going to make life a little easier.

Both for you and ourselves.

It's curious, but as our business has grown over the years, our name has shrunk. For some time, more and more people have been referring to us as 'TCB'.

So now we're making it official.

From 16th March 1981
Twentieth Century Banking Corporation Limited becomes TCB Ltd.

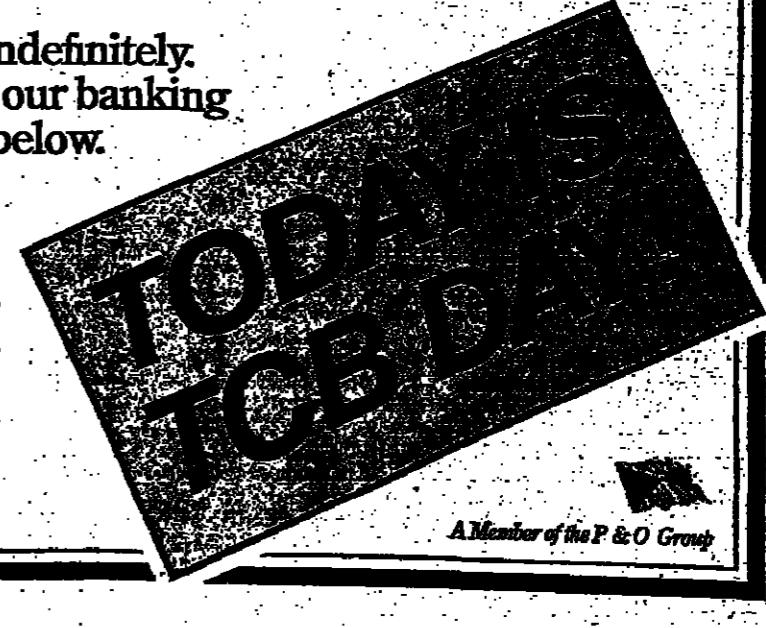
Commercial and Industrial Term Advances and Overdrafts · Private House Loans
Corporate Finance · Current Accounts · Deposit Accounts

TCB
LIMITED

Century House, Dyke Road, Brighton BN1 3FX
Telephone: 0273-23511, Telex: 877351
(Formerly Twentieth Century Banking Corporation Ltd)

مكتب من العمل

Beaufort House, St. Botolph Street,
London EC3A 7DX
Telephone: 01-283 8000



A Member of the P & O Group

INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

A cautious turn of the tap

TWO fixed-interest dollar Eurobonds were launched last week, the first for nearly a month. But for new issue managers who were hoping for a large new issue window, the past few days proved disappointing.

Apart from the fact that the two issues amount to a modest \$215m, their terms suggested that caution was the keynote and that no great flood of new paper was about to hit the market.

Such a judgment would not need to be revised even if the much rumoured \$50m five-year bond with warrants for American Airlines, expected to carry a coupon of 154 per cent, were to be launched early this week.

Bond prices advanced in all major sectors of the market, fuelled by lower interest rates and stable currency conditions, though fixed-interest dollar bonds moved forward more slowly than those denominated in continental European currencies.

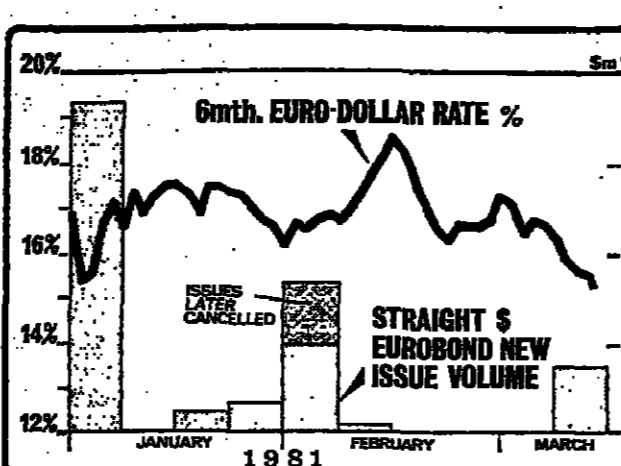
Sterling-denominated bonds gained a little ground. One new issue was launched, yet much of the optimism expressed before the presentation of the UK budget, and the subsequent

2 per cent cut in the Minimum Lending Rate to 12 per cent, had evaporated by mid-week.

Four weeks is no longer a short time in the Eurobond markets. The revolt of the underwriters in February has left its mark—as it would appear, have the losses suffered by houses which then offered new fixed-interest dollar issues on terms so fine that few end investors came forward to buy the paper.

The hallmark of the two fixed interest dollar bonds launched last week is caution. The initial \$25m tranche of the \$80m tap issue arranged for Australian Resources Development Bank was increased to \$30m on Thursday and the yield on which the paper is offered was lowered. But, overall, the amount remains small and the return for the investor very fair.

Although it was in effect a "bought deal," the \$185m three-year issue for Canadian Imperial Bank of Commerce was also carefully priced with a very short life and high yield. It was well received by the market and marks CIBC's first venture into



the dollar sector, after two Eurobond issues denominated in Canadian dollars.

Prices of seasoned issues moved up by one point over the week, with rises in the New York bond market giving the lead to the mood in Europe. Trading was more active than earlier in the month but still rather thin. No new floating rate note issues were announced, though Credit Commercial de France is expected to bring a \$150m 10-year FRN for

attractive buy for central banks. A FFR 200m five-year issue carrying a coupon of 141 per cent will be launched today for Swedish Export Finance by Credit Commercial de France.

Greater stability has returned to the Deutsche Mark sector, where yields on recently floated foreign bonds declined sharply over the week. The 104 per cent bond to 1991 for the European Investment Bank launched at par the week before last was trading at a yield of 10.05 per cent last Friday while bonds launched a little earlier for the European Coal and Steel Community and the Inter-American Development Bank show yield declines not far behind. Foreign interest in buying other seasoned foreign D-Mark paper, however, remains firmly concentrated at the shorter end of the maturity spectrum, that is up to three years.

Trading activity in Swiss franc foreign bonds remains thin, yet the steady flow of new issues is meeting with a good reception. A number of recently launched issues have advanced to a slight premium as soon as they have reached the secondary market.

CREDITS

BY JOHN MAKINSON

Mixed success for Mexicans

BANKERS were shaking their heads on Friday at seemingly schizophrenic behaviour on the part of Mexican borrowers. While one public sector body was successfully concluding a \$250m deal, and purring about its excellent relations with international banks, another was participating in what one banker called "a major confrontation" which shocked and alarmed everyone present.

The successful borrower was Nacional Financiera. Chastened by last month's failure to obtain \$250m on very fine spreads, Nafin has obtained a more modest \$250m in a two-tranche club deal. The first tranche, for \$100m, will be placed with 11 Japanese banks, while the second, for \$150m, has been spread among Bank of America, Bank of Nova Scotia, Banque Européenne de Crédit, Chemical Bank, Orion Bank and Republic National Bank of New York.

Both tranches are for 10 years, with four years' grace, and carry a spread of 4 per cent over London interbank offered rate or 4% over U.S. prime. A clever aspect of the operation is that comparison with February's attempt to obtain four and six-year money is barely possible. The maturity is far longer and the Japanese involvement is quite new.

Banobras, meanwhile, was creating some confusion in New York. Representatives of 10 leading banks spent Thursday agreeing terms on a \$1bn credit and were able to present the borrower with firm conditions, together with the roles of the management group. The offer was summarily rejected by Mr. Carlo Martines, the determined Banobras finance director, and the banks have returned to the drawing board.

Bankers say that there is little to separate the two sides on spreads or fees and that Banobras will in the end probably obtain most of what it is seeking on its own terms. They were surprised, however, at the bor-

rower's apparent unwillingness to negotiate, given the Mexican public sector's enormous gross foreign borrowing requirement of \$13bn this year.

Brazil, which has an even higher borrowing requirement, is making hay while the sun shines. It raised \$2.81bn abroad in the first two months of this year and, helped by expectations in the banking community that the country will go to the International Monetary Fund for funds later this year, the \$300m deal for Cia Vale do Rio Doce is meeting strong demand in syndication.

Hungary raised a few eyebrows early in the week with its decision to raise \$400m only a fortnight after a group of Middle East banks arranged a \$150m credit. The loan is for seven years, with four years' grace, and carries a spread of 4% over Libor or 4% over U.S. or Canadian prime.

The credit caused some surprise, since Hungary has no pressing need for funds to meet this year's borrowing requirement of about \$550m. This target has now been met. The deal is based on the same spread as the recent \$150m but lead manager Citicorp has slipped a year off the final maturity.

Aerolineas Argentina has obtained a \$107m credit on terms which are in line with those offered recently to other Argentinian borrowers. The airline, which is using the proceeds to buy a Boeing 747, will pay 4% over Libor for the first three years and 4% for the remaining seven, with five years' grace.

Bankers have yet to form a steering committee for the rescheduling of Poland's debt and some bankers believe that the 14-man group, comprising two representatives from each of the participating countries, may not be assembled for some weeks. Poland is understandably impatient with the slow progress, but the banks are by no means falling over themselves to join the committee.

At the end of the week, this year's borrowing requirement of about \$550m. This target has now been met. The deal is based on the same spread as the recent \$150m but lead manager Citicorp has slipped a year off the final maturity.

At the very least the increase, reported on Friday, has darkened the tone of the market as it prepares to receive some time this week the \$600m issue of 10-year notes from American Telephone and Telegraph, the first issue this year from the corporate bond market's best customer. It will also be a week full of economic news, with industrial production, personal income and housing starts figures all due on Tuesday and durable goods orders data on Friday.

The prime also came down sharply last week, from 184 per cent to 180 per cent at most banks but to 174 per cent at Chemical Bank. Mr. John McGillicuddy, chairman of Manu-

U.S. BONDS

Money growth darkens the mood

A FAIRLY good week in the U.S. bond market ended badly, with the publication of sharply higher money supply figures. Although the \$32bn rise in M1-B does not drive that measure outside the Federal Reserve's long-term growth targets, it came as a surprise.

At the very least the increase, reported on Friday, has darkened the tone of the market as it prepares to receive some time this week the \$600m issue of 10-year notes from American Telephone and Telegraph, the first issue this year from the corporate bond market's best customer. It will also be a week full of economic news, with industrial production, personal income and housing starts figures all due on Tuesday and durable goods orders data on Friday.

The Fed, for its part, last week tolerated another drop in the credit markets, which fell by a percentage point last week, justify a prime well below 174 per cent, although there is always the chance that a sequence of high money supply figures will turn this trend around.

This downturn in short rates, however, was not matched last week at the long end, where there was little net change in rates. The S and Ls (the equivalent of British building society) have been squeezed so badly by the low return on the funds they have lent at fixed rates and the high rates they are paying for new money that several are said to be on the brink of liquidity crisis.

The prime also came down sharply last week, from 184 per cent to 180 per cent at most banks but to 174 per cent at Chemical Bank. Mr. John McGillicuddy, chairman of Manu-

facturers Hanover Trust, predicted on Friday that the prime would hit 15 per cent by the summer, before rising again in response to a growing economy.

Certainly short-term rates in the credit markets, which fell by a percentage point last week, justify a prime well below 174 per cent, although there is always the chance that a sequence of high money supply figures will turn this trend around.

This downturn in short rates, however, was not matched last week at the long end, where there was little net change in rates. The S and Ls (the equivalent of British building society) have been squeezed so badly by the low return on the funds they have lent at fixed rates and the high rates they are paying for new money that several are said to be on the brink of liquidity crisis.

The Arco issue was priced to yield 13.73 per cent and sold out quickly.

U.S. INTEREST RATES

Week to	Week to
March 13	March 13
Fed funds wky. avege	14.73 16.08
1-month T-bill	13.65 13.90
3-month T-bill	14.75 15.00
Treas. 30-year bond	12.25 12.54
AAA Utility long	14.63 14.38
AA Industrial long	13.88 14.00

Source: Salomon Bros. (does not include late changes Friday).

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS		Issued	Bid	Offer	day	week	Yield	Change on	U.S. STRAIGHTS	Issued	Bid	Offer	day	week	Yield	Change on
ACE 11% '88	100	884	884	884	+0%	+1%	14.08		BELL CANADA 10% '88 CS	60	913	913	0	+0%	12.55	
ACE 11% '89	100	924	924	924	+0%	+1%	14.03		CIBC 11% '89 CS	50	973	973	0	+0%	14.08	
CINE 12% '91	100	924	924	924	+0%	+1%	14.71		CIBC 11% '89 CS	50	914	914	0	+0%	13.95	
Citcorp O/S Fin. 10/88	300	884	884	884	+0%	+1%	13.71		Federated Dev. 11% '90 CS	50	785	785	0	+0%	13.95	
Citcorp O/S Fin. 10/87	270	884	884	884	+0%	+1%	14.03		Fed. Fin. 11% '90 CS	50	884	884	0	+0%	14.59	
Con. Illinois 9% '88	50	924	924	924	+0%	+1%	14.05		Fed. Fin. 11% '90 CS	50	884	884	0	+0%	14.59	
Duron/Canada 13% '91	91	884	884	884	+0%	+1%	14.55		Tordon Cpn. 13% '89 CS	50	973	973	0	+0%	14.08	
EEC 11.5% '85 (August)	70	804	804	804	+0%	+1%	14.78		M. B. Dm. 9% '91 USA	25	884	884	0	+0%	10.62	
EEC 11.5% '85 (Sept)	70	804	804	804	+0%	+1%	14.78		SOFTC 13% '85 USA	40	884	884	0	+0%	10.62	
EEC 13% '87	70	824	824	824	+0%	+1%	14.33		SOFTC 13% '85 USA	40	884	884	0	+0%	10.62	
EEC 13% '88	70	824	824	824	+0%	+1%	13.85		SOFTC 13% '85 USA	40	884	884	0	+0%	11.34	
Elcl. 10% '88	125	924	924	924	+0%	+1%	14.24		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Elcl. de France 10% '88	125	924	924	924	+0%	+1%	13.88		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Elcl. de France 13% '88	125	924	924	924	+0%	+1%	13.88		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Export Dev. Cpn. 12% '88	125	924	924	924	+0%	+1%	14.15		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Expo. Fin. Cpn. 12% '88	125	924	924	924	+0%	+1%	14.15		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Fin. Ex. Credit 10% '88	125	924	924	924	+0%	+1%	14.65		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Finland 9% '88	100	924	924	924	+0%	+1%	13.85		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Ford Credit 10% '88	100	924	924	924	+0%	+1%	13.85		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Ford Credit 10% '89	100	924	924	924	+0%	+1%	13.85		Algebrera 81 10% '88 FI	50	973	973	0	+0%	10.62	
Ford Credit 10% '90	100	924	924	924	+0%	+1%	13.85		Algebrera 81 10% '88 FI	50	973</td					

A copy of this Prospectus having attached thereto copies of the documents referred to below has been delivered to the Registrar of Companies for registration. This Prospectus, which includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Munton Brothers PLC ("Munton") and its subsidiaries, is not an invitation to any person to subscribe for or purchase any shares or loan capital. Munton together with its' subsidiaries is hereinafter referred to as "the Group". The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make any statement herein, whether of fact or of opinion, All the Directors accept responsibility accordingly.

Application has been made to the Council of The Stock Exchange for the Ordinary Shares of 10p each of Munton now in issue and to be issued to accepting shareholders of Monument Securities Limited pursuant to the Offer referred to below and the proposed placing referred to below to be admitted to the Official List.

MUNTON BROTHERS P.L.C.

(incorporated in England under the Companies Acts 1929 to 1980, No. 260293)



DIRECTORS

ALFRED ISAAC LITTMAN (Chairman),
The Byre House, Northiam, near Rye, Sussex TN13 6NB.

THOMPSON GALLAGHER (Managing Director),
1 Wishere Drive, Belmont, Belfast BT4 1GP.

MICHAEL RICHARD CARLTON,
47 Melbury Road, London W14 8AD.

ANTHONY ROBERT JOHN CARTWRIGHT, F.C.A.,
The Willows, Westcott Street, Westcott, Surrey RH4 3NY.

JOSEPH MORRISON, F.C.A.,
5 Jellies Gardens, Stamford, Middlesex.

STOCKBROKERS
T. C. COOMBS & CO.,
22 Finsbury Square, London EC2A 1DS.

SHARE CAPITAL

Authorised	£	Issued and to be issued fully paid	£
1,000,000	Ordinary Shares of 10p each	5,507,650	550,765

Further Ordinary Shares of 10p each of Munton will fall to be issued in respect of acceptances received from Shareholders of Monument Securities Limited after 10th March, 1981.

INDEBTEDNESS

At 10th March, 1981, the Group had an outstanding secured bank guarantee in respect of bank borrowings of Saraset Limited (referred to below). As at 10th March, 1981, Saraset Limited had outstanding bank borrowings of £42,223.

Save as disclosed in this Prospectus neither Munton nor any of its subsidiaries had outstanding as at 10th March, 1981 any loan capital or loan capital created but unissued and no outstanding mortgages, charges, borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments, or guarantees or other material contingent liabilities (excluding intra-group cross-guarantees).

SOLICITORS

STALLARD & CO., Leith House, 47-57 Gresham Street, London EC2V 7EL.

AUDITORS

CREASEY SON & WICKENDEN, (Chartered Accountants),

1 East Street, Tonbridge, Kent TN9 1HP.

REPORTING ACCOUNTANTS

GRiffin AND PARTNERS, (Chartered Accountants), 22/24 Buckingham Palace Road, London SW1W 0QP.

BANKERS

BARCLAYS BANK LIMITED, 127/129 Edgware Road, London W2 2HT.

SECRETARY AND REGISTERED OFFICE

ANTHONY ROBERT JOHN CARTWRIGHT, F.C.A.,

25 Gilbert Street, London W1Y 1RJ.

REGISTRARS AND TRANSFER OFFICE

RAVENSBORNE REGISTRATION SERVICES LIMITED,

Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU.

A PLACING BY T.C. COOMBS & CO.

OF 1,700,000 ORDINARY SHARES OF 10p EACH OF MUNTON AT 18p PER SHARE.

HISTORY AND BUSINESS

Munton

Munton was incorporated as a private company in 1931, by Charles and Cecil Munton to acquire and carry on their business of men's shirt manufacturers. In 1934, the Littman family purchased the entire share capital of Munton which remained in their control until December, 1979, when Munton became a subsidiary of Taddale Investments Limited ("TIL") a private industrial holding company.

TIL was incorporated on 21st December, 1973 as an investment holding company. The principal activities of TIL's subsidiaries comprise the manufacture and servicing of refrigeration equipment, roof and ceiling contracting, joinery manufacturing and shopfitting, road haulage and warehousing, property development and investment, the provision of management services and the manufacture through the Munton Group of men's shirts and ladies' skirts and blouses. The Directors of TIL are Mr. D. Walsh, Mr. J. B. Leworthy, Mr. M. R. Carlton, Mr. A. R. J. Cartwright and Miss G. Wooldridge.

Munton has, since February 1972, operated from factory premises comprising approximately 4,100 sq. m. on the Castlereagh Industrial Estate at Marshalls Road, East Belfast, at a current annual rental of £18,000. On 9th February, 1981, Munton agreed to surrender its existing lease and to take a new lease for a term of 999 years commencing on 31st October, 1980, of its existing factory together with additional adjacent factory premises comprising approximately 9,484 square metres in aggregate, at a rent of £1 per annum, in consideration of a premium of £350,000. Healey & Baker, Surveyors, have valued the proposed new long lease as at 31st October, 1980 at £575,000. The additional space which will be available to Munton under this new lease will enable Munton to increase its production.

Munton sells its entire output to Marks & Spencer Limited and has been a supplier of shirts to Marks & Spencer Limited for nearly forty years.

As can be seen from the Report of Creasey Son & Wickenden set out below the turnover and profits of Munton increased substantially in 1977. This was primarily due to the fact that prior to 1977 Munton had been manufacturing as subcontractor to its former holding company (which in turn supplied Marks & Spencer Limited). In 1977 Munton commenced supplying direct to Marks & Spencer Limited and took over production which had previously been carried out by its former holding company. By the end of 1977 Munton had ceased to supply its former holding company and supplied its entire output to Marks & Spencer Limited.

On 19th October, 1980, Munton acquired the whole of the issued share capital of Munton Textiles Limited ("MTL") for £25,000. MTL, formed in October, 1979 as a subsidiary of TIL, has since April, 1980 carried on the business of the manufacture of ladies' skirts and blouses for the UK and German markets.

The combined trading profits before taxation of Munton and MTL for the six months ended 31st October, 1980 amounted to £115,176 and net assets at that date amounted to £631,475.

On 16th February, 1981, T.C. Coombs & Co. ("Coombs") on behalf of Munton made an offer ("the Offer") for the whole of the issued share capital of Monument Securities Limited ("Monument"), a listed investment holding Company, on the basis of one Ordinary Share of 10p in Munton for every 20 Ordinary Shares of 10p in Monument. The Offer is conditional upon the admission to the Official List of The Stock Exchange on or before 24th March, 1981 of both the existing Ordinary Shares of 10p each in Munton and the new Ordinary Shares in Munton to be issued to accepting shareholders of Monument.

On 5th March, 1981 Munton became a public limited company under the name of Munton Brothers P.L.C. and by 10th March, 1981, pursuant to the Offer, Munton had received acceptances in respect of 82.9 per cent. of the issued share capital of Monument. On 10th March, 1981, the Offer was declared unconditional as to acceptances. In accordance with the City Code on Take-Overs and Mergers the Offer remains open for acceptance until 24th March, 1981. Application will be made for admission to the Official List of any further Ordinary shares allotted by Munton in respect of additional acceptances received from shareholders in Monument.

Monument
Monument was incorporated in March, 1962 and has since March, 1971, when its shares were reintroduced on The Stock Exchange, acquired a number of companies in or associated with the textile industry. Monument incurred a loss of £265,057 in respect of the year ended 31st March, 1980. On 13th November, 1980, a Receiver and Manager was appointed to Universal Towel Company Limited (now in receivership and liquidation) ("UTC") its only remaining trading subsidiary, by its bankers to whom it owed the sum of £249,865 plus accrued interest. A formal claim has been made on Monument under guarantees given by it in respect of Monument Group borrowings. Monument is unable to satisfy this claim. In addition, Monument is indebted to other unsecured creditors to the extent of approximately £49,000 in aggregate of which £15,140 is owed to H.M. Customs and Excise in respect of which a formal notice requiring repayment has been received. Monument is also unable to discharge these liabilities. On 8th December, 1980 an order was made for the compulsory winding up of UTC.

Munton reached agreement with the bankers to Monument that, subject to the Offer becoming unconditional and on payment by Munton of £40,000 to The Royal Bank of Scotland Limited, Monument would be released from all existing bank indebtedness. Munton has also conditionally agreed to make payments to certain unsecured creditors of Monument, which those creditors have agreed to accept in full settlement of their claims.

On 27th October, 1980 the listing of Monument's Ordinary Shares on The Stock Exchange was temporarily suspended at the request of its Directors in the light of the negotiations with Munton which preceded the Offer. The listing of Monument's Ordinary Shares has now been cancelled.

Saraset

On 2nd December, 1980 Munton agreed to acquire the whole of the issued share capital of Saraset for £2. It is anticipated that completion of this acquisition will take place on or about 18th March, 1981. Saraset, a newly-formed subsidiary of UTC, was incorporated on 5th November, 1980. On 3rd December, 1980, Saraset agreed to acquire the business and assets of UTC, and has since that date carried on part of the former business of UTC, being the importing, finishing and sale of towels. Munton proposes to develop the business of Saraset and believes that it will be able to increase the turnover and profits of Saraset.

DIRECTORS, MANAGEMENT AND STAFF

Mr. A. Littman, aged 62, is Executive Chairman of Munton. He has been a Director of Munton since 1940 and Chairman since 1960.

Mr. T. Gallagher, aged 41, has been Managing Director of Munton since 1970 having joined Munton in 1958. Mr. Gallagher has entered into a full-time service agreement with Munton for a term of five years from 12th February, 1981 at an annual salary of £14,000, subject to annual review. He is also entitled to a commission at the rate of one-and-a-half per cent. per annum of the pre-tax trading profits of the Munton Group. Mr. Gallagher is also Managing Director of MTL.

Mr. M. R. Carlton, aged 37, has been employed by TIL, the ultimate holding company of Munton since January 1975 and became Managing Director of TIL in April 1980. Mr. Carlton became Executive Director of Munton in October 1980.

Mr. A. R. J. Cartwright, F.C.A., aged 41, is a Chartered Accountant and a Director and Secretary of TIL from 12th February, 1979, when Munton became a subsidiary of TIL. Mr. Cartwright joined the Board of Munton as Finance Director and was appointed Secretary of Munton.

Mr. J. Morrison, F.C.A., aged 62 is Chairman of Monument and joined the Board of Munton on 12th March, 1981.

Mr. C. Pugh, aged 40, former Director and General Manager of UTC, has agreed to become a Director of Saraset following the acquisition by Munton.

The Group currently has approximately 300 employees in Northern Ireland and it is anticipated that Saraset will have approximately 8 employees.

INCOME AND DIVIDENDS

The net tangible assets of Munton at 31st October, 1980 amounted to £631,475 as shown in the Report of Creasey Son & Wickenden set out below.

On the basis that the Offer is accepted in full, and taking into account the conditional agreements entered into between Munton and Monument's bankers, the net tangible assets attributable to the shareholders in Munton will be 12.75p per share prior to the placing proposed to be made and it is estimated that they will amount to approximately 14p per share immediately thereafter.

On the basis of the results of Munton for the six months ended 31st October, 1980 and the profit estimate of Munton (incorporating Saraset) for the six months ending 30th April, 1981, the net profits before tax attributable to the shareholders of Munton on the basis of full acceptance of the Offer and following the proposed placing will be approximately 3.8p per share.

The Directors of Munton do not propose to declare any dividend on Munton's Ordinary Shares in respect of the year ending 30th April, 1981.

Subject to the completion of the proposed placing the Directors of Munton anticipate that, in the absence of unforeseen circumstances, a sum approximately equal to 60 per cent. of the profits available for distribution will be paid by way of dividend on the Ordinary Shares of Munton in respect of the year ending 30th April, 1982.

PROFIT ESTIMATE

Set out below is an estimate of the sales and net profit before taxation of the Group for the twelve months ending 30th April, 1981. For the purpose of this estimate the Group consists of Munton, MTL and from 13th November, 1980 only, Saraset.

Twelve months ending 30th April, 1981—

	Munton and MTL	Saraset (from 13th November, 1980)	The Group
Sales	£200,000	£200,000	£200,000
Profit before Taxation	2,575	209	2,784
	195	8	203

The estimate has been prepared on the basis of the following principal assumptions made by the Directors:

- There will be no major disruption of production due to the interruption in the supply of raw materials or services or through industrial disputes.
- There will be no restriction on the free flow of imports in respect of raw material requirements.
- There will be no material changes in legislation adversely affecting the Group's products or markets in which it operates.
- The present level of interest rates will remain substantially unchanged.
- There will be no major escalation in the present rate of inflation in the United Kingdom.

The Directors anticipate that in spite of the general economic situation the Group will be able to maintain its existing levels of production for the foreseeable future, and will be seeking to continue the steady expansion of production and sales.

LETTERS ON PROFIT ESTIMATE

The following is a copy of a letter from Creasey Son & Wickenden regarding the Group's profit estimate:

The Directors,
Munton Brothers P.L.C.,
25 Gilbert Street,
London, W1Y 1RJ.

1 East Street,
Tonbridge, Kent TN9 1HP
13th March, 1981

Dear Sirs,

The following is a copy of a letter from Griffin and Partners regarding Saraset's profit estimate:

The Directors,
Munton Brothers P.L.C.,
25 Gilbert Street,
London, W1Y 1RJ.

22/24 Buckingham Palace Road,
London, SW1W 0QP

13th March, 1981

Dear Sirs,

We have reviewed the accounting policies and calculations for the profit estimate for Saraset Limited (for which the Directors of Munton are solely responsible) for the period from 13th November, 1980 to 30th April, 1981, included in the Prospectus dated 13th March, 1981.

In our opinion, the profit estimate, so far as the accounting policies and calculations are concerned, has been properly compiled on the basis of the assumptions made by the Directors set out in the Prospectus dated 13th March, 1981 and is presented on a basis consistent with the accounting policies adopted in our Report dated 13th March, 1981.

Yours faithfully,
GRIFFIN AND PARTNERS,
Chartered Accountants.

The following is a copy of a letter from T.C. Coombs & Co. regarding the profit estimate:

The Directors,
Munton Brothers P.L.C.,
25 Gilbert Street,
London, W1Y 1RJ.

22 Finsbury Square,
London EC2A 1DS

13th March, 1981

Dear Sirs,

We have discussed with the Directors of Munton Brothers P.L.C. ("Munton") the profit estimate (for which the Directors of Munton are solely responsible) of the Group (incorporating Saraset Limited for the period from 13th November, 1980 to the year ending 30th April, 1981, included in the Prospectus dated 13th March, 1981 and have satisfied ourselves that, having regard to the assumptions stated in this Advertisement, the profit estimate has been stated by the Directors of Munton after due and careful enquiry.

Yours faithfully,<br

ACCOUNTANT'S REPORTS

The following is a copy of a Report received from the Company's auditors, Creasey Son & Wickenden, Chartered Accountants:

The Directors:
Munton Brothers Limited
25 Gibel Street
London W1Y 1RJ
and
T.C. Coombs & Co.
22 Finsbury Square
London EC2A 1DS

Gentlemen,

We have examined the audited accounts of Munton Brothers Limited ("Munton") for the five years and ten months from 1st January, 1975 to 31st October, 1980 and of its subsidiary, Munton Textiles Limited ("MTL"), from the date of incorporation on 24th October, 1979 to 31st October, 1980 together called the "Munton Group". From the date of incorporation to 17th October, 1980, MTL was a wholly-owned subsidiary of Tadpole Holdings Limited. Munton is also a subsidiary of Tadpole Holdings Limited. On 17th October, 1980, MTL became a wholly-owned subsidiary of Munton. We have acted as Munton's auditors only in respect of the sixteen months ended 30th April 1980 and the six months ended 31st October, 1980, the previous accounts having been audited by another firm of Chartered Accountants.

We have acted as auditors of MTL since incorporation. Trading commenced on 1st April, 1980 and the results for the seven-month period ended 31st October, 1980 have been incorporated with the results of Munton for the six-month period ended 31st October, 1980. The turnover of MTL during the month of April, 1980 amounted to only £2,784.

The summarized profit and loss accounts, balance sheets and statements of source and application of funds of the Munton Group set out below are based on the audited accounts after making such adjustments as we consider appropriate. They have been prepared under the historical cost convention.

1. Accounting Policies

(a) Deferred Taxation

There is a liability to taxation of approximately £35,000 which has been deferred as a result of claiming capital allowances on fixed assets in advance of a charge for depreciation in the accounts, but the Directors are of the opinion that no liability to arise from a reversal of the timing difference in the foreseeable future and, consequently, no provision has been made.

On the basis that the new stock relief provisions outlined in the Inland Revenue Press Release made on 14th November, 1980 will be implemented in principle, no deferred taxation liability arises in connection with stock relief claimed up to 31st October, 1980.

(b) Depreciation

Depreciation is calculated to write off the cost of all assets by reducing annual instalments at the following rates per annum:

Plant and Equipment
Fixtures and Fittings
Motor Vehicles
15 percent.
15 percent.
25 percent.

(c) Stock and Work in Progress
(i) Stock of materials is valued at the lower of cost and net realisable value.
(ii) Work in Progress is valued at the direct costs of materials and labour.
(iii) Finished goods are valued at the direct costs of materials, labour and attributable overheads.

(d) Government Grants

Grants of a revenue nature are credited to the Profit and Loss Account in the accounting period to which they relate. Capital grants are deducted from the cost of the associated fixed assets.

2. Profit and Loss Accounts

A summary of the adjusted profit and loss accounts of Munton for the periods ended 31st October, 1980 (incorporating the results of MTL for the final period) is set out below:

	Year ended 31st December						
	Note	1975	1976	1977	1978	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Turnover	(i)	498,296	555,505	1,518,439	1,861,720	2,927,504	1,375,308
Cost of Sales	(i)	450,113	532,877	1,481,536	1,681,691	2,713,467	1,283,582
Trading Profit		48,183	22,628	36,903	180,029	214,037	91,724
Other Income	(ii)	15,403	18,681	52,144	46,751	69,050	23,452
Profit before Taxation	(iv)	63,589	41,309	89,047	226,780	283,087	115,176
Taxation	(v)	39,150	19,650	20,000			
Profit after Taxation	(v)	24,439	21,659	69,047	226,780	283,087	115,176
Dividends					160,000		
Profit transferred to Reserves		24,439	21,659	69,047	226,780	213,087	115,176

Notes:

(i) Turnover
Turnover represents sales invoiced in the ordinary course of business to third parties excluding value added tax. The turnover for the year ended 31st December, 1975 and 31st December, 1976 relates to the manufacture and supply of shirts to Munton's former holding company which then supplied to Marks & Spencer Limited, whereas, from 1st January, 1977, Munton manufactured and supplied direct to Marks & Spencer Limited.

(ii) Cost of sales includes:

	Year ended 31st December					
	1975	1976	1977	1978	16 months ended 30th April, 1980	6 months ended 31st October, 1980
Director's remuneration	300	300	300	9,431	24,760	15,105
Interest payable	701	2,773	13,331	12,981	23,618	2,871
Discount allowed	—	—	54,645	65,360	115,929	50,594
Depreciation	5,731	6,678	7,773	7,022	11,560	5,832
Plant hire	1,887	1,738	1,639	2,202	8,952	5,120
Auditors' remuneration	500	700	300	1,100	3,000	2,000
Other income includes:						
Grants receivable	14,156	16,041	36,731	35,658	28,316	—
Interest receivable	—	1,329	2,387	113	17,941	14,594
Discount received	1,250	1,111	13,026	10,580	22,603	8,658
750,717						

In so far as Munton is concerned, taxation has been dealt with for the six-month period ended 31st October, 1980 on the basis that the revised form of stock relief outlined in the Inland Revenue Press Release made on 14th November, 1980 will be implemented in principle. It will apply to Munton's accounting year ending 30th April, 1981. On the assumption that the Group's tax position will not change, the 1975, 1976 and 1977 results will be restated to reflect stock relief amounting to 5 per cent. of stock and work in progress at 1st May, 1980 has been deducted from the adjusted profit for the six months ended 31st October, 1980. It has been assumed that the profits assessable to corporation tax will be covered by group relief and therefore no corporation tax has been provided in the accounts.

The taxation charges shown for the years ended 31st December, 1975, 1976 and 1977 are in respect of United Kingdom Corporation Tax based on the results of those years, which were substantially covered by tax losses surrendered by its former holding company. No liability to corporation tax arises in the year ended 31st December, 1978 and the sixteen months ended 30th April, 1980, due mainly to available stock appreciation relief.

There is no liability to corporation tax on the results of MTL for the period from incorporation due to available capital allowances.

(v) Dividends

The dividend shown in the accounts for the sixteen months ended 30th April, 1980 is equivalent to £3.20 per share on the 50,000 Ordinary Shares of Munton.

6. Balance Sheet

The balance sheets of the Munton Group and Munton at 31st October, 1980, are set out below:

	Notes		Munton
FIXED ASSETS	(i)	642,057	613,761
INVESTMENT IN SUBSIDIARY	(i)	—	25,000
CURRENT ASSETS	(ii)	232,790	203,411
Stock and Work in Progress	(ii)	445,084	443,244
Debts and Prepayments	(ii)	170,186	150,467
Bank Balances and Cash	(ii)	307,566	307,456
		1,155,395	1,104,578

CURRENT LIABILITIES

Creditors and Accruals	608,971	591,557
Bank Overdraft	180,000	160,000
Bank Overdraft (secured)	147,347	147,237
	916,318	898,894

NET CURRENT ASSETS

LONG TERM LOAN

NET ASSETS

SHARE CAPITAL

RESERVES

Notes

(i) Fixed Assets

	Munton Group	Munton
Long Leasehold	575,000	575,000
Plant and Equipment	95,598	72,000
Fixtures and Fittings	27,550	22,550
Motor Vehicles	6,172	6,172
	708,669	677,339

(ii) Investment in Subsidiary

This represents Munton's 100% interest in MTL.

(iii) Group Companies

The amount due by Group companies arises as a result of Inter-Group arrangements. This amount was repaid on 8th February, 1981.

(iv) Stock and Work in Progress

	Munton Group	Munton
Stock of materials	142,079	142,078
Work in Progress	89,940	89,940
Finished goods	213,045	211,225

(v) Long-Term Loan

This loan has been granted by Barclays Bank Limited by a facility letter dated 16th February, 1981. The loan will be for a period of 10 months by monthly capital repayments of £1,042 per annum above the base rate of Barclays Bank Limited, and carries interest at a rate of 3.5 per cent. per annum above the base rate of Barclays Bank Limited.

(vi) Share Capital

	Munton Group	Munton
Authorized, issued and fully paid at 31st October, 1980 Ordinary Shares	£50,000	£50,000

(vii) £1 each

Since 31st October, 1980 the authorized share capital has been increased to £1,000,000 and a further 25,000 Ordinary Shares £1 each have been issued for cash at par. Reserves amounting to £275,000 have been capitalised. The increased share capital of £350,000, on 12th February, 1981, the shares were subdivided into Ordinary Shares of 10p each.

(ii) Reserves

| | Munton Group |
<th
| --- | --- |

Companies and Markets

WORLD STOCK MARKETS

Financial Times Monday March 16, 1981

NEW YORK

1980-81				1980-81				1980-81				1980-81			
High	Low	Stock	Mar.	High	Low	Stock	Mar.	High	Low	Stock	Mar.	High	Low	Stock	Mar.
13	13	13	13	13	13	13	13	13	13	13	13	13	13	13	13
1880-81	45	244	Columbia Gas	584	584	584	584	584	584	Mesa Petroleum	556	556	556	Schlitz Brew J.	584
High	45	244	Colombia Pipe	614	584	584	584	584	584	MGM	556	556	556	Scott Paper	584
Low	42	244	Combined Int.	164	164	164	164	164	164	Midwest Bradley	100	100	100	Southerner Corp.	584
1880-81	204	164	Combustion Eng.	424	424	424	424	424	424	Minneapolis	20	20	20	South Pac.	584
High	204	164	Cominco	556	556	556	556	556	556	Minnesota MM.	61	61	61	Spencer	584
Low	184	164	Cominco Int.	154	154	154	154	154	154	Missouri Pac.	92	92	92	Stearns Corp.	584
1880-81	227	164	Cominco. Edison	184	184	184	184	184	184	Montana	103	103	103	Stearns Power	584
High	227	164	Cominco Int.	154	154	154	154	154	154	Montana	103	103	103	Stearns Res.	584
Low	207	164	Comm. Satellite	404	404	404	404	404	404	Montana	103	103	103	Stearns Resources	584
1880-81	514	574	Comsat	484	484	484	484	484	484	Montana	103	103	103	Stearns Resources	584
High	514	574	Comsat	504	504	504	504	504	504	Montana	103	103	103	Stearns Resources	584
Low	494	574	Comsat	504	504	504	504	504	504	Montana	103	103	103	Stearns Resources	584
1880-81	607	644	Comsat Int.	50	50	50	50	50	50	Montana	103	103	103	Stearns Resources	584
High	607	644	Comsat Int.	50	50	50	50	50	50	Montana	103	103	103	Stearns Resources	584
Low	587	644	Comsat Int.	50	50	50	50	50	50	Montana	103	103	103	Stearns Resources	584
1880-81	379	434	Comsat Int.	50	50	50	50	50	50	Montana	103	103	103	Stearns Resources	584
High	379	434	Comsat Int.	50	50	50	50	50	50	Montana	103	103	103	Stearns Resources	584
Low	359	434	Comsat Int.	50	50	50	50	50	50	Montana	103	103	103	Stearns Resources	584
1880-81	297	323	Adco Oil & Gas	284	284	284	284	284	284	Montana	103	103	103	Stearns Resources	584
High	297	323	Adco Oil & Gas	284	284	284	284	284	284	Montana	103	103	103	Stearns Resources	584
Low	277	323	Adco Oil & Gas	284	284	284	284	284	284	Montana	103	103	103	Stearns Resources	584
1880-81	424	454	Albion H. F.	194	194	194	194	194	194	Montana	103	103	103	Stearns Resources	584
High	424	454	Albion H. F.	194	194	194	194	194	194	Montana	103	103	103	Stearns Resources	584
Low	404	454	Albion H. F.	194	194	194	194	194	194	Montana	103	103	103	Stearns Resources	584
1880-81	164	164	Albertson's	244	211	152	152	152	152	Montana	103	103	103	Stearns Resources	584
High	164	164	Albertson's	244	211	152	152	152	152	Montana	103	103	103	Stearns Resources	584
Low	144	164	Albertson's	244	211	152	152	152	152	Montana	103	103	103	Stearns Resources	584
1880-81	584	584	Alcan Aluminum	378	184	64	64	64	64	Montana	103	103	103	Stearns Resources	584
High	584	584	Alcan Aluminum	378	184	64	64	64	64	Montana	103	103	103	Stearns Resources	584
Low	564	584	Alcan Aluminum	378	184	64	64	64	64	Montana	103	103	103	Stearns Resources	584
1880-81	445	445	Alcan Aluminum	444	355	255	255	255	255	Montana	103	103	103	Stearns Resources	584
High	445	445	Alcan Aluminum	444	355	255	255	255	255	Montana	103	103	103	Stearns Resources	584
Low	425	445	Alcan Aluminum	444	355	255	255	255	255	Montana	103	103	103	Stearns Resources	584
1880-81	514	514	Alcan Aluminum	513	514	514	514	514	514	Montana	103	103	103	Stearns Resources	584
High	514	514	Alcan Aluminum	513	514	514	514	514	514	Montana	103	103	103	Stearns Resources	584
Low	494	514	Alcan Aluminum	513	514	514	514	514	514	Montana	103	103	103	Stearns Resources	584
1880-81	254	254	Allied Chemicals	551	251	152	152	152	152	Montana	103	103	103	Stearns Resources	584
High	254	254	Allied Chemicals	551	251	152	152	152	152	Montana	103	103	103	Stearns Resources	584
Low	234	254	Allied Chemicals	551	251	152	152	152	152	Montana	103	103	103	Stearns Resources	584
1880-81	151	151	Allied Stores	151	151	151	151	151	151	Montana	103	103	103	Stearns Resources	584
High	151	151	Allied Stores	151	151	151	151	151	151	Montana	103	103	103	Stearns Resources	584
Low	131	151	Allied Stores	151	151	151	151	151	151	Montana	103	103	103	Stearns Resources	584
1880-81	114	114	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
High	114	114	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
Low	94	114	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
1880-81	291	291	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
High	291	291	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
Low	271	291	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
1880-81	291	291	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
High	291	291	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
Low	271	291	Alta. Porcelain	251	251	251	251	251	251	Montana	103	103	103	Stearns Resources	584
1880-8															

Japanese finance firm seeks protection

By Richard C. Hanson in Tokyo
OSAKA SHOKEN SHINRYO, an Osaka-based securities finance company, disclosed over the weekend that it is on the verge of bankruptcy, with debts estimated at Y70bn-Y100bn (\$437m-\$449bn). The bankruptcy would be among the largest in Japan's post-war history.

Details of the company's precarious financial conditions are expected to be made public today when it files for protection under the Corporate Rehabilitation Acts.

Osaka Shokken Shinryo is believed to have borrowed heavily from banks in order to finance its own business of lending to stock market investors. At least one foreign bank is understood to be involved.

According to Japanese Press reports, the company, whose own paid up capital is a modest Y100m (\$48m), has been lending large sums to groups of investors whose speculative activities in the Tokyo stock market are at present under close scrutiny by the authorities.

Strong upsurge for UOB

By George Lee in Singapore
UNITED OVERSEAS BANK (UOB), has reported a strong year's upsurge in earnings. Group post-tax profit after providing for diminution in assets and allocations to contingency reserve increased 76 per cent to \$82.3m (\$U.S.44m) in the year to December. The profit of the parent bank grow by 52 per cent to \$57.85m.

UOB has proposed a final gross dividend of 9 per cent, making a total of 15 per cent on its enlarged capital of \$255.3m.

Poor paper demand keeps MoDo earnings in check

By VICTOR KAYPETZ in STOCKHOLM

MODO, the Swedish timber and paper group, reports marginally improved pre-tax profits for 1980. Household paper and pulp yielded higher earnings and losses from sale of wood-handling machinery were reduced, but this was counterbalanced by sagging second-half demand for fine paper.

Consolidated earnings were SKr 251m, against SKr 231m, in 1979. Sales climbed nearly 23 per cent to SKr 3.8bn (\$824m). The proposed dividend is SKr 7.50 per share, compared with SKr 7.

Operating profit declined from SKr 425m to SKr 423m, MoDo's consumer products

but outweighing this was an improvement in net financial items from a deficit of SKr 152m to SKr 142m. Stock gains accounted for SKr 11m of last year's operating earnings down from SKr 116m in 1979.

MoDoCell, the pulp subsidiary, lifted operating earnings from SKr 304m to SKr 316m. The market for pulp was strong throughout 1980.

MoDoPaper, the paper subsidiary, saw operating earnings slide from SKr 186m to SKr 102m as weaker demand for fine paper during the summer forced prices down for higher costs.

MoDo's consumer products

company more than doubled its operating profit from SKr 22m to SKr 57m as European demand for household and sanitary paper improved.

ModoMekan, maker of machinery, cut its operating loss from SKr 16m to SKr 8m.

Stille-Werner, which makes surgical and medical equipment, moved slightly into the black.

The preliminary report foresees higher demand for pulp and fine paper in the second half of this year, but emphasizes that significant price increases are needed to compensate for higher costs.

MoDo's consumer products

group is the U.S. Before the bid, MacMillan shares were trading at around \$240.

The MacMillan chairman, emphasising that he was speaking in a personal capacity and not for the board as a whole, said the bid from BCRIC was unwelcome, and suggested that he would not view a competing

bid any more favourably. The situation will be reviewed by the MacMillan board on March 23.

BCRIC is bidding C\$285m (\$238m) for 6.2m shares in MacMillan Bloedel, and if successful would be increasing its holding from 20 to 49 per cent in the company. Canada's biggest forest products group.

MacMillan chairman, emphasising that he was speaking in a personal capacity and not for the board as a whole, said the bid from BCRIC was unwelcome, and suggested that he would not view a competing

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FOOD, GROCERIES—Cont.

Stock

Price

T.M.

P.M.

W.M.

P.C.

W.C.

Hong Kong group plans £10m UK denim plant

BY RYHS DAVID

A BIG Hong Kong textile group, Yangtsekiang Garment Manufacturing (YGM), is expected to announce shortly plans for a denim fabric plant at Washington New Town, in north-east England.

The project which is likely to cost about £10m, has been under discussion for some time. A decision is now expected in the next month, after a visit to Britain next week by Mr. Samuel Chang, a senior director of the company.

The plans are the first big move by a Hong Kong group into textile and garment manufacturing in the UK — a market already heavily penetrated by exports from the Far East, including Hong Kong.

Partly because of these imports, UK production of both fabrics and garments has been falling steadily with a particularly severe drop last year under the added pressure of high sterling, high interest rates and

weak demand.

Textile output was down by around 20 per cent, with clothing falling by around 10 per cent.

During his stay, Mr. Chang is expected to talk to City bankers and with officials from development bodies in the North East and the Department of Industry, which will provide grants for the scheme.

YGM is understood to envisage a 10-metre-a-year fabric operation — equivalent to the total output by Britain's sole domestic denim maker, Smith and Nephew. Output from the plant, which is expected to be completed late next year, and to employ 300 people, will be used in jeans-making factories the group also proposes to set up. These could eventually employ 300 more people.

The decision to manufacture in Europe is aimed partly at overcoming quota problems in some EEC markets.

World Trade News, Page 3

Civil servants to boost action

BY JOHN LLOYD, LABOUR CORRESPONDENT

CIVIL SERVICE unions forecast yesterday that disruption in the second week of selective action to back their 15 per cent pay claim will greatly exceed the first.

Customs and excise staff at the country's port and airports are expected to come out today, and probably at other times in the week. A full programme of the planned disruption, possibly involving the Department of Health and Social Security and the courts, will be announced today.

The all-out strike by 1,000 staff at the Inland Revenue computer centres at Cumbernauld in Scotland and Shipley, Yorks., will mean that an estimated £1.5m in income tax and £30m in value added tax contributions due this week will

not be collected.

The coming week is one in which income tax and VAT collections are particularly heavy, so action is expected to bite more severely than in the past week.

The Inland Revenue has appealed to employers to send PAYE and National Insurance contributions to tax offices as normal.

The Inland Revenue Staffs' Federation, which organises the workers in the centres, is trying to ensure that contributions do not reach the centre via the banks or the post offices.

Mr. Bill Kendall, secretary general of the Council of Civil Servants' Unions, said last night that the action in the computer centres was particularly important. "I am hoping it puts

some leverage on the Government," he said.

However, Mr. Kendall said there had been no Government moves on a new initiative which might get talks started again. This was confirmed by the Civil Service Department.

The Department also played down suggestions that the Government would begin large-scale suspensions of civil servants taking industrial action.

Last week, an estimated 100,000 civil servants struck after four junior clerical Customs and Excise workers in Liverpool were threatened with suspension.

This threatened action has now been lifted, following discussions between the unions and management at the weekend.

EEC insurance freedom sought

BY JOHN WYLES IN BRUSSELS

THE UK Government is to launch a campaign today to open the EEC insurance market to competition across frontiers.

Sir Geoffrey Howe, the Chancellor, will urge fellow Economic and Finance Ministers at a meeting in Brussels to revive attempts to reach agreement on a draft directive which would provide this freedom for non-life insurance services.

The directive was tabled by the European Commission in 1975 and has been languishing in the Council of Ministers

working group machinery since. It has founded on the fears that several member states have about the result of opening their domestic markets to competition from abroad, particularly the UK.

The opportunities offered by such freedom to sell insurance across frontiers are particularly exciting to a British Government anxious to make EEC membership appear a more obvious political and commercial success.

Ministers have placed adoption of this draft directive at the top of their list of priorities when the British occupy the EEC presidency in the second half of this year.

The Netherlands Government is the most sympathetic and, as current Council of Ministers president, has helped put the item on today's agenda.

Sir Geoffrey hopes his colleagues will agree on the need for a new display of political will on the question and set about drawing up a more definite timetable for discussing and adopting the directive.

He is expected to argue that Article 9 of the Treaty of Rome obliges the council to remove obstacles to the freedom of insurance services. He may add

that competition within the EEC could only strengthen its insurance sector and help it deal with international competition particularly from Japan.

The argument over the directive is snagged by difficult issues. The UK has not yet rallied opinion to its view that the EEC's adoption in 1973 of a directive establishing freedom to set up non-life businesses means there is no real need for additional regulations governing the authorisation and supervision of Community-wide risk insurance.

Other member states, notably West Germany, Belgium and Italy, want the authorities of the country in which the risk is insured to have rights of authorisation.

A further source of dispute is the question of how many items of compulsory insurance should be excluded. There is no argument about vehicle liability, but the list of compulsory items West Germany wants excluded is too long for the British and Dutch.

The question of tax has emerged as of singular importance to France, whose Exchequer obtains 1.6 per cent of its tax revenue from insurance premiums.

Weather

UK TODAY

Generally cold with showers in most areas.

London and Midlands

Sunny intervals, occasional showers. Max 9C (48F).

S. E. England and E. Anglia

Mainly cloudy with sunny intervals, occasional showers.

Max 7C (45F).

N. E. England and N. Scotland

Sunny intervals, showers. Max .5C (41F).

Rest of UK including Channel Is. and Isle of Man

Sunny periods, scattered showers. Max 9C (48F).

Outlook: Wintry showers and sunny intervals. Generally cold with overnight frost.

WORLDWIDE

Yesterdays

midday

midday